

Aviation Week

and Space Technology

November 28, 1960

First Details
Of QF-104
Drone Program

75 Cents

A McGraw-Hill Publication



GE's RVX-2A Re-entry Vehicle
Photographs Earth From 700-mi. Altitude

PERT/PEP Management Technique Use Grows

**VERSATILE SB-2
SURVEILLANCE
DRONE SYSTEM
BY AEROGJET**

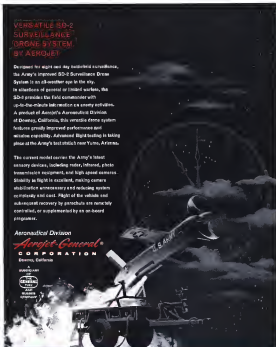
Designed for eight and day extended surveillance, the Army's improved SB-2 Surveillance Drone System is an all-weather eye in the sky. In situations of ground or limited warfare, the SB-2 provides the field commander with up-to-the-minute information on enemy activities. A product of Aerojet's Aeronautical Division at Downey, California, this versatile drone system features greatly improved performance and sensitive capability. Advanced flight testing is taking place at the Army's test station near Yuma, Arizona.

The current model carries the Army's latest sensory devices, including radar, infrared, photo reconnaissance equipment, and high speed cameras. Stability in flight is excellent, making camera stabilization unnecessary and reducing system complexity and cost. Flight of the vehicle and subsequent recovery by parachute are remotely controlled, or supplemented by an on-board program.

Aeronautical Division

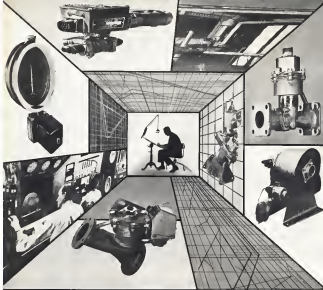
Aerojet-General®
CORPORATION
Downey, California

AEROGJET



ROUND THE CLOCK SURVEILLANCE

Engineers, scientists and technicians working on the SB-2 at Aerojet.



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ENGINEERS write D. B. Ingersoll, Chief Engineer, reporting cover opportunities at Hydro-Aire.

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Highly creative, but infinitely professed engineering is basic to the reliability pattern at Electro-Tec. A product is designed with built-in reliability. It doesn't stop with basic design...all phases of engineering proceed with a comprehension of the natural laws that insure reliability—the spark that extends product capability and performance beyond the expected. **ELECTRO-TEC CORP.,** South Hackensack, N.J.—Blacksburg, Va.—Orlando Beach, Fla.



AVIATION CALENDAR

(Continued from page 5)

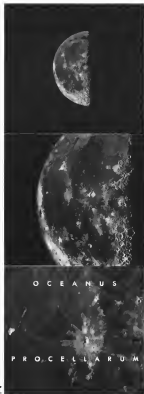
- Address: W. Lewis, Mo.
Jan. 21-24—20th Annual Meeting, Institute of the Aeronautical Sciences, Hotel Astor, New York, N.Y. (Season Night Dinner, Jan. 24)
Feb. 1-3—Second Winter Military Electronics Conference, Institute of Radio Engineers, Ballroom, Hotel Los Angeles
Feb. 1-3—Solid Propellant Conference, American Rocket Society, 500 Lido City
Feb. 15-17—International Solid State Circuit Conference, Institute of Radio Engineers, Sheraton Hotel, Philadelphia
Mar. 5-9—Sixth Annual Gas Turbine Conference and Exhibit, American Society of Mechanical Engineers, Sheraton Hotel, Washington, D.C.
Mar. 9-10—Second Symposium on Engineering Aspects of Magnetohydrodynamics, University of Pennsylvania, Philadelphia
Mar. 9-10—Flight Propulsion Meeting, Institute of the Aeronautical Sciences, Cleveland Ohio (closed)
Mar. 12-16—Aviation Conference, American Society of Mechanical Engineers, Sheraton Hotel, Los Angeles, Calif.
Mar. 19-15—Flight Testing Conference, American Rocket Society, Los Angeles
Mar. 15-16—Test Operations and Support Conference, American Rocket Society, Ballroom Hotel, Los Angeles, Calif.
Mar. 26-28—10th National Conference on Vehicle Education, Warfield Hotel, Washington, D.C.
Mar. 28-29—International Convention, Institute of Radio Engineers, Columbia and Waldorf Astor Hotel, New York, N.Y.
Mar. 28-29—1961 Wireless Metal Exposition, American Society for Metals, Pacific Auditorium, Los Angeles, Calif.
Apr. 4-6—International Symposium on Electronic Properties and Heat Dynamics of Gases, Flamingo Polytechnic, Institute of Brooklyn, Brooklyn, N.Y.
Apr. 17-18—Spring Meeting, American Society of Mechanical Engineers, American Society of Mechanical Engineers, Palm Beach, Fla.
Apr. 17-18—14th National Conference, International Air Transport Association, Queen Elizabeth Hotel, Montreal, Canada
Apr. 18-20—Symposium on Chemical Reactions in the Lower and Upper Atmosphere, Stanford Research Institute, Menlo Park, Calif.
Apr. 20-22—General Meeting, American Meteorological Society with the American Geophysical Union, Washington, D.C.
Apr. 26-28—1961 Solid State Propulsion and Combustion Conference, American Rocket Society, Palm Beach, Fla.
Apr. 30-May 4—1961 National Aerospace Industries Association Symposium in Aeronautics, American Society of Mechanical Engineers, Hotel Sheraton, New York
May 8-10—National Symposium on Electronic Properties and Heat Dynamics of Gases, Flamingo Polytechnic, Institute of Brooklyn, Brooklyn, N.Y.
May 12-14—National Telecommunications Conference, Hotel Monterey, Chicago, Ill.
May 26-June 4—24th French International Air Show, Le Bourget, Paris, France
Sept. 4-10—1961 Flight Display and Exhibition, Society of British Aircraft Constructors, Farnborough, England

SPRINGBOARD FOR SPACE: LUNA

The moon is a ready-made space station for interplanetary exploration; space vehicles could be built, fueled, and launched there; lunar elements could be used to give man independence from earth. To help make this concept a reality, NACA's Missile Division has integrated the ideas of scientists in many fields and is studying how to reach the moon... how to live in its alien climate... how to protect lunar matter. One example: a study of processes to obtain water from materials likely to be found on the moon.

THE MISSILE DIVISION OF
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Johns-Manville Announces... MIN-KLAD INTERLOK

... a new structural system interlocking Min-K insulation and high-temperature reinforced plastic

Min-Klad experience shows that in certain heat control situations no one material will perform as well as two (or more)—as insulation with protective high-temperature facing.

Problem is how to effectively combine these materials into a structurally strong unit? The answer is Min-Klad Interlok.

—a new structural system that interlocks Min-K insulation and reinforced plastic, metal or other high-temperature facing.

The result: one product that gives the needed design every advantage of high-temperature plastic or metal facing—strength, toughness, rigidity! Eases maintenance! High heat capacity!

plus the outstanding advantages of Min-K insulation—an insulating system that has the lowest thermal conductivity in steady-state and higher for transients. Min-K's thermal conductivity is actually lower than the molecular conductivity of air.

Wide range of facing

For the hot foot, the metal is deeper can

specify Min-Klad Interlok in a wide variety of heat-resistant and non-offering materials—ethylene plastics (ARP-40), and similar reinforced plastics, as well as stainless steel and other heat-resistant metal foils and meshes. For some requirements, the unit face can be made of a different material—for example, one that offers the resistance required for bonding or fastening to other surfaces and parts.

Like all J-M's insulating divisions, Min-Klad Interlok is factory-fabricated to your specifications and delivered in pre-cut panels heat-shielded cylindrical liners or components housings of any shape or size. Write today for technical consultation. Address: Johns-Manville, Box 14, New York 16, New York. In Canada, Post Office, Ontario.



It shows facing, B interlocking unit, C core, any one of several Min-K insulations, and D facing facing.

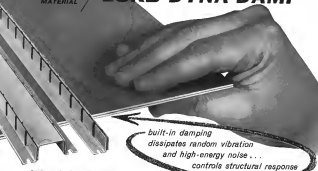


All the above components combined to provide a complete multi-layered thermal insulation system.

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Dyna-Damp provides structural engineers with a new design option for reducing fatigue and structural response problems.

Load resistance: Dyna-Damp—a new engineering material that constructs bonded-laminate “where” noise and vibration. It offers a new, better way to solve economic fatigue and structural response problems.

Dyna-Damp's bonded design converts vibratory energy into shear strains which are dissipated in a highly damped viscoelastic layer. This damping mechanism is a special form of GFR® elastomer, bonded between metal elements to give structural integrity and load-carrying strength.

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damping is
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High strength: bonded continuous provides structural integrity across joints and corners. Strength: 80% of steel. Modulus: 30% of steel. Elongation: 100% of steel. Tensile strength: 100,000 psi. Compression strength: 100,000 psi.

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Broad temperature operation: -40° to +250°.

Ease of fabrication: can be punched, drilled or stock formed by standard methods. Bonded by wetting or adhesive bonding. Accurate cut after the part is bonded.

Environmental resistance: good strength and damping stability maintained after 1 day immersion in salt water.

LORD

HIGH CLAMP-UP MEETS MACH 2 STRUCTURE NEEDS

hi-Lok

Faster the speed, more varied the mission—the more critical are the structural requirements. Such is the Navy's newest all-weather, nuclear weapons-carrying aircraft—the carrier-based A3J Vigilant.

Because of their excellent residual preload characteristics, Hi-Loks were selected for use throughout the A3J primary structure. The unique Hi-Lok torque-off feature produces a high, uniform clamp-up of high tensile steel materials in all grip conditions. The installation method is smooth and quiet. Inexpensive, lightweight, Hi-Lok tooling reduces worker fatigue and avoids the need for heavy equipment or bulky pull-type equipment and their limitations in close quarters. In open areas, Hi-Loks can be installed at speeds up to 45 per minute.

Write or contact us for Hi-Lok technical and specification data.

hi-shear CORPORATION
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RIGHT: Here Hi-Loks are being installed in the A3J near their legs with Hi-Lok right angle tooling adapted to a limited Reach Master. Other Hi-Lok adaptors making it possible to install in confined and other types in maximum difficult or tight clearance conditions resulting from the structural complexity of components of high performance vehicles such as the Vigilant.

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Giffan has been selected to up-date USAF worldwide GCA network. Now under way, Giffan field modifications of 183 USAF GCA systems. Provides, immediately, the expanded area of control vital for safer guidance of high performance jets—at less than 2% of the cost of replacing these proven GCA systems. The low cost on-site modifications accomplish the following:

Gilfillan
LOS ANGELES



The missile range today is a vast proving ground for advanced technologies. It symbolizes the "state of the art" in computation, physics, chemistry, metallurgy, propulsion, hydraulics, electronics, inertial guidance, communications and every other scientific field.

The most critical need of the music range is to *know system performance exactly*. This calls for integrated standards of measurement and data handling, and therefore for entire systems and entire organizations reengineered to that objective.

To this problem Sperry Rand has a logical answer: complete automation. The scope of Sperry Rand capability,

Elaborated above, embraces the whole panorama of the spect age. Comparable Instrumentation is the principle of precision in wide range measurements, and a plan of action for applying this principle to projects now developing.

For the necessary leap approach to middle range technology Sperry capabilities are joined with those of all other corporate divisions which have contributed to risk—among them Ford Instrument Company, Ramo Research Laboratories, Vickers Incorporated and several component divisions specializing in microwave, electronic tubes and solid state devices. General Offices: Great Neck, N. Y.



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As a result of development by the Magnavox Company in conjunction with the Navy Department, every Chance Vought F8U-3N Crusader Fighter Pilot sees the target at a glance—day or night, in any kind of weather.

Here are the eyes of a modern weapons system . . . a component that delivers the range, weight and reliability so absolutely necessary to successful tactical operations.

This airborne radar system is just one of many systems which have been and are being designed and produced to satisfy the tactical requirements of the military services in the fields of Communications, Airborne Radar, ASW, Navigation, Fighting and Data Handling.

Magnavox



AIRBORNE FIRE CONTROL RADAR



The McDonnell F4H-1 Phantom II is the newest fighter in use in combat (left) in the U. S. Navy air arm force. The transformer-rectifier (right) F4H uses to convert 400 cycle AC power to DC power for the engine, fuel, and other systems.

MCDONNELL F4H-1 uses Chatham transformer-rectifiers

The McDonnell F4H-1 Phantom II, the newest, highest flying and fastest U. S. Navy fighter, holds both the 180 kilometer and 500 kilometer world's closed course speed records, demonstrating maneuverability and range plus a straight line speed to excess of 1500 miles per hour. Such performance, combined with its ability to carry four 3000 lb and 1000 lb air-to-air missiles, makes this fighter all weather fighter an important member of the air defense unit.

To make such full scale capability, McDonnell could not afford to compromise when it came to specifying equipment for the F4H-1. Emphasizing reliability and dependability, McDonnell selected Chatham to design and manufacture the power conversion equipment. Two Chatham 60 ampere phase transformer-rectifiers, built to meet the rigorous electrical and environmental specifications of the F4H-1, furnish all the d. c. power required by more than 60 mixed and conventional electronic systems.

McDonnell is yet another of the major manufacturers of conventional and military aircraft and missiles who depend upon Chatham to deliver the best in airborne power conversion equipment. To maintain the highest performance standards associated with all Chatham equipment, every phase of design and manufacture is carefully controlled by Chatham engineers . . . even to the maintenance of top-quality test and test equipment. In this manner, Chatham keeps weight and volume requirements to an absolute minimum while delivering power conversion equipment that is unsurpassed for reliability.

Send for folder T-35A which describes Chatham power supplies. Many are immediately available. Or forward your specifications. We'll gladly recommend the design that will do the best job for you. Chatham Electronics, Division of Tung-Sol Electric Inc., Livingston, N. J. TWX: 517N MJ-405.

CHATHAM . . . world's leading supplier of airborne power conversion equipment.

CHATHAM ELECTRONICS
division of
TUNG-SOL ELECTRIC INC.



COMMUNICATIONS



RADAR



DATA HANDLING



ASW



MISSILES

General Electric Silicone Rubber finds dozens of uses in missile systems. How many more will prove vital?

General Electric silicone rubber has the "thermal toughness" to stand up under the scorching heat of rocket blasts or gun-blast shock attack. Add very good electrical properties and excellent resistance to aging, weathering, moisture, flame, ozone and ozone and you can easily see why silicone rubber is now being used as critically every U.S. missile and space vehicle.

Share both space technology and silicones today are intimately tied. General Electric believes there are many more uses not yet explored where silicone rubbers can help save a missile beautifully while still meeting today's fully demanding air installation work, we feel have the strongest properties and applications of G-E silicone rubbers.



RTV LIQUID SILICONE RUBBER — One of the most versatile materials developed in recent years, RTV is a liquid rubber that cures at room temperatures. Like all silicone rubbers, it remains flexible over a wide temperature range and is virtually immune to flame. It cures in a matter of seconds at 150 to 200°C, sprayed, dipped, painted or applied with a pressure gun to provide 11 bonds rigidly to metal when a primer is used. When not primed, it is not ready to remove RTV and then merely more. You can impregnate, partially extend only with RTV or form surface several inches thick.

You can extend even faster from heat cures to 15 hours. There are RTV's typical properties:

Viscosity From 100 poise (very pourable) to 10,000 poise (paste)
Tensile Strength 1.5 to 1.5
Elongation 100%
Modulus 8.5%
Heat Resistance From -100°F to 400°F, and as the material softens, a 1000°F flame for minutes

Chemical Resistance Compared to other chemical resins, it is not soluble.

Applications—RTV is used as a high temperature material in seals, gaskets and space vehicles. It is used to pot and encapsulate electronic components and assemblies for electrical and heat conduction and for protecting delicate components from physical damage. It is commonly used as an encapsulating material in transformer coils, to pot and hold coils in contact and to pot cable terminals. You can make flexible molds with RTV and form, make solvents, dispense coatings from syringes.

RTV is an excellent thermal barrier and is used to protect and around missile nozzles. Tests show RTV's resistance to firing temperatures as high as 2000°F for several minutes. RTV also functions as a flexible ablative material and is used around probe holes along casings, and between casing and structural joints on the missile skin.



HEAT CURED SILICONE RUBBER PASTE — RTV paste, thick enough to fill gaps, and RTV paste are not only used on missiles but have wide applications in ground support equipment. For example, RTV paste is used on aircraft rubber seals that will stand up to outside conditions, even at 1000°F for years and which will also stand the heat of missile launching and engine attack. Silicone rubbers also react to form a permanent to reorganize materials.

Silicone rubbers have long-lasting, low maintenance requirements (100 to 125°F to 600°F), with excellent electrical, weathering, flame, ozone, resistance and working properties at these temperatures. High tensile strength and low compression set are also within the range of desirable properties.

Thermal Strength 200-1000
Dielectric 10-100

Thermal Shock 20-40
Thermal Expansion 10-40
Thermal Contraction 10-40
Thermal Properties See table below



WIRE AND CABLE INSULATION — The long term reliability of silicone rubber when operating in high ambient temperatures and where current overloads occur the conductor to approach 500°F is an important feature of silicone insulation. In an 1800°F flame, specially one silicone rubber insulated cables will continue to conduct fairly, forming a non-conductive ash that gives off no toxic fumes. And that same reliability is obtained even when silicone rubber is exposed continuously to a direct flame at 1800°F.

Because of this excellent heat seal, where current can be carried then in conventional cables for similar cable can be used. Other features, long-term protection of all electrical components, in that silicone rubber wire and cable does not draw water, damp, high ozone, ozone resistance and weather resistance, low moisture absorption, flexibility down to -100°F. Think are the typical properties:

Volume Resistivity 10¹⁴-10¹⁷
Surface Resistivity 10¹²-10¹⁵
Dielectric Constant 2.5
Thermal Factor 200-1000
Thermal Expansion 10-40
Thermal Contraction 10-40

Applications—Living barriers made of silicone rubber sealants in areas found throughout missiles. Cable often added reliability for use in various places throughout the launch complex below ground level, just prior to when all contact results built for the U.S. Navy during the last few years, including first ballistic missile submarines and the new missile powered ocean and aircraft carrier, have offered rubber insulated cables, have offered rubber insulated cables, in all field weapons. In every case, silicone rubber is chosen because it is virtually non-aging, stands up to adverse heat better than any other flexible insulating material, and continues to provide service when subjected to fire.

There are many more places where G-E silicone rubbers' inherent properties can be used in missiles, satellites and space vehicles. For further data and your nearest G-E sales office or write: GE-21133, Silicone Products Department, General Electric Company, Watford, New York.



WHATEVER THE WEATHER

The Ryan AN/APN-97 Doppler Navigator for helicopters continuously and automatically detects and displays drift, vertical and heading speeds.

By providing sustained automatic hovering and all-weather capabilities, it made possible a vital breakthrough in anti-submarine warfare missions. The first, lightest, self-contained navigator of its kind, the APN-97 is in full production for the Navy, Marine and Coast Guard and is the only Doppler helicopter navigator in world wide operational use. The APN-97 operates on the approved frequency of 13,300 megacycles and has demonstrated very high accuracy. Applications include:

All-Weather ASW, Rescue, Navigation, Blind Landings, Automatic Hovering, Aerial Surveys, Drone Helicopter Control, Traffic Control. World leader in the field of C-W Doppler navigation, Ryan Electronics is also making significant progress in solving problems essential to the success of future missions into Space.

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ELECTRONICS

A DIVISION OF RYAN MECHANICAL COMPANY • SAN DIEGO • CALIFORNIA

Ryan offers challenging opportunities to engineers

Progress is Our Most Important Product

GENERAL ELECTRIC

OPERATIONAL!

Just 46 months from scratch, the Navy arms its first Polaris missile submarine



The Navy's Fleet Ballistic Missile weapon system is now operational. Somewhere in the seas that cover three-fourths of the earth the USS George Washington is on station, armed with 16 Polaris missiles. Thus ends a race against time, thus begins a new hope for peace. Lockheed, prime contractor and missile system manager, hails Aerojet-General, General Electric, Westinghouse, and the thousands of associated contractors, large and small, who helped bring the Polaris missile to operational status.

LOCKHEED
MISSILES & SPACE DIVISION • BUNNYVALE, CALIFORNIA

EDITORIAL

More Scrutiny of CAB

Another analytical look at the Civil Aeronautics Board has been taken, this time by McKinsey & Co., management consultants hired by the Bureau of the Budget for a full report on their recommendations see p. 18. The McKinsey report, along with the strong letter made by James M. Lando (AW Nov. 21, p. 17) and some self-analysis by the Board members themselves (AW May 2, p. 18), should provide ample material on which to base a badly needed reorganization and reorientation of the CAB so it can adequately perform its function in the jet age.

We strongly support the McKinsey recommendations that the terms of the CAB charter be increased from a single year to three years. Much of the future success of the Board will depend on the work of an outstanding chairman. It is vitally important to do an outstanding job of leading any organization, even a big league baseball team, under an annual contract renewal.

The Renewal Threat

In the case of the CAB, the annual appointment of the chairman has been used successfully as a political knife to cut the throat of an able chairman who succeeded the job of a politically powerful office, and there is always an implied threat of this kind of action even if it fails to materialize. A three-year term would give the chairman a much more solid base from which to operate and would permit a more vigorous exercise of leadership.

This premise also supports the increase of the CAB to a seven-man membership. This increase would allow the chairman more time to function in that capacity and to live down the ordinary membership duties required under the present system. It would also give the CAB a much broader outlook than it has now exhibited by providing for more varied opinions on its major issues.

There is also little doubt that some reorientation of CAB activities is required if the Board is to devote its major effort to the major problems of the air transport industry and the public it serves. We see little point in some of the ritual directions the CAB staff takes, such as its current investigation of Admiral Arbuthnot and Clippert dish operations. It is obvious that CAB members badly need help in the preliminary preparation of route cases. These cases now take as much as two or three years work almost unattended before they are ready for an examiner to make his recommendations to the Board.

The CAB of the 1960s will be required to cope with some of the most financially acute, technically complex, and socially explosive problems that any mode of transport has ever faced, and it must be organized and operated to cope with these problems. Among the major existing problems it must handle effectively are:

- Combined impact of creating excessive route competition during the past five years and the sudden, revolutionary air expansion created by the urgency and velocity of jet transports. The basic policy of creat-

ing competition along many former monopoly routes was sound, but by failing to anticipate and understand the jet impact on that competitive pattern, the CAB went much too far in creating competition beyond what the public requires to provide it with better service and for beyond what the traffic on many of those routes can economically support. A new look at this entire jet age route and traffic pattern is urgently required. The two simple solution of mergers will not solve many of these problems either. Many of the mergers now proposed are whimsical to this overcompetition, over-capacity problem will simply weaken currently strong trunklines and push a puff toward an eventual return to federal subsidy.

- Fare regulation will continue to be a burning issue. The CAB's past policy on fares has been for too loosely requested and restrictive to function effectively. It must devote considerable effort to devising a more flexible policy that will adequately protect the public against excessive charges but allow the competing carrier to develop new services and rates that will fill the growing seat capacity available. This is an activity that the Board should be studying continuously, not just waiting until airlines come to its door with specific problems.

- Fierce competition with both U.S. international and domestic airlines is growing stronger and more politically potent. The CAB must develop a more powerful voice in the U.S. position on this issue if it is to adequately support the air transport pattern. Currently it is much too subservient to State Department to do much of a job.

- Safety is a much disputed function of the CAB. As the Board is now staffed, it does not have sufficient technically qualified personnel to adequately do the job it is supposed to perform. Either the safety function should be completely divorced from the CAB, leaving it free to concentrate entirely on economic matters, or the current safety staff should be enlarged to enable it to discharge its responsibilities properly. The recent performance of the CAB on the Electra safety problem, offered strong evidence in favor of getting the technically unqualified Board members out of the safety picture completely.

People Are the Key

But whatever administrative or procedural changes are effected for the CAB, its basic problem will still remain the attraction of high caliber, properly qualified personnel both to the Board itself and to its key staff positions. The recent failure to persuade some top grade people to accept appointments to the CAB were certainly discouraging, and this has been a government-wide problem in recent years by no means confined to the Board. But its solution is the key to the effectiveness of any other reforms that are introduced into the CAB's sphere.

Nobody in the air transport business today will contest the need for a capable, first-class Civil Aeronautics Board in the knotty years that lie just ahead in the jet age.

—Robert Hietz

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SEE

[illegible]

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2000 FOREST STREET : ARLINGTON, TEXAS

Special Features: Kidney Inherent Backrest, Armrests, Neck Protection, • Motorized Reclining • Therapeutic • Premium Leather • 10 Year Warranty

In the Front Office

The Minco Products Group of Minneapoli-Hausfeld Regulates Co., Minneapolis, Minn., has announced the following appointments: Charles L. Drew, vice president and manager of all commercial drive systems; M. F. Feltner, vice president and manager of the company's Series, Mass. division; W. T. Noll, manager of Commercial Division operations in Minneapolis; J. W. Anderson, manager, Aerospace Division's St. Petersburg, Fla. facility. Hans M. Schell, vice president and general manager, Technical Products Division, Packard Bell Electronics Corp., Los Angeles, Calif.

Lewis Boddington and Ronal Haber have joined the board of Wothoed Amesh, Ltd., Yeovil, Somerset, England. Mr. Boddington will be technical device-developer, and Mr. Haber, technical device manager.

Clifford A. Mann, vice president/general manager, Segler Corp.'s Hallamite Electronics Division, Jackson, Calif.

Robert E. Delaney, president, Infastric
Advisors, Inc., succeeding Nicholas Cing,
retired

Donald R. Patterson, vice president,
marketing, Idaho Maryland Industries, Inc.,
Los Angeles, Calif.

Edward O. Schwesda, vice president and director engineering and sales, Electric Products Co., Cleveland, Ohio.

Charles L. Nelson, assistant to the president of C & H Supply Co., Ingersoll.

Charles Lukay, executive assistant to the president, Electro-Tec Corp., South Hackensack, N. J., with headquarters at the General Electric Co., Auburn.

Dr. Clifford Ferns, director of the University of Buffalo, has been elected president and chairman of the board of trustees of the Western New York Nuclear Research Center.

Clayton Soren J. Swarthoff (USN), head of the National Aeronautics and Space Administration's newly established Test Support Office at the Pacific Missile Range, Point Mugu, Calif.

Honors and Elections

Rudolf Rhode, assistant director of the north of the National Aeronautics and Space Administration and the Landing director of the Aeronautical Research Institute of Sweden, have received the Flight Safety Foundation's Award of Merit. Awards of Merit, provided for by ANSRF, were originally presented for distinguished service in achieving safe operation of aircraft.

* **Lloyd V. Berkson**, president of Associated Universities, Inc., has been elected president of the Institute of Radio Engineers for 1961. Also **Franz Gföndorff**, research professor at the Technion-Israel Institute of Technology, Haifa, Israel, was elected vice president representing eastern countries. **J. P. Bove**, manager of the Research (Civil) Research Laboratory of Motorola Inc., was elected vice president representing North America.

Chatwood on page 126

■ Air Force Ballistic Missile Division has been testing automatic checkout equipment manufacturers individually in an effort to secure off-the-shelf equipment for the Mules and Samos programs. This equipment would not be related to the automatic programming and test system for Lockheed's high velocity orbital simulator (AW Nov 14, p 28).

* Proposals are due soon for forward area data processing equipment capable of providing fast analysis of data, such as electronic countermeasures information, recorded by Strategic Air Command aircraft. Equipment would be located at forward bases as processing could begin soon after an aircraft landed. The project is being handled jointly by SAC and Rome Air Development Center.

• Several claims to have developed synthetic transistors with properties similar to germanium transistors. Credited to Nobel Prize winner N. N. Semenov, the synthetic transistors are made of polycyanobenzene. The material is given its semiconducting qualities by using electron bombardment as a contact lens. Other materials found to possess semiconductor properties include hard as polyacetylene, polycyanobenzene and polypyrrole.

* Defense Department funding of studies of the transient effects of nuclear explosions on electronic equipment (AW Aug. 8, p. 28) is being controlled by the transient effects panel in the Defense Atomic Support Agency. Serving as a nuclear weapons adviser to Defense, the agency has 15 panels whose studies include biological and space effects.

•Selenia is building three twin-engine 564 flying cranes, powered by Pratt & Whitney (PT6D-1) turboshafts. One will be used as a company demo machine and the other two will be sold to West Germany through United Aircraft's German subsidiary, Weser Flugzeugbau. West German orders has not yet been signed.

► Planned switch to Rolls-Royce RB 153 turbojets for the Blackburn NA.39 Buccaneer should give the naval strike fighter low-level supersonic dash capability. New 10,100 lb. thrust engines are expected to increase the aircraft's speed on the dash from the current Mach 0.9 to Mach 1.2.

• **British TSR 2**, British strike-conquestary fighter design V/STOL performance is expected to weigh about 90,000 lb. Technical arguments between the U.S. and Britain over the need for this aircraft, which is under development by a joint British-Elcan-Vickers team. TSR 2 opponents cite its superior capabilities coupled with V/STOL performance. Proponents point to high development costs and the NA 19 with Rolls Royce RB 163 engines can perform JB TSR 2 missions except the short but more 2.5ish capability supplied by the Royal Air Force.

► Army pilots are flying the Northrop N-155F Light and Douglas A-44JN attack aircraft at Edwards AFB to evaluate the operation of high performance aircraft in a close air support role.

■ Soviet Union has a new all-terrain glider, designated A-35 which is equipped with a lightweight "remote pilot" system. Glider carries a two-ton rocket and two-stage booster. Ground radio operator can determine glider's distance, altitude and speed and is responsible for notifying the glider pilot of deviations from course. Glider also carries a "thermoset" to help its pilot locate several air targets.

► Sweden is considering its entry into Boeing's B-787 market and is discussing performance and price details with Boeing.

► U.S. aircraft industry will be permitted to bid in future NATO design competitions, but they will face stiff barriers. There is increasing political pressure to keep NATO work in European hands, and high costs are a serious barrier to acceptance of a U.S. design. American companies are increasing cooperation with European firms to reduce costs, and they may submit joint proposals in future competitions.

LIBRASCOPE COMPUTER FACILITIES

Shown below is a composite view of Librascope's facilities where a variety of computer systems are currently in different stages of design and production. Some are strategically involved with national defense...others deal with business and industrial process control. Each is uniquely designed to answer a particular need. The success of these systems illustrates the value of Librascope's engineering philosophy: A decentralized organization of specialized project teams responsible for assignments from concept to

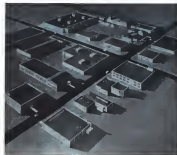
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Washington Roundup

Military Budget Shock

Shocked military budgetmen worked through the pre-Thanksgiving weekend to revise their Fiscal 1963 money requests after Defense Department's review of the original proposals eliminated whole programs and added others that are not wanted.

Revised requests were being presented to Defense last week, but a number of major projects were shelved on the desk of Defense Secretary Thomas S. Gates. In Among them was approval of the government-sponsored expensive transport program, which Air Force wants to average, and Tactical Air Command's proposal for an STOL fighter.

Gates does not want to approve any big new projects until he determines their probable impact on the Fiscal 1963 and 1964 budgets. This caution, plus drop-outs in several key development proposals, have convinced some observers that money programs will be an uneasy balance of the change of administration, no matter how quickly President-elect John Kennedy gets moving in January.

NASA's budget request for Fiscal 1962 will be 25% above the \$515 million asked by the Administration for the current fiscal year. NASA also will ask for a supplemental for Fiscal 1961. It will include funds for communications satellites and booster development.

Man-in-Space Fog

Latest example of the kind of confusion resulting from the present official attitude that there is no demonstrable military need for man in space is the Space Plane project. Air Force wants \$20 million in Fiscal 1962 to study this manned atmosphere-orbital space vehicle. But because NASA is the only agency closely charged with manned space exploration now, it is proposing taking over Space Plane (see p. 28).

Investigation of rocket engine programs by Congress each next year will reopen the old controversy over NASA's mind of the 200,000th thrust Saturn hydrogen engine development to Rocketdyne.

Armed-General objected somewhat—some officials noted the agency that he was "profoundly shocked"—when Rocketdyne's \$44 million bid for an Arapahoe 1-666 engine had lost June. Arapahoe President Don Koschik tried to get NASA Administrator Keith Glendon to hold another competition between these two companies only, since Pratt & Whitney—the third serious contender on a technical basis—had bid almost triple Rocketdyne's price and Glendon had cited cost as a major factor in selecting the winner.

Congressmen made sure the award will not develop cost above Koschik's already adopted price. The expenditure is the biggest loss in official have landed Congress to see in paying the rate again.

With for a quiet drive by vehicle peace contractors to regain control over initial flight test program, a situation which is being assumed in NASA and Air Force in new and new projects. No constructive demonstrations were shown on the Mercury capsule, nor are any company flight tests planned for Dyna-Sat.

Industry feels that these demonstrations, long a part of aircraft contracts, are necessary for working out technical kinks before the flight hardware is turned over to the customer.

NASA-AEC Friction

Criticism of a joint NASA-Atomic Energy Commission office to handle the Rover nuclear rocket program has not entirely dissipated friction. AEC has easily set based from advanced development work, but Los Alamos wants to stay with the Rover system through initial flight tests. NASA prefers to bring industry in well ahead of that stage.

NASA also wants its Lewis Research Center to act in systems director, but AEC maintains NASA has no charter to direct nuclear reactor work. NASA cites AEC's approval of the Marshall test reactor at Sandusky, Ohio, which Lewis operates.

Former AEC Commissioner Thomas E. Murray has cited military support in answering strong criticism of his attempts to end the nuclear test ban. He wants to suggest initial requests to the three military services for studies of the "volitional" new nuclear weapons which Murray says have been kept in the laboratory stage by the ban. He did not quarrel with speculation that these weapons are highly high in neutron output but low in blast effect and radioactive fallout.

Dr. Hubert York, who had a heart attack last summer, is back at his post in director of defense research and engineering. But there is speculation that he will leave the Pentagon for a less hectic position when the new administration takes responsibility for the University of California Radiation Laboratory at Lawrence.

—Washington Staff



MERCURY CAPSULE escape tower has just started separation from the Redstone booster (left) although the booster engine had shut down automatically upon ignition. At right, the tower, is pushed aside by its two solid propellant rockets which are used for back start and pitman. National Aeronautics and Space Administration officials said damage to the capsule and booster was slight.



MERCURY ejection console was ejected with the tower, despite slight failure of its back area near the launching site.

First Mercury-Redstone Flight Test

Cape Canaveral, Fla.—First launch of the Mercury-Redstone (MR-1) vehicle failed here last week after the booster engine shut down almost immediately upon ignition. Preliminary investigation indicated that an electrical cause from the engine apparently was at fault.

Countdown had proceeded to T—zero with one short hold of 2 sec. at T—1 sec. At zero, the Redstone booster engine fired and then automatically shut down after a fraction of an inch liftoff. For reasons not understood, the Mercury escape tower received the signal of "normal engine burnout" which should not have occurred until after 148 sec. Two solid propellant rockets promptly opened the tower from the capsule.

Launch team used an electronic

ground plug had released too soon, sending negative voltage to the tower, which inaugurated the voltage as the "normal burnout" signal. Plans last week were to simulate the malfunction as an effort to determine why the tower interpreted the negative voltage as the burnout signal.

The 16-ft derrick-like unit loaded into the clouds, reaching an altitude estimated at 5-12,000 ft. It impacted on the beach some 1,200 ft northwest of the Redstone launch pad.

Damage to the Mercury capsule and Redstone booster was slight. Flight personnel had been prepared due to a control system gas leak (AVW No. 14, p. 34).

The legs of the two solid rockets, producing 15,000 lb. thrust, are used for both short and pitman. The smaller

rocket, of 400 lb. thrust capability, is fitted to the base plate between the three sections of the larger unit and is used for pitman only. Recovery of the tower showed that both rockets had fired, indicating that a pitman, rather than an abort, signal had been received.

National Aeronautics and Space Administration officials said that until this factor was ruled, other Mercury Redstone shots would be delayed.

Firing of the tower ejected the ejection console and jettisoned the escape parachute. It also armed three pyrotechnic rockets, located at the base of the capsule, which are used to accelerate the capsule ahead of the booster in the separation phase.

Once armed, the pyrotechnic rockets are fired by means of 2½ lb. force. Because of this, and a still hot command

detonator system, the area around the MR-1 stand was declared unsafe for 15 hr. after the attempted launch.

Normally, the jettisoning of the tower arms the two parachutes in the top of the capsule to be deployed. The escape chute opens at 42,000 ft., the rigging at 10,000 ft. Barometric sensors immediately detected sea level pressure and both chutes fell out, dangling alongside the Redstone booster.

MR-1 carried an automatic dead manning system, but as this was operated on open loop and as the escape tower received a normal burnout signal, no significant data was derived.

Purpose of this launch was to have played a pre-launch line Mercury capsule along a ballistic trajectory 210 mi. in. down the Atlantic Missile Range, reaching a peak altitude of 150 mi. in



REDSTONE BOOSTER, with Mercury capsule in place, is readied for the launch. Flight was to test re-entry characteristics of leg and predict weightlessness of about 5½ min.

Rocket Noise Suit May Set Precedent

By Michael Yaffee

Monmouth, N.J.—[First round of what may prove to be a precedent-setting legal case involving damages allegedly caused by vibrations from the state, testing of rocket engines has gone against industry and, in effect, the U.S. government.

In a case known as *Magnus Ried, Hollister, Thompson, Erling, Thompson et al. v. Reaction Motors Division, Western Aircraft Division*, the court awarded a total of \$108,000 in compensatory and punitive damages as a result of their suits against RMD for damages said to be caused by ground vibration from the state firing of rocket engines.

The plaintiffs were made up of 15 homes in Lake Telemark, a southern New Jersey community close to Reaction Motors' rocket engine test station at Lake Denmark. There, all of which were tried at the same time in Norm County (N.J.) Superior Court, charged RMD with negligence, trespass and creation of a nuisance and sought compensatory and punitive damages.

On motion of the defense counsel, Judge Eldon Mills dismissed the first two counts after setting for three weeks the jury decision in favor of the plaintiffs. In the third count and awarded them \$57,000 for each of the 15 houses for punitive damages and varying amounts for compensatory damage.

Attorneys for Reaction Motors quickly filed a motion with the trial judge to set aside the verdict on the grounds of illegality. This motion was denied but was the appeal record upheld. Next they for the defense will be to support for the award by the New Jersey Appellate Court.

As far as it can be determined, this is the first case in which rocket power (as discharged from rocket engine power) has been ruled as a disruptive operating agent and so the outcome decision could have important consequences for the country's growing rocket and space effort. As a result, although this particular case might be settled out of court, it is believed that the case will be carried forth to the Appellate Division of the New Jersey Superior Court.

An appellate court, having been properly briefed, could not overlook by which when engine contractors might operate without incurring losses, says William F. Campbell, Jr., division counsel of RMD. In this case, the members of the appeal are particularly pressing because the \$108,000 verdict is a record of what is held up pending outcome of the appeal is governing inter-

est at 6% annually. Moreover, RMD is certain to file for bankruptcy and is expected to meet suits both by the original 15 plaintiffs and by the rest of the 300 families living in the three northern New Jersey communities (Lake Telemark, Hollister and Thompson) due to Lake Denmark. Also, it has not yet been determined by the government whether or not such damages will be reimbursable to RMD under terms of the company's contract with the government.

At the moment, RMD is awaiting Air Force and Navy consensus in the decision to file an appeal. As the contracting agency involved in Reaction Motors' work, they must be given immediate notice of any legal moves RMD plans to make. Also, under the insurance liability to a third-party defense written into government contracts, the contractors must seek the advice of the contracting officer, and when a claim is made, the contracting officer has the option of stepping into the role of either denying or taking over the litigation.

Punitive Damages
Under the terms of its public liability insurance policy, Reaction Motors must retain responsibility for any post test damages. Moreover, the insurance company's responsibility for compensatory damages, in this particular case is limited to only about \$500 of the \$57,000 awarded by the court. In a decision that is the subject of the appeal, the court ruled that the latter part of the award is valued as the equivalent (RMD's) severe injury suffered by the state. The insurance company refused to cover the cost, and RMD accepted after receiving approval from the Air Force and Navy. As a result, RMD's defense is being handled by Morris Hansen of Moss, Clever, Hansen and Pines, a New Jersey law firm retained by the insurance company to handle its defense work. Attorney for the plaintiffs was Irving Ostrow of Goldberg and Green.

Although it is known that the process is extremely interested in the case in light of its potential repercussions for the country's defense and space efforts, is for neither the Air Force nor the Navy has any move to enter the case. But if the case is as agreed, it is now expected to be then it is believed that the government will enter the case.

The decision is up to the Department of Justice which would act as the government's legal representative in the matter.

Reaction Motors has already indicated to the Defense Acquisition office of the Air Force that it would welcome the government's intervention in the event an appeal is filed. The government would probably assume the case as a matter of course in front of the court. In the meantime, the Department of Justice has been advised of the case by letter from both sides of the case. The letter from the Air Force and the letter from the Navy both contain both points of fact and the perspective of RMD's work to the national defense effort. Besides the personal defense effort, the Department of Justice could bring to bear its extensive legal knowledge concerning pertinent points of law from all 50 states as well as the wide experience gained by the government in handling suits involving jet power.

At the present time, for example, the government is involved in approximately 300 cases concerning vibrations allegedly caused by jets. While most of these suits are settled out of court, and even by outgrowth of jet accidents rather than state testing of foreign engines, some points of law appear pertinent to both cases. In the present case for example, the plaintiff's original complaint charged RMD with trespass. This case was thrown out when RMD brought, with a reference applied in the Air Force letter, brought to bear a recent decision of the Oregon State Supreme Court. In the case, the plaintiff claimed that airplanes causing in his feelings of low level sustained vibrations in the air and ground that trespassed their properties. The court decided against the plaintiff.

Although it proceeds against "highly unlikely," an out-of-court settlement is still a possibility in the RMD case. The government has asked RMD to find out what the plaintiff's case is, and was of a settlement and said it would like their help under advertisement. If any settlement, RMD would ask for a settlement in which the plaintiffs would agree to pay the cost of the case and the Air Force and Navy. Even if Reaction Motors could get a concession, it appears unlikely that it could, it would not be binding as the rest of the 180 families in the area.

Also, while it is possible for a case such as this one without prejudging the position in future suits, that is to say, a settlement is not considered as admission of guilt. But if the case is as agreed, it is now expected that the case will be carried forth to the Appellate Division of the New Jersey Superior Court.

Another factor working against an out-of-court settlement in this difficulty

and expense of building a test stand alone appears to be a belief that the plaintiffs would demand more expensive as part of any agreement. As a result of an earlier meeting with Reaction Motors and to the point, a consultant who was to try to build a substantiated approach. A small water damage approach was actually built for a 1,000-lb thrust rocket engine which would be for a short while and then was burned out.

Although the outlook for the construction and operation of such a test is not too favorable, even a compromise offer, RMD has submitted a proposal to the Air Force for building a large approach for the 77,000-lb thrust N-15 rocket engine designed for the N-15 rocket, the largest rocket engine at Reaction Motors and, secondarily, planned in the next rocket motor.

Reversed Sought

Perhaps the most significant action of all for reversing the case is a higher court is the strong belief that the decision will be reversed. As a Delaware corporation, the company has the choice of going to trial either in a federal court in the New York County Superior Court. After the decision had been made for the county court, the Port of New York Authority came out with its proposal to get a \$200,000 settlement in Norm County, a proposal that satisfied the residents (AW Dec. 21, 1975, p. 38).

As a result, RMD feels that it is because impossible to obtain an impartial jury or get a fair trial in Norm County. It may say that, but the case, says RMD's Counsel, will be defended to a federal court.

In addition, as the basis for their appeal, RMD's attorneys are showing much other things that procedural testimony was possible. The judge's rulings were under and that the change in the law concerning the level of nuisance and punitive damage was in error.

Appellate Decision

Once the case is placed on the calendar of the Appellate Court, it will probably be several months before a decision is reached. The three judges of the Appellate Court will review the case for legality, fairness and so on. There is also a possibility the New Jersey Supreme Court, which occasionally looks around for an interesting case to try, will take the case after the Appellate Court and try it directly. Should the case be tried in the Appellate Court and the original decision upheld, Reaction Motors' attorneys would then probably seek the necessary permission from the three judges to carry the case to the New Jersey Supreme Court.

Services Provide Initial Funding For VTOL Transport Program

Washington-Initial funding of the Service VTOL transport program is expected to finance the preliminary design, construction and development test program.

Air Force and Army have each transferred \$1 million to Navy, whose Bureau of Aeronautics is the program manager. Navy is expected to put up the third million to keep the program under way.

The joint project is aimed at producing about 40 airplanes for operational use within the next five years, before testing the services in the manufacturing in a production role.

Online production for the design supports an evaluation of type or configuration on the market. But under the program, the design and development performance requirements are still enough to make the more experienced designers look back at over half the big.

Specifications Outlined

The specifications call for the transport to weigh not more than 35,000 lb, with a four to five payload capacity. Cruising speed is to be not less than 250 to 300 kt at sea level with cruise speed between 300 and 400 kt. Gross radius of the aircraft transport is to be at least 100 nmi, with 300,000 ft. Ferry range, as in VTOL configuration, is to be greater than 1,000 nmi and up to 2,000 nmi.

The transport must be able to hover

with full payload at sea level on a "New-Air Force" but day with engines stopped to conserve fuel. At least 5% excess must be on weight. With the four-to-five payload, the lower ceiling must be 6,000 ft.

At sea level in the service, the transport must be able to have out of ground effect for at least 10 min at an incl.

Operational conditions include carrier capability, prepared and supported air elements and landings, and the ability to operate in a variety of environments.

Requirements were established by a joint service group of three teams from each service headed by Capt. Robert R. Williams of US Army. Williams was also head of the program's basic CSAR team led by Col. Joseph W. Hensley, and the Navy group was headed by Capt. Harold H. Lewis.

These groups were appointed to determine the different service needs and to come up with a common requirement for a logistic VTOL transport that would be equally useful to all three services. They found the tentative requirement about six months ago.

From the start, one major concern in the program has been the high cost of possible development. Early reconnaissance was to not be another round of development aimed to provide further capability of the type because the first effort was greater than both sides in the past. That time and cost cost could that not, and the three services wanted a single group to try to write a joint operational requirement. That was the link given to the teams under Williams.

Tri-Service Program

The basic idea was that a tri-service program would save money. Also, by having a common requirement, the program would have a firm, as planned to check operational capabilities through field trials. If the comparison was made a small vehicle operation, the services could enter a production only for the type with a minimum of trouble and it was more cost. If it were, then the program cost would not be less than financing a complete second round of development.

The teams have also given considerable thought to asking for dual-purpose but in another way to save program costs. Current desires for status in the design competition are March, 1976, with the hope that evaluation of the programs would be completed by April or May next year.

VHF Scatter Tests

Washington-Federal Aviation Agency will test transponder remote command centers at stations in Greenville and New South to evaluate the possibility of using very high frequency (VHF) transponder scatter communications over the North Atlantic to ease congestion of the heavily used high frequency band and improve transponder reliability. The two stations, together with a few American, World Airways, British, and other airlines, are in the United States, should provide VHF coverage over much of the North Atlantic air routes. Use of transponder for ground-to-air service was approved by FAA. An early report indicates that use of higher transponder power and speed transponder antennas without saturation VHF range from 100 to 100,000 mi. (AW Dec. 16, p. 46) FAA hopes to move the test within stations operating next year.

Jackson Opposes Super Cabinet Officers

By Fred Eizenman

Washington—Creation of super Cabinet offices to relieve the President of some of the burden of running the government was opposed last week by Sen. John Jackson's Senate subcommittee on national policy matters.

Sen. Jackson warned that creation of such top level posts would increase, not ease the burden the President faces in the fast-changing world situation. He issued the warning in the first of a series of reports entitled Organizing for National Security, which stemmed from the hearings held last spring by the Senate Government Operations Subcommittee on National Policy Matters, which he heads.

Sen. Jackson also is chairman of the Democratic National Committee and presumably will wield considerable influence as Sen. John Kennedy plans the organization of his administration and chooses the men who will run it.

As the report was released, President-elect Kennedy announced last week that the plans to cut the size of the White House staff and eliminate the position of Assistant to the President, once held by Sherman Adams and now held by Mr. Gen. William B. Brown. Kennedy said the move is intended to promote closer contact between the President and his aides and department heads.

Sen. Jackson said there is no place in the governmental system for a first secretary as suggested by several proposals before the subcommittee earlier this year, including Gov. Nelson Rockefeller of New York.

"Only the President's responsibility as a leader in the national affairs," the Jackson report said. "Only his role as our chief domestic, economic, and defense leader—and if anyone else were to be given the job, the President would be some kind of constitutional figurehead."

Sen. Jackson said that theoretically, a first secretary would be as much White House staff member, but a super-Cabinet member able to direct affairs. Cabinet members in a way that ordinary presidential staff cannot. Also, theoretically, he could relieve a President of many burdens both within the government and in negotiations with other chiefs of government and could act as first adviser to the President on foreign policy in its full modern context.

The report said Cabinet officers would be bound to question the decisions of the first secretary, which would inevitably generate friction and resentment. If the President lacked the first secretary in his decisions, it

probably would mean downgrading of the Cabinet posts and the filling of those positions with relatively subordinate men who "lack strong convictions or much skill of their own" at a time when the government needs vigor and drive in high positions.

"It is most unlikely that a President would in fact give a first secretary the consistent backing and support he would require to maintain his primary role as first Cabinet member. To do so would run the risk that the first secretary would become an independent force, politically capable of making the President himself. It would run the further risk of making cabinet appointments less dignified and congressional issues and those affected interested groups," the report said.

The subcommittee also took a dim view of proposals to "upgrade" the Vice President's duties in coordination and direction of "the security of state, treasury of the treasury and all of the other instruments of government as the general arm of national security, including defense matters."

As for a White House staff for national security planning and coordination to replace the National Security Council and other related boards, the subcommittee expressed similar opposition. Such a staff would be faced to lead "two lives" thinking and would create a new layer of planning between the President and the department heads and "then should form the full focus of the planning of responsible operating officials."

"Believe me to be effective," the report said, "must be made in terms of the end and the means and the possibility of the American political system. That system provides no alternative to relying upon the President as judge and arbiter of the favored course of action for his administration. It provides no good alternative to reliance upon the great departments for the conduct of executive operations and for the initiation of most policy proposals relating to these operations."

However, the report said, forthcoming subcommittee staff reports will make widespread recommendations for changes in the policy process, which will be aimed at finding "better ways" for.

• **The President to delegate more authority for decision-making to individual heads of departments and agencies.** There has been too much emphasis on coordination and too little on delegation. Policy-making has tended to be subverted to a group effort where no single person has real authority to act and where no individual can be re-

sponsible for success or penalized for failure.

• **Making the National Security Council "a forum for more meaningful debate on issues which the President alone can decide."** The report suggested the council have fewer participants in its meetings and ensure staff only with access of central importance for possible decision.

• **Establishing the secretary of state "to serve the President as first adviser in national security problems."** He should be able to advise the President on the full range of national security matters, from the point of view of their relation to foreign problems and policies.

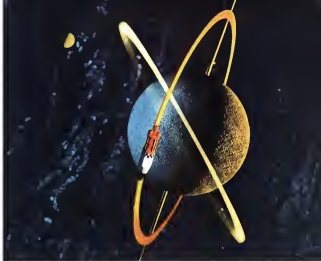
• **Relating military power "more closely to foreign policy requirements."** The Secretary of Defense duties with the secretary of state the main burden of advising the President on national security problems. A full and welcome partnership of the Departments of State and Defense is the prerequisite of coherent political-strategic counsel for the President.

• **Making the budgetary process "a more effective instrument for reviewing and integrating programs and performance in the area of national security."** There must be return to the earlier tradition which regarded the budgetary process as a key program management tool of the President.

• **Organizing the presidency to "intervene flexibly, imaginatively, and fast when gaps in policy development or execution threaten to impair the President's national objectives."** It calls for more decentralizing use of able and energetic staff in the immediate offices of the President himself who are alert to trouble spots and sensitive to the President's own information needs.

• **Attenuating and eliminating "outstanding officials for both apparatus and career posts in the national security departments and agencies."** Poor decisions often result less from poor decisions than from poor policy-makers. The one thing which could do the most to improve national security policy would be to raise the standards of competence among career and appointive officials.

At Kennedy's White House, Mr. Vance's headquarters, Clark Clifford, liaison representative with the Eisenhower Administration on transitioning itself to the new administration, said top priority is being given to the filling of about 50 positions such as Cabinet and sub-Cabinet posts and agency heads. The rest will well contain about 400 to 500 lower level jobs, while a third will contain about 1,200 additional positions.



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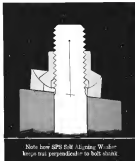
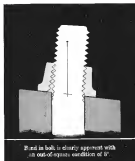
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Cuba Has Eight MiGs, State Department Says

Washington—Cuba has eight Soviet bloc MiG fighters and 80 Soviet helicopters, and the Cuban army stockpile is growing as weapons deliveries continue from Communist nations, according to a U.S. State Department report.

State Department said that Cuban arms, which were supplied in the past by nations from both the Soviet bloc and Western Europe, now are supplied exclusively by Communist countries. Inventory includes a Soviet mobile radar system along with the fighters, helicopters and other operational equipment.

Cuba's regular armed forces now total 40,000 men, and they are supported by an armed militia of 240,000. State Department said the army stockpile is growing as Soviet ships continue to deliver weapons. The report observed that Mrs. Beverly Corman, president of the Cuban National Bond, spent a considerable amount of time in Moscow and was in Communist China last week, indicating continued negotiation for arms.

Cuban army buildup increased tenfold in the Caribbean, and they were further heightened by attempted invasions in Guatemala and Nicaragua. President Eisenhower took a Navy carrier task force to the area after the Guatemalan and Nicaraguan governments and then plan to involve the Bay of Pigs defense treaty against Cuba for compliance in the results.

The Navy attack carrier Shanghaia and four destroyers departed the Caribbean Sea between Cuba and Central America to discourage any attack against the results.

The Navy attack carrier Shanghaia and four destroyers departed the Caribbean Sea between Cuba and Central America to discourage any attack against the results.

Second X-15 Flight

Edwards AFB, Calif.—Second flight of the X-15 rocket plane ended with Kenneth Michael's 73,000-ft. climb. X-15-99 engine was made by North American for pilot Scott Crossfield last Tuesday, Nov. 12.

Main purpose of the flight was to test the shutdown and restart capability of the engine.

Following launch at 41,000 ft., the engine burned at idle power for 30 sec. after which it was shut down for 30 sec. The engine then was restarted and burned for an additional 74 sec. during which time Crossfield heavily advanced the throttle to full power. Functioning of the engine during restart was so perfectly "very satisfactory."

Maximum altitude of 73,000 ft. and a record time of 11.3 sec. were noted. Total flight time was 7 min.

the area. Shanghaia had been at sea conducting carrier pilot landing qualifications with a mixed load of single and multi-engine attack aircraft and fighters. Later, the Shanghaia was received by the USS Wang, an anti-submarine warfare carrier with part of its ASW aircraft complement replaced by Douglas AD-6s. The anti-submarine AD-6s would be especially effective in close support missions, including attacks on shipping.

Norad Control Site Work to Be Resumed

Colorado Springs, Colo.—Construction of a handbook site for the Combat Operations Center of the North American Air Defense Command will soon be resumed here after having been delayed for a year and half while provisions were made for control facilities to meet requirements for NATO-ICM facilities.

An Force plans for defending against KRM's cruise the use of air assets facilities, those being developed under project signed by General and General George W. Thompson, Texas Worldwide (AWOT 31, p. 31).

These activities are based on an operational concept of intercepting in-flight aircraft during their powered phase after they are above a cloud layer. Control of such a system would require a much larger modification at Norad than originally planned for control of air assets defense system and Nike Zeus anti-ICM system.

Of an original \$10 million total by Congress in 1970 for some study and construction, \$1.5 million has already been spent for the study. An Force has received authorization from the Senate and House Appropriations Committees to assume the construction portion of the project.

Members of the Senate and House Appropriations and Armed Services Committees were highly critical when the project was funded for "retrofit." At present there is no money still able for construction within the restriction, but Air Force has indicated the study in its budget request for Fiscal 1982.

Regional headquarters of the Central Services Administration in Denver prepared specifications for bids on evaluation which was due Nov. 1. Central Services was expected to announce revised bids in Washington in 30-40 days.

Site of the Center is Cheyenne Mountain, west of Colorado Springs. Central operations of Norad are also located in the area above ground. Work which could be accelerated into early start in an attack.

News Digest

Adm. Arthur A. Bader, chief of naval operations, will arrive when his current term expires next August. He is serving his third two-year term as chief of naval operations and a member of the Joint Chiefs of Staff.

Bulkhead drag balloon was tested last week on a no-entry vehicle launched to an altitude of 170,000 ft. by a sounding rocket. Coast Research Center noted. General Aviation Corp. drag balloon tested bulkhead balloon was released at 75,000 ft. and Mach 1.5 to simulate and view the no-entry vehicle, and a parachute was deployed when it slowed below Mach 1.

Spaceholders of B-1B Aircraft Corp. approved a plan to make the company a subsidiary of Electric Aircraft Co. of Toledo, Ohio. Union members of the plan. 41 shares of B-1B stock will be exchanged for each share of Electric Aircraft. Studies H&M, Jr. will remain as president of the aircraft company and also will become a director of Electric Aircraft.

Terminal guidance and data facility for the X-15, which contains and displays data from several sources along the aircraft's 400 mi. flight test path to keep aircraft under continuous surveillance and assist pilot in making final approach, will be constructed at NASA's Flight Research Center.

Highway Aircraft Co. is studying methods of refueling the B-1B stealth bomber communication satellite under a \$60, 101 National Aeronautics and Space Administration contract.

Ranger-Agena Struggle

Los Angeles—Lockheed's Mach 3 Space Division will design and build a prototype sounding rocket for the Ranger-Agena program to become a generic condition to the latest sounding rocket. The Mach 3 sounding rocket has been the option will be built under contract from NASA's Jet Propulsion Laboratory.

A gas mixture disposed by the rocket ground test will reduce the rocket test bed below launch. The test is expected to test a sounding rocket on a test bed from 12 ft. high, which will be pumped into the Agena-B nose section to ensure the vehicle has sound nose. The gas would then be stored out of the chamber into disposal tanks by means of a sounding rocket and a sounding rocket test is to be completed for testing during January.

Study Urges Sweeping Changes in CAB

Extra members, longer term for chairman proposed
In survey aimed at cutting case backlog, red tape.

By Robert H. Cook

Washington—Sweeping changes in the Civil Aeronautics Board were recommended last week in a management study ordered by the Budget Bureau to find ways of reducing the Board's case backlog and cutting its staff and costs.

McKee & Co., management consultants, recommended expansion of the CAB from the present five to seven members and called for a three year term for the chairman in place of the current one year term. Extensive procedural and administrative changes also were recommended as a means of eliminating the Board's "large and increasing backlog."

The McKee study was ordered by the Eisenhower Administration, but it has been completed in close to the time of the President's second term. The report is an internal memorandum and has not been made public. It was prepared by John P. Kennedy on Jan. 20. Kennedy has asked former CAB Chairman James M. Landon to recommend changes in regulations, agencies, including CAA, aimed at streamlining procedures and reducing their apparent political nature from the White House. The Landon report is due Dec. 15, and Kennedy will have both sets of recommendations available as he decides how to change the present organization of CAB.

Several of the McKee survey's most significant recommendations, in addition to the possibility of expanding CAB membership, were suggested last April by individual Board members in Aviation Week interviews (AW May 7, p. 38).

Most Critical Problems
Proposing the Board's most critical problems as "how to get the most out of 750 subordinates," the Bureau of the Budget survey pointed out that the CAB's case backlog is a purely administrative matter so that inefficient time and attention is given to planning the most efficient use of its staff as the elimination of procedural bottlenecks.

More than 61% of the Board's time is spent on adjudication and 39% on international affairs, the survey indicated. The balance of CAB members' time is calculated at 75% for general office work, 5% for operations and public relations and 2% devoted to accident hearings.

While the Board has made some progress in accelerating its formal handling of case-filed petitions average 32 months to completion this year,

compared with 47 months in 1959—a realistic estimate to assess, the McKee report said. As of June 30, the Board had a backlog of 1,527 cases, following an increase of more than 30% over the previous year.

In particular, the survey pointed out a 75% rise over last year and can be expected to increase 5% in 1961. Complaints of the baggage transport also has required more manpower per recent adjudication, which has year added 779 new cases, compared with 211 reported in the previous year. The survey said, increased demands in this area have distracted the CAB from its responsibilities to conduct research and make designs to prevent future air tragedies, the report added.

Blueprint for Reform

Blueprint outlined by McKee to clear away CAB's backlog of work and streamline its current operating procedures concentrated on three areas:

- Simplify and expedite CAB procedures
- Increase the effectiveness of the Board staff
- Provide increased staff support for CAB
- Improve the Board's administrative support

Using a greater use of informal procedures to prevent disputed cases, the survey pointed out that 83% of the Board's cases are settled in less than six months by this method, while the last year handled over 100 formal proceedings, reported an average of 11 months to dispose.

Most of the formal cases were reported to comply with provisions of the Federal Aviation Act and could not be treated the study pointed out. CAB efforts to reduce the volume of formal proceedings by instituting a re-

ception from a complete hearing under Section 405 of the act were praised by the committee, who urged that similar action be considered for other types of cases.

Recognizing that formal hearings can not be avoided with some cases, the survey suggested that action to reduce the procedural steps be taken in such important cases in the setting of its facts and merits. Greater use of informal data prepared by the CAB's staff could reduce some procedural steps and a change in hearing procedures to limit, or eliminate, cross-examination and lengthy briefs to the Board would shorten the required hearing time, the McKee report said.

Informal proceedings could likewise be shortened by reducing the release of source reports, petitions and applications and by increasing personnel in the staff.

Limited Chairman Term

Less than 1% of the CAB's time is devoted to directing its staff—a figure which McKee indicated might be a factor in the limited term allowed Board chairmen.

An estimated 75% of the past chairman have had less than two years of experience in that office, the survey said, indicating that such short terms are too brief to acquire personnel with complex CAB operations or to give them a chance to provide effective leadership in developing long-range plans for the Board. This has been particularly true when chairmen had no prior Board experience, in most have not the report said.

The annual appointment of a Board chairman also has had an "unhealthy effect" on the Board, which in 12 out of 21 failed to get the job to complete their terms and served less than 3 years, the McKee survey said, recommending that Board chairmen be appointed for longer periods of time so that a study be initiated to find the manner for the CAB's high turnover leadership.

Makeup of the Board also should be considered to include 7 members, compared with the present membership of five, which would then permit advisory matters to be handled by two members of their Board members each, the survey suggested. Divisions of these powers would be first and not subject to

approval by the full Board unless confirmed necessary by the full Board or one of the panels. Such an arrangement would not only shift the Board's total workload but would also allow the chairman more time to handle internal administrative and policy matters, the survey pointed out.

Improvement also is needed in the Board's operation of the private division and general counsel office, McKee said.

Executive Director

Responsibilities of the executive director should be fully recognized to include authority to aid the Board in policy-making and planning, oversee the flow of cases received by the CAB and generally oversee procedures and eliminate workload bottlenecks, the report said. It proposed the appointment of the general counsel's office, but recommended that staff officers handle accident investigation hearings rather than outside counsel counsel.

Because of the wide variety of tasks handled by the Bureau of Air Operations, the survey found, this division of CAB should be replaced by four spe-

cial units under the head of Office of Internal Affairs, Bureau of Rates, Bureau of Routes and Bureau of Special Airports, each of which would report directly to the executive director.

Career Accounts and Statistics Office appear to be organized and staffed sufficiently and does not require any changes, the report noted, but it should establish a study to determine the need for many of its presently required statistical reports.

Two problems exist within the Bureau of Safety, the report said, in that the director of this Bureau has full responsibility for the overall handling of accident investigations and the Bureau has not concentrated enough on training and research needed to keep abreast of technological developments.

Project Manager Staff

The consulting firm recommended the establishment of a project manager staff section of three or four managers who could be directly responsible to the director for complete accident investigations. Any of these managers' spare time could then be spent on training and research.

But had not nothing more. On that basis, the Northeast lease was stalled while Hughes battled on in the TWA financing negotiations.

Present and previous of Hughes continued and finally moved him, based on three facts:

• Northeast will need the airplanes the winter if they are to be of any real value. Next winter might be, too, Northeast's temporary certificate into Miami, Mexico and Spain and its regional routes might be a factor in its continuation.

• Competitive opportunity Northeast must gain might not be granted again.

• TWA-Northeast merger plan made

TWA Financing

Terms World Airlines intends finance are outlined under active discussion last week. Although these were reports at night be completed before the week end, the previous history of delay did not produce any new signs of optimism.

Bank of America now is reported as the prime candidate to finance the deal, according to Irving Trust Co. As a practical consideration, Hughes had committed himself to provide Northeast with \$9.5 million for working capital as part of the \$80 lease, and this line would have given Northeast sufficient credit standing in the event the lease could have failed, though bank financing Hughes had turned over \$54 million in Northeast by end-1960.

In addition, the survey called for disbanding of the hearing and reports section of the bureau. Staffing for the present merger group could be allocated in the manner, the consultants added.

Enforcement duties of the CAB should be periodically reviewed to spot any loading, and cases should be handled on a priority basis, the survey said. Bureau of Hearing Examiners, which the consulting firm noted "exerts an influence" over proceedings, should be strengthened by providing each examiner with a staff of 2-4 technical assistants, while the chief examiner should concentrate on developing guides to aid the examiners and the public in conducting proceedings.

The study plan its future course, CAB should have an independent staff to work on organizational and operational improvements, the report said, since neither the Board nor its staff presently has the manpower data to conduct a study of the effectiveness of the staff or to direct it. Present personnel methods, the survey noted, fail to protect the Board's language resources.

a strengthened Northeast Six Hughes interests.

Northeast passed the Florida competitive airport strongly. National no longer is losing jobs from Pan American and relies on its own DCA. Eastern is primarily concerned with tailwinds. Eastern is not interested in DCA as with other routes such as New York-Miami City. Then Northeast feels it can match the commercial deals, at prices of both with its six 880s, plus 70% from the Eastern TWA.

Based on last year's traffic, Northeast estimates National and Eastern's combined jet rental types can accommodate less than one-fourth of the Florida market, so that Northeast will be able to get 90% against tailwinds and gain opportunity for the rest.

The TWA 880s still are on the ramp at Cactus's San Diego plant. Northeast's financing with TWA and Capital (AW Nov. 7, p. 47) and the last airplane negotiated from the TWA group was due for delivery in Northeast before the end of last week.

Northeast's 588 configuration calls for 15 rows of four-seat coach seats and five rows of four-seat first class seats and a lounge in the forward cabin totaling 12 in a total of 97 passengers. The 880s are scheduled to enter service Dec. 15 and with them Northeast will offer its first direct jet service between Boston, Philadelphia and Miami.

Landis Fails in ALPA Presidential Bid

By David H. Hoffman

MIAMI BEACH, Fla.—James M. Landis' campaign for the presidency of the Air Line Pilots Assn. ended in failure here last week when the union's board of directors denied him the two-thirds vote required to place the rest of a run-off in nomination.

Responding to a roll call ballot, 4,876 members representing 8,936 pilots joined in opposing Landis' request to run against incumbent President Clarence N. Soren. Of the 7,692 votes needed to swing ALPA's bylaws, only 4,694 were cast for the newly appointed adviser to President-elect John F. Kennedy.

Somewhat disappointed after listening to some day of debate in which he could not take part, then watching his opponent win another four-year term without opposition, Landis told Aviation Week that his election bid was popular belief, he and not Soren would have won.

"To substantiate his claim, the former Civil Aeronautics admin. director cited reasons from current law which the membership had been pulled prior to the convention. Generally, these right votes favored at least the association of lands."

Among the major nations, Landis drew solid support from the ranks of Eastern and American pilots. United Canada, by contrast, seemed to split down the middle, while Pan American members opposed Landis' candidacy by majority of their vote.

Emphasizing the association's unit role, Capitol, Brazil, Flying Tiger, Mahwah, Trans Caribbean, Laic Central, Qantas,

Pacific, Riddle, Overseas National, Copair and Piedmont cast their members' votes against Landis.

Once the vote had been decided, ALPA's nominating committee declined an appeal acknowledging that Soren be returned to the association's top office—a post he has held for the past nine years. After a two-month, strident campaign, Soren headed the controversy and debate that had marked the run-off convention. From much as there, he was great deal more so.

Questioned immediately after the election, Landis said that his outcome could not reflect his attitude—generally a negative one—on assuming a post as the Kennedy administration adviser specifically as he was willing to return to CAB at Kennedy's request, Landis told Aviation Week, "I wouldn't want to."

He maintained that the election would not change his conviction that the overall goals of ALPA were in the best interest of the industry. However, some bitterness was apparent in the formal statement issued by Landis just after the vote was tallied here. "It is to be said."

"The school of a substantial group of the board to regard me as rightable and thus present me even to seek the nomination is difficult for me to understand. My qualifications in the fields of aviation, of law, of administration, of government are written of record. My inability to fit a place is the apparent basis. I am 'opposed' to it. It is a situation in which a man who would lead in time to being members of a profession seriously questioning the belief that the act of flying a plane

is an indispensable qualification for administering the complicated affairs of this association."

"Nor can there be any real ground for believing, inasmuch as the policy of the association is made by the directors and not the president, that replacement of this policy is an complex in any to be capable of being understood by a person not a pilot. The reason must be other than this. As to what they may be, [it] is a matter of no concern to me, since I choose not to concern."

To round out his state of defeat, before the board voted Jim J. Smith of TWA another vote as treasurer, John Carroll, also a TWA member and former chairman of the airline's Master Executive Council, in first vice president and Paul D. Adams of American as secretary.

Even the defect of the convention here it was apparent that Landis' campaign had failed to make a significant dent in the ranks of pilots placed high in the ALPA organization. A large majority of the membership voted for Soren, who was elected chairman of the airline industry executive council (NIEC) actively led Soren throughout the two-week meeting. In numerous informal conversations, these views of Soren's were clearly reflected by the association's membership—pioneered and undivided direction to act up behind the incumbent president. To outside observers here, the new election Soren support largely met expectations. A number of new pilots and more positive literature distributed by the Landis-to-president campaign headquarters.

In explaining why Landis could not win, Soren said that his campaign, despite his impressive background, met director quoted by Aviation Week said first, "He's not a pilot." Presumably, because of this, the 41-year-old attorney, said he was open to employment problems that cropped up daily in airline cockpit. Nor could Landis by virtue of the background of experience continue to the men he would work with and lead as ALPA president.

However, some other well informed captains heard another theory to square Soren's oppositional popularity with the president's non-pilot status. Soren said that despite through ALPA directors prior to the convention, Soren took office in 1952, his organization's membership had almost doubled, new pilots coming into ALPA during the 1950-56 period of peak airline living were enmeshing with the strain taken by the association under

Soren in the early 1950s. They were, however, familiar with the technical side by ALPA mass mobilization of the Federal Aviation Act in 1958, including compulsory retirement for airline pilots at age 60, more stringent physical examinations, requirements, right of FAA inspectors to board "invited officers" from the third seat in jet cockpits.

References stemming from these and other remarks was furnished to Soren opposition by the membership of ALPA members. But not all pilots who were anti-Soren were pre-Landis, it was felt. This situation was offered to explain the Landis 51,176 vote change and lack of unity at the board of directors meeting.

Angry Young Pilots

Not only were these angry young pilots in the mid-Soren camp, there were those who consistently have opposed the incumbent president since his first election. A third group that generally sided with Landis was composed of pilots from particular airlines where severe labor-management disputes have been in progress. Eastern Air Lines, in this case, was a prime example.

On the other hand, ALPA pilots who have worked closely with Soren for the past several years, as well as a tough negotiator, respect his education, sophistication with his members' conduct. But Soren's Soren generally has refused to meet with rank and file pilots of ALPA's widely diverse membership. This has not helped to the association, which increasingly regards Soren as somewhat of a myth, more often read about than seen.

As the convention slowly progressed, suggestions of Landis' belief that their inability's choice of election was growing stronger. Exposed to the persistent influence of ALPA officials and Soren-appointed committee heads, some dissenters finally said they were never content back in their dissidents. Although the Landis group never moved to make the election as early agenda item, candidates seemed to worry. The bylaws, to enable popular election of ALPA president there were deleted by the 20th annual board of directors. That, the majority felt, would necessitate exposure "surprises" that might cause "instructors" to win election because of their close to unaided hands.

No Comment

Throughout the meeting, Soren refused to state whether he was, or would be, resigning if he were re-elected. Even though the questions obtained few answers at his availability, Soren declined that he would be studying the policies adopted at the meeting

before agreeing to stand for reelection. Significantly, this decision seemed to reflect Soren's intent, the election would be one of the last steps on the long agenda.

Can any major state—whether airline pilot union was changing fast enough to the candidate took shape now. According to Landis, some pilots' "solid members' income increase" has been less than 7% in the last two years.

To back up his contention, Landis cited this example: "In 1951, the monthly income of an Eastern Air Lines 800 captain for 80 hr flying DC-5 equipment had dry and half right was \$671. Today, he receives \$1,176, but the cost of a maximum of 1958. Meanwhile, the consumer price index has risen 12 1/2%, so that his real monthly income increase is less than 7% over these nine years. This is hardly a matter about which one can boast," he said.

Pilot Issues

Soren, in his "state of the association" report to the board, and that in 1957 the average salary of all pilots was about \$9,745 per year. By 1957, this average had become \$12,389, by 1958, \$12,539, by 1959, \$12,825 and by 1958, \$12,535. For Calendar 1959, Soren said, average ALPA salary index of pressure was \$15,495, with a typical contract \$19,040 and first contract, \$21,767.

Based on present pay scales and current equipment, the average pilot who began his career in 1950 and continued to fly 15 years would earn about \$17,174,000 during his lifetime, excluding retirement benefits. The average salary, Soren said, will be over \$22,600 per year.

American Lines Round

Washington Bureau of Enforcement advised the Civil Aeronautics Board last week to withdraw American Airlines' newly created New York-Panama route, since it would violate the current related Board rule.

CAB board contends the Board reversed flight plan communications regarding a third airport choice before the two airlines and subject rejected because from the City of St. Francisco, mostly opposition in California, chambers of commerce, travel agents and organizations.

The CAB granted the new New York-Panama route last week, but the U.S. and United asked the U.S. Court of Appeals to review the CAB decision, arguing that regulations in the nature of an open communications system required the CAB to set aside the finding as clearly stated. The court ruled that the CAB to CAB to determine if rules had been violated.

ALPA Moves Against Local Safety Hazards

MIAMI BEACH, Fla.—Air Line Pilots Assn. will accelerate its effort to make city officials and airlines aware of potential safety hazards at their local airports. Clarence N. Soren, president of the pilots' union, told Aviation Week.

Interviewed here during the annual's National Board of Directors Meeting, Soren said that without further, increasing numbers of ALPA pilots would be sent to confer with political and civic leaders in an attempt to point out deficiencies making it possible for the industry to make the nation's airports safer.

Short runways and the absence of adequate navigation aids and instrument landing systems, according to Soren, form ALPA's number one safety problem today. A problem that should be shared by the public. In 1958, he said, there occurred for one out of three airline accidents and one out of three fatalities.

Despite this record, yet our dollar has been increased for federal aid to airports over years, Soren said, adding that Elwood Quackenbush, Federal Aviation Agency administrator, must "bear full responsibility" for the government's failure to take any action to make the nation's airports safer.

As always adviser to the President, Quackenbush was behind the veto that killed a bill providing for \$400 million of federal aid to airports for the next five years, Soren said. Over the last 10 years, Soren said, federal airport aid annually has averaged \$28.5 million, or less than 10% of Federal International Airport's total projected need. By contrast, \$3.2 billion has been spent on highways by the federal government.

As a result of past neglect, airports are so obsolete that a national federal and local level effort must be coordinated to catch up Soren and

All Bonanza Flights Now Turbine Powered

Las Vegas, Nev.—Continental to have powered equipment has been completed by Bonanza Air Lines with the inauguration of Fairchild F-27A turboprops on the last route operation formerly served by Douglas DC-3's.

F-27 first was introduced into the airline's route structure in March 1959, and resulted in an increase of 33% in available seat miles. Bonanza now operates a fleet of eight F-27s and holds a total of 100 seats on the Las Vegas-Inc. flight in 1961. The airline, however, found it necessary to halve load capacity when it was no longer needed in the fleet. 40-passenger F-27 was placed into operation.

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CANADAIR CAN PROVE TO YOU THAT:
YOUR piston powered passenger carrying aircraft now rendered obsolete by new equipment, and being considered for use in cargo operations, or already actually converted can be completely removed from fleet inventory and written down to zero book value in three years;

ONE THIRD the number of Canadair Forty Fours will carry out your cargo requirements at such a profit that they will absorb all expenses incurred in the retirement transaction, plus any earnings your piston engine aircraft would have realized during those three years;

AFTER THESE THREE YEARS, the Forty Four operating profit curve will climb steeply. The difference in profit potential for the following years is substantial.

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Any consideration of a specific example requires certain assumptions regarding scheduling, future rates, and load factors, but, under a representative set of conditions we analyze and illustrate—that a fleet of 35 piston powered aircraft currently being converted into cargo carriers, could be replaced and retired by a fleet of 8 Forty Fours. The above assumptions and statements are based on the unlikely premise that cargo rates will remain at present levels. If they are reduced, as seems inevitable, the situation will favor the Forty Four even more strongly.

THE FORTY FOUR. The Canadair Forty Four, with its combination of low direct operating costs, high block speeds and large payload capacity is the world's most economical cargo aircraft. Delivery schedules can be arranged to introduce the Forty Four into service as soon as fourteen months from contract agreement.



Canadair CL-44 (cargo) made its first flight recently at Montreal (AW Nov. 21, p. 38). U. S. cargo carriers have ordered 17.

Canadair CL-44 Makes First Engineering Test Flight



Single CL-44 is powered by four Rolls-Royce Tyne two-crop turbojets rated at 5,250 shp, each at 27,210 rpm, at sea level.

THE SPEED OF A PHANTOM



*This record was formerly claimed by a Russian T-65 at 1294.7 mph.

**This record was formerly held by a MiG-19 at 1162.4 mph.

The true value of a combat aircraft lies in the ability to maneuver at high speeds. On September 25 a Phantom II, piloted by Navy Commander John F. Davis, set a 160 km world closed-course record of 1390 mph * flying a circular path less than 20 miles in diameter. On September 5 a Phantom II, piloted by Marine Lt. Col. Thomas H. Miller, set a 500 km closed-course record of 1216 mph ** flying a triangular course 310 miles in length.

Setting these records requires a much higher straight-line speed capability. Military security permits only the statement that maximum speed for the Phantom II is "in excess of 1500 mph."

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Airline Income & Expenses—3rd Quarter, 1960

(IN DOLLARS)

	Passenger Revenue	O & M & E	Property	Chassis	Fuel & Facility	Total Operating Revenue	Total Operating Expenses	Net Income Before Taxes
DOMESTIC TRUNK								
American	162,764,381	1,277,802	8,507,701	458,275		172,948,159	184,166,695	\$ 8,781,464
Boeing	10,242,484	412,719	912,511	10,109		11,567,823	12,099,348	\$ 1,892,348
Continental	26,212,263	375,977	1,207,609	140,249		28,135,901	27,415,940	\$ 7,200,127
Delta	15,136,393	156,141	411,711	124,307		15,828,552	16,448,346	\$ 1,033,889
Eastern	20,220,222	514,144	1,479,750	979,311		22,893,827	22,894,996	\$ 10,000
Northwest	40,402,540	1,242,704	2,908,126	15,443		44,568,813	47,030,384	\$ 2,501,110
Southwest	12,315,498	174,570	444,909	707,340		13,642,317	12,161,457	\$ 1,480,860
TWA	9,132,240	172,102	508,145	15,139		9,827,626	10,775,716	\$ 1,452,470
Western	20,278,311	406,945	1,764,338	32,426		22,481,020	20,501,348	\$ 1,979,672
Trans World	72,151,234	1,444,997	4,034,440	361,077		77,992,748	74,777,607	\$ 3,215,141
United	9,244,374	2,015,514	4,414,122	154,312		15,828,322	15,744,547	\$ 83,775
Western	14,115,579	806,395	363,448	108,483		15,393,905	16,453,610	\$ 1,064,493
INTERNATIONAL								
American	1,805,449	8,412	110,445	5,413		1,929,719	3,320,436	\$ 1,390,717
Boeing	2,231,818	71,482	298,075			2,599,375	3,099,109	\$ 499,734
Continental Atlantic	812,136	7,317	44,714	8,200		872,367	1,123,346	\$ 250,979
Delta	776,878	7,899	58,461	15,465		859,603	1,226,104	\$ 366,491
Eastern	4,476,617	122,147	363,348	10,445		4,962,517	6,117,191	\$ 1,154,674
Northwest	442,279	2,836	18,318	2,517		464,440	640,840	\$ 176,400
Southwest	7,767,812	1,476,384	1,228,626	108,742		10,481,564	10,800,160	\$ 311,404
Trans American Combined	16,214,575	3,317,448	10,208,035	1,744,540		31,484,598	37,007,322	\$ 5,522,726
United	1,807,731	46,412	148,104	1,223,413		2,005,650	2,136,400	\$ 130,750
Western	4,495,661	9,211,475	4,446,333	1,223,413		19,076,682	20,313,847	\$ 1,237,165
Latin American	20,842,915	856,115	4,097,477	404,801		25,999,308	26,710,218	\$ 1,689,090
Pacific	20,410,848	3,220,648	3,281,120	1,719,226		27,631,842	28,410,739	\$ 7,921,103
Tenango	3,445,444	147,079	794,360	10,244		4,397,127	5,128,344	\$ 731,217
United	1,911,425		173,476	33,847		2,118,748	1,720,344	\$ 398,404
Trans Continental	26,458,122	1,243,128	1,743,176	1,324,532		30,768,958	31,363,363	\$ 5,945,595
United	6,477,138	263,097	154,472	20,720		6,915,427	4,489,657	\$ 2,425,770
Western	995,430	8,215	31,444			1,035,089	1,193,479	\$ 158,390
LOCAL SERVICE								
Allegany	1,159,340	48,820	161,240	1,008		1,369,398	4,276,000	\$ 2,906,602
Eastern								\$ 100,000
Central	444,480	39,769	43,444	5,075		533,768	1,474,476	\$ 940,712
Frontier	5,921,440	42,816	129,424	1,591,078		7,644,758	9,244,344	\$ 1,593,384
Jet-Central	716,440	28,688	28,477	2,009		775,614	1,240,744	\$ 465,130
Midwest	8,861,308	76,161	94,499	87,478		8,932,446	13,403,102	\$ 4,470,654
North	9,118,418	40,426	101,794	37,723		9,299,951	11,116,440	\$ 1,816,489
Overland	1,797,910	40,471	39,472	194,000		1,977,853	2,654,176	\$ 676,323
Pacific	7,161,322	72,843	201,179	16,171		7,541,515	9,028,544	\$ 1,487,029
Southwest	450,441	24,919	81,911	8,007		565,273	1,014,674	\$ 449,401
Trans-Texas	1,318,871	37,428	37,453	4,764		1,408,516	2,013,580	\$ 604,064
West Coast								\$ 114,947
NAVY AND ARMY								
Alaska	1,034,798	4,655	91,188	5,116		1,135,757	1,607,307	\$ 471,550
Hawaii	1,479,095	8,463	241,208	444,013		2,732,767	3,691,247	\$ 961,480
CARGO LINE								
AARCO								\$ 715,440
American and American		31,264	5,318,303	2,445,136		7,794,703	5,493,265	\$ 2,301,438
Huber-Tyler		31,248	815,491	127,484		876,223	2,414,164	\$ 1,537,941
Lockwood & Washburn								\$ 647,840
Stark			2,400,895			2,400,895	2,111,191	\$ 289,704
HELICOPTER LINE								
Chicago Helicopter	691,473	10,466	5,211	760		707,900	894,173	\$ 186,273
Los Angeles Helicopter	71,166	39,254	37,718	281		148,419	244,310	\$ 95,849
New York Helicopter	271,428	13,257	17,760	16,773		319,218	355,948	\$ 36,730
ALASKA LINE								
Alaska Airlines	127,761	171,457	184,697	244,848		528,763	9,326,384	\$ 8,797,621
Alaska Coastal	567,181	34,128	38,970	31,349		671,628	925,397	\$ 253,769
Century	67,227	33,628	10,112	118,144		129,111	327,773	\$ 208,638
Continental	867,758	11,073	24,430	6,850		909,111	977,107	\$ 67,974
Northwest Combined	271,841	107,693	132,110	40,211		551,855	616,644	\$ 64,789
Pacific Northern	5,276,652	280,338	2,544	244,737		5,803,971	8,043,911	\$ 2,243,938
Trans-Alaska	367,159	114,544	141,219	31,818		654,730	1,001,411	\$ 346,679
Western Alaska	31,134	5,241	2,545	20,046		44,966	43,238	\$ 1,728
Win Alaska	315,531	109,707	147,207	32,544		605,489	1,046,479	\$ 440,910
Alaska Air Transport	234,207	3,961	6,339	48,432		244,949	302,712	\$ 57,767

* Data available.

** Data June 30, 1960.

† Figures based on data as reported by airlines.

‡ Figures based on data as reported by airlines.

§ Figures based on data as reported by airlines.

|| Figures based on data as reported by airlines.

¶ Figures based on data as reported by airlines.

ANALYST WEEK, November 28, 1960

THE *VARIABLE* CAMBER

PROPELLER



New Hamilton Standard propeller will provide the equivalent of camber adjustment for every flight condition . . . offers major performance improvements for future aircraft

A new Hamilton Standard propeller, now under development for the Navy, will eliminate the historic compromise in blade design between the need for a high lift coefficient for take-off and a low lift coefficient for cruise. The propeller achieves this advance without a radical departure from established, fixed geometry blade designs. By changing the relative angle of paired blades, the propeller produces an effect similar to the flap action of a wing. Result: the new Hamilton Standard propeller will automatically simulate the most efficient camber for every flight condition . . . take-off, climb, cruise and landing.

POTENTIAL: the new propeller will make possible a variety of important performance options for many types of future aircraft. Present studies, for example, show the propeller could provide the following performance increases:

	VTC AIRCRAFT	HIGH-SPEED TRANSPORT	ATLANTIC AIRCRAFT
Payload	45-50%	25-40%	—
Range	30-40%	25-35%	—
Endurance	—	—	15-20%

UTILIZING SIX OR EIGHT LOW-CAMBER BLADES, mounted in pairs on a common hub, the propeller would achieve the effect of a camber change by altering differentially the relative angle of each blade set. Such adjustments are controlled by constant-speed governing.



FOR TAKE-OFF: blade angles are adjusted differentially so that each pair of blades simulates a high-lift airfoil for maximum thrust.



FOR CRUISE: the paired blades automatically move apart and set in individual, low-drag positions for maximum efficiency.



FOR LANDING: the blades would assume a positive lift airfoil position in descent. The VTC, moreover, they would revert to the high thrust configuration used at take-off.

THE "VARIABLE CAMBER" PROPELLER is one of several advanced propeller designs under development at Hamilton Standard today. Complete information on these programs is available. We welcome your inquiry.



HAMILTON STANDARD
DIVISION OF UNITED AIRCRAFT CORPORATION

WINDSOR, CONNECTICUT

AIRLINE OBSERVER

► **Trans-Canada Air Lines** desires to slash its long-haul passenger rates (AW Nov. 14, p. 40) will put two opposing philosophies on fire: structure to a final test. Those behind the TCA move—that fares attract and open new traffic markets, also balancing gross revenues—is in sharp contrast to the drive by U.S. carriers for higher fares as the only means of compensating rising expense levels in order to increase traffic margins (AW Nov. 21, p. 17). While the TCA fare plan, which calls for cuts up to 25% on routes over 600 mi., will not have a direct competitive effect on U.S. carriers over major long-haul routes, the example set by the government-owned Canadian airline will not help the position of U.S. carriers on the rate issue. In addition, if TCA is successful in drawing new traffic from the midlands and long-haul routes (substantial volume without incurring deficits), U.S. carriers may be forced to seek a second fare structure along similar patterns, particularly if traffic increases hold to the presently slow rate of growth.

► **McGraw-Hill**, U.S. carrier northeast to seek increases on jet air coach passenger rates during the summer months, which have been hampered by the 13 domestic trucklines, represented more than half of all traffic carried (AW Nov. 21, p. 18) and the airlines now want to reduce the margin between coach and first-class rates to an average 25%. Jet coach rates have already been increased on transcontinental routes, and Eastern, National and Northwest were slated to boost their rates on the East Coast routes to Florida late last week to bring the jet coach fare up to 75% of the first-class fare now in effect.

► **Witch Air Line** Pilot Association and Air Line Dispatchers Association to join forces in opposing Federal Aviation Agency's proposal to give tower operators final control over takeoffs in marginal weather. Pilots and the dispatchers feel the FAA proposal, brought about by the recent crash of an Airco-Pacific Airlines C-46 transport (AW Nov. 21, p. 45), upon which an attempt to transfer responsibility for a flight from the pilot is considered to ground authorities.

► **American Local Transport Airlines** has several plans under study designed to promote lower fares on local service routes by smaller carriers. Sales representatives of ALTA's members will meet in Washington shortly to discuss the plans and develop a recommendation for consolidation by the association. One plan calls for the sale of five to 10 seats at reduced rates on certain flights serving smaller bases. Reduced rate will be justified by carriers on grounds that rates will be automatically paid for whether they are used or not. Local airlines serve 127 areas in which industry lines are located. Total of 19 of the lines are entirely dependent on local service carriers for commercial air transportation.

► **Aeroflot** is testing a new system for transporting passengers to airport parking lots, distances from Moscow's Vnukovo terminal. Similar to test flights from baggage trains, the Soviet airline includes a tractor and control system, operated can capable of carrying a load of 100 passengers. The stations will also be used to transport maintenance personnel and equipment to places parked in distant parts of the service area.

► **That Airways** is considering the Avon 748, Hawkeye Page Herold and the Pöcker Friendship—all twin turboprop transports—to replace its fleet of seven Douglas DC-3s. The Friendship is the leading contender for an initial order of three airplanes because it has been in airline service for two years.

► **Douglas DC-4** transport reported as the name of International Material Supply Company of Palm Beach, Fla. has been used at the request of the Federal Aviation Agency for alleged violations of Civil Air Regulations. FAA investigation revealed the plane was used to transport passengers between Buffalo and London without a commercial operator certificate. The Florida company is alleged to have carried 282 passengers on two charter flights during July and August without a license—violating 758 separate violations, each of these subject to a fine not to exceed \$3,000.

SHORTLINES

► **Alitalia**, the Italian airline, is now offering twice weekly Douglas DC-8 turboprop flights from Rome to Johannesburg, with stops at Addis Ababa, Nairobi, Kinshasa, and Salisbury. Fokker F27s of Alitalia and Nysaair.

► **British Overseas Airways Corp.** plans to begin Bristol Britannia turboprop service from London to Glasgow and Toronto, later Dec. 1 on a twice weekly basis. BOAC gears out this service since the route around Timbuktu is becoming a new winter tourist attraction, and the Libyan area also is being fast developed as a major oil center in North Africa.

► **Civil Aeronautics Board** has set Dec. 5 for a hearing on the joint application of Robert Aviation and Trans Caribbean Airways for transfer of Route 135 to Trans Caribbean. Robert also is asking for a temporary suspension of its service.

► **International Air Transport Association** General Sir Willem Hiddell held the Passenger Traffic Association of New York recently that indicates its international fares agreed upon by the scheduled airlines during 1960 should result in \$500 million savings to international travelers over the past two-year period. Willem said, "The industry today which is currently able to consolidate itself on having made an overall cut in fares of 10% before taxes, this is a 140% reduction of cost."

► **KLM Royal Dutch Airlines** has begun Douglas DC-8 turboprop service on its Amsterdam-Sydney route, cutting flying time approximately 22 hr. KLM plans to replace Lockheed Electra turboprop aircraft with the DC-8, via Amsterdam-Singapore route this week. Amsterdam-Sydney flights will stop at Frankfurt, Rome, Cairo, Beirut, Kuala Lumpur, Bangkok, Manila and Rangoon. KLM's Amsterdam-Singapore service also covers Rangoon, Cebu, Bangkok, Karachi and Hong Kong.

► **President Airlines** is scheduling new service to Portland, Ky., for Dec. 1 as a result of the Civil Aeronautics Board decision in the Great Lakes Air Line Sublicense Case. President will be served with two daily round trip DC-1 flights.

► **United Air Lines** was scheduled to begin daily Douglas DC-8 turboprop service from Washington to Los Angeles Nov. 27 on a weekday basis to single meet for daily jet flights which make stops en route.



The CONOSEAL is the unique, conical metal seal installed between the welded metal flanges to provide a permanent, leak-proofing, gasketless seal.

Aerobond compound placed in the flange faces to contract the joint, forcing it into the seal of the joint.

Finally, the male and female flanges completely close, compressing the metal seal into the flange to form a permanent 100% metal-to-metal seal.

How MARMAN All-Metal CONOSEAL Joint Provides A High-Performance Seal

Now pipe-flanges find line connection a growth, even on lifting and piping of dissimilar metals with the MARMAN CONOSEAL joint. One high-performance joint utilizes the unique sealing principle illustrated above: The cone-sections draw into a special conical metal gasket is entirely encased by two mating flanges. These flanges compress the gasket both radially and axially to form a seal so effective that dissimilar, ductile, cone metals. These deflections up to 1/16 inch are absorbed without loss of seal. Because of its all-metal construction, the CONOSEAL joint provides unlimited shelf life and withstands pressure and temperature

extremes. Unlike other joints, the CONOSEAL provides sufficient load-bearing differential between gasket and flanges to permit drawing in sliding surfaces of flanges. Joint can assemble by simply revolving gaskets.

The MARMAN CONOSEAL joint is recommended for many fluids, including liquid metals and is ideal for wide range of strength, ductility, which one and ground support equipment applications. Its compact design requires no moment wrenching devices, the CONOSEAL joint features with a single bolt for quick, easy installation. All cones piping for full details.

USE CONOSEAL JOINTS FOR ALL TUBING, PIPING, DUCTS



Upstream and downstream of the CONOSEAL joint are steel pipes for line sizes 1/2" through 12" pipe. 1/2" through 12" pipe sizes are 20,000 psi ultimate strength—125,000 psi yield strength. CONOSEAL joint also seals, for liquid ammonia service, low pressure, 6000 psi and 12,000 psi applications.



CONOSEAL joint flanges for small diameter tubing, 1/2" through 12" pipe sizes as well as up to 12" pipe sizes. 12" through 12" pipe sizes are 20,000 psi ultimate strength—125,000 psi yield strength. CONOSEAL joint also seals, for liquid ammonia service, low pressure, 6000 psi and 12,000 psi applications.



Many fully CONOSEAL also is used for 1" through 12" nominal pipe sizes in many types of gas service pressure up to 20,000 psi, temperature range -150°F to 1,500°F.

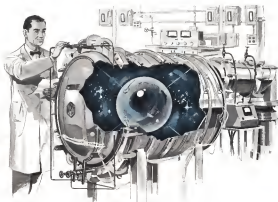
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craft components now. We're testing solar materials for a communications satellite, cycling superconductors and tests on electronic parts and operating space vehicle sensors drive mechanisms. We're learning about space lubricants, bearing behavior and surface properties of materials. We're improving engine seals. We can keep a clean, reliable strength vacuum.

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RESEARCH DIVISION
National Research Corporation



AERONAUTICAL ENGINEERING

First Unmanned QF-104 Flight Delayed

By William S. Reid

Los Angeles—First unmanned flight of a Lockheed QF-104 drone now is scheduled for next April when Air Force Category II tests are completed.

Meanwhile Category I testing at Edwards, Calif., during which safety pilots have ridden through "hands-off" flights, has been completed. Category II tests will commence at Eglin AFB, Fla., next month and Lockheed test engineers will demonstrate the system to the Air Force Testing of the range facilities at Eglin will be conducted concurrently with director-pilot training and drone checkout.

Although all flights to date have been conducted with a safety pilot aboard, complete "hands-off" flights have been made. Flights also have been made with the safety pilot controlling the aircraft through the drone autopilot by what is called the "need stick."

Air Force pilots qualified on the F-104 will be the director pilots. Participation by Lockheed flight crews will end when the drone system is demonstrated with a safety pilot aboard late this month.

One troublesome aspect of the program has been developing a landing technique; supersonic time of the drone pilot to avoid changes in the aircraft's attitude or position as the landing approach was too dry. Method now used is to set up an approach on approach and run the rate of sink by controlling the power setting. A standard 11.5-type approach with a 35 deg glide slope is used. The aircraft can contact the ground without a change in attitude, but barometers are being made in the technique development. Results is somewhat similar to the landing approach used by Viet Nam jet fighters about current. Most of the landings have been described as "rough," especially since the Air Force specifications on landing gear strength are not as high as for deep-lead fighters.

Extensive operations of the QF-104 will not be appreciably changed since the aircraft will be retained for pilot operations. Approximately 90% of all drag will be phased. Mission profiles will be reviewed to check out range safety and provide training for landing pilots, director pilots and radar control crews.

Once the drone is lined up with the runway for landing, the director is "bumped" to increase power and to soon in the afterburner role in the hook-

up maneuver. Sequencing from brake release to autoland with heading holds used to keep the flight path centered on the runway. Landing is accomplished at a prescribed speed, landing gear and flaps retracted and a normal climb angle established.

Selected altitudes and airspeeds can be commanded at the drone anywhere within the flight envelope of the aircraft. Altitude and airspeed hold functions in the automatic pilot system are

commanded for a precisely speeded-altitude combination and held by the drone automatically until a change is commanded or directed.

If at any time during flight the drone loses contact with a radio course signal, it will direct itself to an altitude of 20,000 ft and set up a clockwise left-hand pattern, remaining approximately on station until command is established or until it can be destroyed or run out of fuel. The Federal Aviation



F-104G Avionics Tested on DC-3

Douglas DC-3 transport owned by Lockheed Aircraft Corporation recently has completed more than 40 test flights fitted with a Lockheed F-104G Super Starfighter, volume to evaluate the pilot's role and the control equipment design over cockpit losses detected optical guidance. Further testing complete F-104G cockpit plus loads of test and recovery equipment installed, power is provided by a sports car engine. Tests cover the flightplan, engine, complete landing complete. Tissue reaction control aircraft altitude comparison and position bearing evaluation. Katherine is 5 ft long and is almost visual in better "no-through" systems.



ACCELEROMETER RELIABILITY IS

4310

Three years and 3000 accelerometers later, the solid state Donner Model 4310 0.1% force balance servo accelerometer is still "state of the art." And it is the only precision instrumentation accelerometer with proven reliability—reliability defined by experience.



A TRANSISTORIZED SERVO TRANSDUCER WITH A RECORD

4310

First introduced in the fall of 1957, Donner Scientific Company's Model 4310 linear accelerometer has been successfully applied to the problems of missile and aircraft dynamics. Applications include telemetering, servo stabilization, gyro erections, acceleration switching, and short range inertial guidance. Polaris, Mercury, Atlas, Minuteman and Peenling are typical missile projects where the 4310 has played an important role. Engineering programs for both the Boeing 707 and DC-8 jet transports used the Donner 4310 as part of their test instrumentation.

9 REASONS WHY THE DONNER 4310 IS A STANDARD OF EXCELLENCE

1. High output, $\approx 7\frac{1}{2}$ v dc standard, up to ≈ 60 v dc special. High output virtually eliminates signal to noise ratio problems, the need for an additional amplifier to drive voltage controlled oscillators in telemetry applications, and provides sufficient power to drive a recorder directly.
2. Use of the oil filled Model 4310 eliminates the need of filler reservoirs for dc or low frequency applications.
3. No regulated power supply required. Stand-by and Donner 4310's operate from a ± 25 or ± 250 dc power source $\pm 15\%$. Power drain is so low that they can be operated from miniature but long packs.
4. Overall weight can be reduced. The oil filled unit weighs but 3.2 ounces, the oil filled, 2.5 ounces.
5. Available in split case to meet limited space requirements. Sensing element is in one case, electronics in the other.
6. For the measurement of broad-band accelerations, the high natural frequency of the electrostatically damped and provides flat response from dc to over 200 cps in most ranges.
7. "Isolate" resolution.*
8. Performance: Linearity, 0.05%; F.R. Hysteresis, 0.05%; F.R. Repeatability, 0.05%; F.R. Read intermittency, 0.05%; 1σ Statistical summation of probable errors from these factors, $3\sigma < 0.06\%$.
9. Price \$480 for an 0.1% instrument. Almost five times better accuracy than any previous accelerometer available at a comparable price.

*Read this just before you specify only, you like to explain.

HOW IT WORKS



The Donner accelerometer operates as a transducer sense system, responsive to input linear motion which acts as an external force. An internal feedback loop maintains the position of the sensing element and sense electronics precisely. A feedback signal which is output as current through the sensing mechanism. The voltage developed across sense circuit is a balance between the input force applied to the accelerometer and the feedback force maintained in the current in the sensing coil. The resulting current in the coil is ± 10 g's or ± 250 g's, which is a direct measure of the acceleration and a precise measure of input acceleration.



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the wilcox 96SSB TRANSMITTER

provides the ultimate in reliable point-to-point and ground-to-air signal communication. Precise frequency control is maintained by temperature controlled crystals in the VFO. The 96SSB unit is fully variable. The modes of service include USB, LSB, FSK, Independent Distortion, compatible AM, CW, RTTY and data transmission.

TECHNICAL CHARACTERISTICS

Frequency Range: 2 to 30 mc continuous.
Frequency Stability: 1 part 10⁶ Afc/Avg, less than 1 part 10⁶ per day.
Output Power: 5,000 watts PEP (Class AB).



the wilcox 99SSB TRANSMITTER

RF channel with 1,000 watts PEP provides highly dependable service at any frequency from 2 to 30 mc. The modern push-to-talk and ground-to-air communication. Precise frequency control is maintained by temperature controlled crystals in the VFO. The 99SSB unit is fully variable. The modes of service include USB, LSB, FSK, RTTY and data transmission.

TECHNICAL CHARACTERISTICS

Frequency Range: 2 to 30 mc continuous.
Frequency Stability: 1 part 10⁶ Afc/Avg, less than 1 part 10⁶ per day.
Output Power: 1,000 watts PEP (Class AB).

wilcox models 99 and 96 transmitters

which are in service with governmental agencies and private firms throughout the world, can be replaced with Wilcox interchangeable equipment to provide SSB capabilities at maximum trouble and expense.



the wilcox 605A SSB "STRIP" RECEIVER

is a highly sensitive and stable equipment consisting of separate IF/AF/AFD unit with one or more RF units. The 605A unit is also an SSB receiver which can be substituted with a single IF/AF/AFD unit and one or more RF units. It is possible to create a system capable of independently utilizing any predetermined exact frequency. By combining with IF frequency, space and/or frequency diversity is possible without the need of complex receiver cost. Also, CW and LRR IF/AF/AFD can be used separately with two RF units operating on different frequencies.

TECHNICAL CHARACTERISTICS

Frequency Range: 5-30 mc.
Frequency Stability: 1 part 10⁶ per day.
Sensitivity: 200 μ V for 100 mHz with 10 dB better than 10 dB S/N.
Selectivity: 200 μ V \pm 5 dB 100-3000 cycles.
Output: 100 milliwatts max. into 100 ohms.
1 watt into 100 ohms.

*If 50 AM equipment is available for interchange, the cost of an SSB transmitter replacement is approximately \$1.00 per watt.

wilcox Electric Company, Inc.

Southwest & Cleveland
Kansas City 27, Missouri U.S.A.

Agency, however, reportedly is unhappy with the Air Force's selection of 20,000 ft. as the last-communicated altitude. The FAA has indicated a preference for a lower altitude of around 8,000 ft. [D] Finally it has laid aboard the chance would be expended much more rapidly at a lower level, necessitating the time available for determining the trouble and re-establishing contact. Also, several generators would be much more loaded up at the lower altitude should it become necessary to restore the circuit.

The director will carry photographic and information contact to report near issues by ground-to-air and air-to-air circuits.

Once the mission has been completed, the director will be returned to a prescribed readiness area where they will be picked up by a director aircraft designated DT-11A. Backseat pilot will control the director and provide a fix entry into the landing approach. As in the ground control phase, steeped and altitude will be selected by the director pilot and automatically maintained by the director.

After the director has the director in landing configuration, he will enter at the director approach near the U.S. ocean marker. DT-11 will be launched with the QF-104 down the landing approach, with the director "bring" the director, as it desired, with the director accomplishing the approach automatically through an ILS approach complex.

Director stationed at the ground near the landing approach will take over visually as the aircraft comes down the glide path. Control will be taken over by the ground director when visual contact definitely is established. DT-11 will make a go-around.

Since most of the flight will be with a pilot aboard the QF-104 no effort will be made to stop the aircraft on engine of director after down necessary for flight safety.

Approximately 35 F4H/A aircraft are being modified into director. The aircraft are expected to be in service by March 2, 1964 and to operate in better than 75,000 ft.

NASA Awards Contract For Nuclear Safety

Washington-Lewis Research Center has awarded a \$270,000 contract to Controls for Radiation, Inc., to perform manufacturing and safety services at the National Aeronautics and Space Administration Plum Brook nuclear reactor facility.

Plans will involve the use of sodium, zinc and new protective clothing and devices, reactor room and cutting radioactive materials, disposal of radioactive waste and collect weather data. Plum Brook facility is scheduled to go into operation early next year.



Here is a man you should know he's a DELAVAN FUEL INJECTOR SPECIALIST

His name is Robert Ulrich. He's the Senior Project Engineer on Fuel Injector Development with Delavan. He's been with Delavan ten years, and has designed fuel injectors which are now standard on many of the world's most advanced jet aircraft and missiles. He has this track, concentrating their considerable talents to fuel injector development, know how: Delavan the world's largest words specialist. They're the main injection problem solvers.

If fuel metering and atomization are part of your product, take advantage of Delavan's specialized experience and proven ability to deliver superb quality. Send specifications to the address below for obligation-free recommendations.



Write, why or about the main technical data to factory (no intermediaries) please. (Company Name)

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PN30 SERIES: NON-FLOATED
MINIATURE PNEUMATIC GYRO

PN30 SERIES: NON-FLOATED
MINIATURE PNEUMATIC GYRO

VA30 SERIES: NON-FLOATED
MINIATURE VERTICAL GYRO

PHOTOGRAPH BY J. A. L.

NEW—from Daytonem—are these three lines of performance-proved free and vertical gyro that permit you to write tighter gyro specs without sacrificing size and weight... with complete assurance of performance reliability.

For free gyro application, choose either the largeable PN30 Series or the sizeable PN30 Series. Both offer low drift rate... high vibration resistance... and big gyro performance through the use of a low gushal unit to a high angular momentum rate.

For vertical gyro application on target drones, the VA30 Series is the smallest, least expensive oriented vertical gyro element. Vertical orientation is automatic... and because it requires no caging mechanism, size, weight and cost are kept to a minimum without sacrificing big gyro performance and reliability.

These new gyro series are further proof of Daytonem's ability to create better airborne instruments and systems in smaller, more economical packages for military and commercial use.

FEATURES:

PN30 Miniature, non-floated, adaptable, two axis free gyro with either A.C. or D.C. motor and either (1) motor gential synchro pickoff (2) potentiometer pickoff on both axes or (3) potentiometer pickoff on motor gential and synchro pickoff on output gential.

PN30 Miniature, non-floated, two axis free gyro with synchro pickoffs and levers on both gential axes.

VA30 Miniature non-floated, all oriented vertical gyro with potentiometer pickoffs on both axes. Vertically—operating or non-operating—without separate rigging (2) simplicity of operation (3) lower cost (4) smaller size and (5) less weight.

For complete information and specifications, write for Data File AW-4168-3.

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SHORT SB.5 recently made flight with adjustable wings swept back at 69-deg angle.

British Flight-Test Short SB.5

Short SB.5 low-speed, retract-armed, low-speed wing sweep aircraft at 69 deg as part of a program aimed at solving its background data for super-sonic transport design in England.

Tests of the control wing configuration should complement those done in the SC.1 VTOL, which another research aircraft designed and developed by the Aircraft Division of Short Bros & Ulster, Ltd., Belfast (AW Oct 17 p. 75).

British tests on supersonic wing sweep aircraft tend to favor a VTOL event with multiple jets and extreme sweep.

The SB.5 was originally designed and flown to test a series of wing sweep levels and test positions for the British Electric 21 degree, specifically in the low-speed flight regime. The latest configuration features not only the high degree of sweep, but also a designed

non-leading edge, one characteristic of a new supersonic wing geometry developed by experts at the Royal Aircraft Establishment, Farnborough.

Changed surface performance due to the high sweep aircraft that most power was needed to fly. The Rolls-Royce Trent 600 turbojet originally installed has been replaced by a Bristol Olympus RB31 rated at 4,500 lb thrust, an increase of about 50% over the 1,600 lb rating of the Trent 600.

In addition, the new wheel and landing gear have been moved to match the new center of gravity position for the aircraft layout and instrumentation have been changed somewhat and a standard Martin Baker ejection seat has been fitted.

Although the SB.5 was developed as a project to provide the P.1 fighter, initial flight tests of the research aircraft are in profile with those of the

P.1, so that the value of the low-speed research program has been assumed as doubtful in some British observers. Four different configurations were designed into the SB.5 project: 50 deg sweep on the wings, with a tailplane set high as the control for 60 deg sweep, with the high tail or with tail plane set low as the baseline; and 69 deg sweep, with a high tail. The air seat geometry shows a low set tail angle, indicating that the P.1 flight experience has fed back into the research aircraft program, rather than vice versa.

First flight of the SB.5 with 60 deg sweep was made Oct 18 by RAE Farnborough test pilot Denis Taylor, who lifted the plane off the runway at RAE Bedford for a 20 min routine flight after only a single test run.

Span of the plane at maximum configuration is 25 ft 11 in, and length is 47 ft 4 in. Height overall is 15 ft.

Manual to Illustrate Steel Casting Defects

Manual of radiographic acceptance standards for lightweight aluminum castings is being developed by Naval Ordnance Laboratories using specimens and test results provided by American Brake Shoe Co., Mahwah, N. J.

American Brake will produce castings 8 in long, 6 in wide and with wall thicknesses of 0.11 to 0.75 in. Each casting will have a single defect such as shrinkage, inclusion, cold chank, gas hole, hot tear or cavity which must be detectable radiographically on an X-ray. Six other specimens will be used in the castings and on most tests, radiographs will be made to display defects in several degrees of progressively increasing severity.

PRODUCTION BRIEFING

Chance Vought's Aeromaster Two-man will produce enhanced lighting scope. Aeromaster for A-10, M-14 and other a 5144,037 contract from VAW Manufacturing Co., Garland, Tex.

Air Force and Lockheed Chemical Corp. broke ground in Utah with a host of steel posttension in construction was begun on a site 500-ft-long plant for production of first two-stage Minuteman stages. Plant site is 11 mi west of Tropicana in the northwest part of Great Salt Lake basin.

Wilmington Electric Corp. has won a \$1.5-million contract from Wright Air Development Division for continuing development of molecular electronic circuitry.



AEROSPACE CORPORATION

*are creating a climate conducive
to significant scientific achievement*

"Essentially, this corporation will be people—people of the highest quality. The United States Air Force recognizes that men of great scientific and technical competence can perform at their best only when they can exercise their initiative to the full under leadership which creates the climate for creativity. We expect Aerospac Corporation to provide that kind of environment."

SECRETARY OF THE AIR FORCE

Among those providing their leadership to this new non-profit public service corporation are: Dr. Irvin A. Gettings, president; Allen F. Demmon, senior vice president, technical; Jack H. Irvine, vice president and general manager, systems research and planning; Edward J. Berkow, vice president and general manager, engineering division; and Dr. Chalmers W. Stevens,

vice president and general manager, laboratories division.

These scientists/administrators are now selecting the scientists and engineers who will achieve the success of Aerospac Corporation: concentrating the full resources of modern science and technology on rapidly achieving those advanced non-military space systems indispensable to the national security.

The functions of Aerospac Corporation include responsibility for advanced systems analysis, research and experimentation, initial systems engineering, and general technical supervision of new systems through their initial phases, on behalf of the United States Air Force.

Aerospac Corporation is already engaged in a wide variety of specific systems projects and research programs—offering scientists and engi-

neers the opportunity to exercise their full capabilities, on assignments of unusual scope, within a stimulating environment.

Immediate opportunities exist for:

- WEAPON SYSTEM PROJECT DIRECTOR
- SERVICE SCIENTISTS/SOFTWARE: Propulsion Systems Guidance Systems Spacecraft Design Test Instrumentation
- SPACE VEHICLE SPECIALISTS: Senior Power Systems Engineer Sr. Flight Performance Analyst Re-entry Aerodynamics

Those capable of contributing in these and other areas are invited to direct their resumes to:

Mr. James M. Manning, Room 108
P.O. Box 915611, Los Angeles 45, Calif.

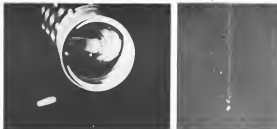


AEROSPACE CORPORATION

A new and real force

engaged in accelerating the advancement of space science and technology

SPACE TECHNOLOGY



Cosmos 1466 (SRV) being separated from RVX-2A re-entry vehicle at about 2500 ft altitude, then breaks up (right) upon re-entry.

GE RVX-2A Re-entry Vehicle Recovered From Atlantic

General Electric RVX-2A re-entry vehicle, launched by a Cosmos 1466 intercontinental ballistic missile, struck a maximum altitude of about 700 mi and was recovered in the South Atlantic 5300 mi downrange from Cape Canaveral, Fla. (AVS No. 34 p. 15). At night a small boat launched from the support vessel Windstar, an icebreaker, snags the nose cone which is landed aboard the vessel (below left). Photo below right shows the 2700 lb. (12 ft. long, 3 ft. diameter) re-entry vehicle mounted on a platform on board Windstar. Primary objective for the RVX-2A re-entry vehicle, launched from Cape Canaveral Oct. 11, was to test a new type of ablative material. Vehicle also contained 16 scientific experiments and took the colored photograph of cloud coverage of the earth on the coast of this state.



Negative Ion Neutralization Investigated

By Russell Hawkes

Monterey, Calif.—Invention of negative ions being incorporated by Anso-gh-Control Corp. as a means of neutralizing the positive electrostatic charge of the exhaust from an internal

Uncontrolled exhaust is apt to cause unacceptable emissions in the three-vector of any car's total large enough to be of practical use and may even stall the motor completely by creating such a large positive space charge outside the motor out as to disperse the total difference in electrical potential which accelerates the electrons.

The most common approach to the problem of neutralization is the injection of electrons into the beam. If the number of electrons injected equals the number of ions, the vehicle itself will remain neutral. However, the energy of electrons with the postaccelerated velocity is difficult because part of the electrons will have such high velocities that they will be unable to mix with the slower, more massive ions.

Space Demographics

Experimenters believe they have solved this problem in the laboratory, but most of them concede that such virtual demonstrations in free space will prove their solutions.

The Armo-Gel-General study of negative ion neutralization was described at the American Nuclear Society Electrostatic Propulsion Conference here in A. J. Sunderland, J. R. Radford and R. D. Glads of Aerojet's Astronautics Laboratory. They report that the materials have been tested, found effective on the halogens and the alkali halides, but halogens are difficult to handle and alkali halides require high temperatures to produce vapor pressures large enough to feed an ion gun. The Armo-Gel materials used sulfur hexafluoride which is relatively easy, available and has a molecular mass compatible with the low molecular mass negative ions. Its boiling point is 61.8°C, and points that it may be trapped easily at lower pressures, temperatures.

The extra electrons of a negative ion enables it to counter the effect of a positive ion with its electron shortage so that equal numbers of oppositely charged ions form a plasma that is neutral in its overall effect. Since negative ions must also be approximately the same as that of positive ions, it is correct to achieve similar densities and the same flow of negative ions adds thrust. Nuclear plasmas already have made use of high current negative ion sources to double the effective current.

of electrostatic accelerators. Ten of the 16 sources created by the Aerojet team in their laboratory, says Hanson.

A number of experiments have neutralized ion beams by injecting electrons. The main obstacle to neutralization by electrons is the velocity variations of electrons leaving a cathode. Both ordered and disordered electron injection systems have been tried.

The Atomic Energy Research Establishment, Harwell, Oxford, has been awarded a grant by the Science Research Council to study the mechanism of electron attachment to organic molecules. The project is directed by Dr. J. H. D. E. Evans, who is currently working on the kinetics of electron attachment to organic molecules. The project is part of a larger programme of research on the kinetics of electron attachment to organic molecules, which is being carried out by a team of scientists at Harwell. The project is part of a larger programme of research on the kinetics of electron attachment to organic molecules, which is being carried out by a team of scientists at Harwell.

It consists of injecting the electrons from a hot cathode to travel in spiral paths with the rate of advance of the spiral about equal to ion velocities. Neutralization is properly left incomplete to provide the field necessary to drive the spiral motion. French said that this causes a slight continuous expansion of the beam but does not reduce propellant efficiency. Since the magnetic requirements are not very complicated, he said, the development of a cathode to supply neutralizing electrons does not seem difficult.

Measurement and instrumentation

Management and maintenance of laborious, low water biodiversity are considered critical problems because of the lack of plans for an early test to report. Important properties to be assessed include soil basin content, basin ground level, soil impurities, potential distribution and change distribution. A report on techniques of basin diagnosis was delivered at the Monterrey conference by the staff of Fluoro-Optical Systems Inc., of Pasadena, Calif., holder of USAF air water development contracts.

The Electro-Cipol® trays listed in *Electro-Cipol* are not new designs, including:

- Flat plate ion collectors with a layer of fine metal honeycomb on its face to increase beam contact. The design overcomes objections to simple flat plate cathodes and one-tubular Faraday cup collectors. Because a flat plate bombarded by ions emits secondary electrons, it is not a primary electron source.

times which are difficult to support, the current trading it produces may be four times as high as the actual hours.

current in a Florida cap is too strong to measure a hours which may be avoided in the pot chamber in which the sun meter operates. A honeycomb net holder obtains the same effect as a Florida cap without this disadvantage. The Florida net presented to the sun beam by the honeycomb net is only about 1.9% of the total collector area and the honeycomb cell depth is from 4 to 10 times the cell width. With a correctly fitted cap, current can be read to 1% accuracy, with high reliability. Variations of collector current with a small hour without a cap about 1% for T-16, but

Cathodistats which measure beam power in the form of heat generated by the impact of ions on the collector need no current measurements. The basic principle is that the heat generated by the high-conductivity gas in measuring their constants and reference power loss. The EOG cathodistats use platinum resistance thermometers to measure the temperature of the collector gas at the entrance of defocused power. Thermistors have been used and found to be more sensitive, but the platinum resistance thermometer offers better linearity. The EOG cathodistat has a reference rate of 71.6 $\mu\text{W/g}$; the cathodistat is sensitive to power changes as small as 0.5 $\mu\text{W/g}$ and has a response time of eight seconds. Cooling water is circulated through the cathodistat by means of pumps and accumulators, because of erratic pressure on the gas water seals. Gas water is used on the cold side of a heat exchanger that removes heat from

4. **Light.** A condenser collector with a lens made from ice cut into two halves between the collector, suspended by four tungsten ribbons, is displaced by the pressure of the two beams and the collector is displaced accordingly. A second glass plate, attached to the collector, together with the collector, is imaged by a microscope. An attached compass (divisor) in the field of a permanent magnet shows the motion of the collector. The Electro-Optical assembly is an extraordinarily useful instrument. It is simpler in operation than a clinometer, has a response (response) faster one second, and is an absolute instrument with which a base constant can be calculated directly from the area

and support length or from the mass and period of oscillation. The optical method was linearly sensitive to about seven compounds but the noise level is much less. The Electro-Optical staff believes a good electrical readout will yield a sensitivity of less than one microgram.

SPACE

GENE

The actual road environment is of course very close with roads.

the first open-
hicle for DRUM s
(Thur and Atlas)
vehicle using 3-c
the first recovery
sline vehicle (D
the first man



A REPORT ON
SPACE PROGRESS AT
GENERAL ELECTRIC

FROM H. W. Tamm, General Manager, MISSILES & SPACE VEHICLE DEPARTMENT

Looking back over the past 5 years of progress in space technology at MSVL, our engineers and scientists view with a sense of accomplishment the breadth of our achievements in this new field. We feel there have only been possible through the dedicated efforts of many people working in a thoroughly established environment that encourages both independent contributions and a spirit of cooperation among the contributing disciplines.

The actual record achieved in this environment is one the nation can view with pride. It includes:

- the first operational re-entry vehicle for IRBM and ICBM missiles (Thor and Atlas);
- the first space vehicle using 3-axis stabilization;
- the first recovery of an orbiting satellite vehicle (Discoverer Satellite);
- the first manœuvres of earth orbit.

from a space vehicle—600 miles up—the first infrared measurements of earth/space interface, successful measurement of reflection intensity to an altitude of 1100 miles (NERV Space Probe Recovery Vehicle).

Yet these pioneering achievements are merely stepping stones leading to technical problems of still greater magnitude. Today, MSVD faces with sober resolution such problems as:

VEHICLE STABILIZATION CONTROL AND GROUND SUPPORT SYSTEMS FOR THE HIGHLY SOPHISTICATED ADVANCED COMMUNICATIONS SATELLITE

SPACE VEHICLE CONCEPTS FOR A VARIETY OF SPACE MISSIONS SUCH AS APOLLO MANNED SPACE VEHICLE STUDY

RECOVERABLE AND SPECIAL PURPOSE SATELLITES
NEW KOUNTRY TECHNIQUES
LIFE SUPPORT DEVELOPMENT FOR THE DISCOVERER RECOVERY SATELLITE

We are now expanding our technical staff to meet the requirements of these urgent new programs. Opportunities exist for highly competent people in many different technical disciplines to join our staff of creative scientists and engineers, many of whom have notable individual achievements to their credit in the new field of space technology.

Working with these men in MSWD's creative climate is an exciting professional experience. An additional plus factor, in the coming months, will be our new Space Technology Center at Valley Forge Park, 17 miles from Philadelphia.

I cordially invite you to examine the following pages. They will acquaint you with the broad technical opportunities at MSVD and provide a convenient means of conveying to us your career interests.

Howard W. Paige
Howard W. Paige, General Manager, MSVC

Richard W. Felge, General Manager, [®] MSVC

New 614 cell 6th Space Technology Center now being built near Valley Forge Pk

GENERAL  ELECTRIC



MSVD POSITION INDEX

POSITION CATEGORY	MIDDLE-RECOVERY VEHICLES The Atlas Titan Dolphin	CURRENT SATELLITES & PROGS JPLAT FOR PROGS ATV Marsden Explorer Recovery Vehicle Cassini Orbiting Satellite Recovery Vehicle	REPAIRS SATELLITES JPLAT REPAIRS PROGS Orbiting Satellite Communication Satellite and other systems with description	ADVANCED SYSTEMS & RESEARCH STUDY APOLLO Boreas Line Taurus Ship Apollon Apollon-2 Apollon-3
Projects Engineering	0000	0000	0000	00
Reliability Engineering	00000	00000	00000	00000
Systems Design	0000	0000	0000	0000
Advanced Systems	000000	000000	000000	00000000
Thermodynamics - Re-entry	00	00	00	0000
Re-entry - High Re-entry	00	000	000	000
Instrumentation & Communication	00000000	00000	00000000	0
Navigation - Control & Power	0000000000	00000000	0000000000	0000
Ground & Space Support	00000000	000000	0000000000	00000000
Life Support Systems	0	00	0000	00
Missile Testing & Firing	0000000			
Structures Engineering	000	000	000	00
Applied Mathematics	00	00	00	00
Quality Systems Engineering	00000	000	00000	
Quality Control Engineering	000000	000000	00000	
Manufacturing Engineering	00	00	00	
Materials Studies	00	00	00	

Check the next four pages for detailed job specifications

AERODYNAMICIST

Responsible for aerodynamic analysis and design of aerodynamic configurations and pressure coefficients of vehicles through experimental and/or analytical methods. Other assignments to aerodynamic techniques used in experimental and/or analytical methods. MS or ME with 2-10 years experience.

COMMUNICATION EQUIPMENT ENGINEER

Will design and analyze systems and ground receiving and transmitting systems and equipment. Requires knowledge of both transmitter and receiver design. MS or ME with 2-10 years experience.

ELECTRICAL TEST EQUIPMENT ENGINEER

Design of test equipment for electrical and space vehicle systems and components to testing mechanical components and equipment and control types of equipment. MS with 3-5 years of product design experience in related field required.

AEROPHYSICS SYSTEMS ENGINEER

Will conduct aerodynamic studies and provide technical assistance on vehicle control and the engineering and laboratory application to produce aerodynamic preliminary designs and analysis for proposed systems. Requires advanced degree. MS or ME with 3-5 years experience and strong engineering background.

COMMUNICATION SYSTEMS ANALYSIS ENGINEER

Analyze and synthesis of new instrumentation and communication systems to meet future requirements. Requires analytical knowledge in the fields of communication, instrumentation and data processing. MS with 4 or more years of experience.

ELECTRO MECHANICAL ENGINEER

Design of systems (and problem equipment) involving the synthesis of electrical, control and closed loop drive and control systems and provide mechanical and electrical design, analysis, and control types of equipment. MS with 3-5 years of design experience in related field required.

ADVANCED ANTENNA AND PROPAGATION ENGINEER

Responsible for high level theoretical and experimental studies of antennas, propagation and signal reception for all radio frequency bands ranging from low and medium frequency. MS or ME with 3-5 years experience.

COMPUTER PROGRAMMERS

Analyze and programming for loaded data systems. High level data systems and all related engineering. Requires MS or ME with 3-5 years experience in computer programming and ability to design the work on a computer program.

ELECTRONIC PACKAGING ENGINEER

Application of heat transfer, vibration and stress analysis to packaging of conventional and advanced electronic components and systems. MS with 3 or more years experience.

THERMODYNAMICS ENGINEER

Responsible for the application selection, evaluation and characterization of components parts such as transmitters, ducts, cavities, isolation rings, mechanical systems, etc. Requires engineering degree with 3 or more years of experience.

COMPONENTS / STANDARDS ENGINEER

Responsible for the application selection, evaluation and characterization of components parts such as transmitters, ducts, cavities, isolation rings, mechanical systems, etc. Requires engineering degree with 3 or more years of experience.

ELECTRONICS SYSTEMS ENGINEER

Advanced conceptual work in electronic air borne systems systems design work with emphasis on communications, telemetry and radar systems. Requires broad electronic background. MS or ME with 3 or more years in air borne electronic systems.

APPLIED MATHEMATICIAN

Performs mathematical investigations of such advanced problems in trajectory studies and related complex problems, space environmental studies and the interpretation and analysis of telemetry data. MS or PhD in the field of Applied Mathematics.

DESIGN REVIEW ENGINEER

Establish high level design analysis of various MSVD problems with the objective of improving design efficiency and economy of design. This includes coordination and presentation of complex engineering problems, drawing technical ability to standards, standards or mechanical engineering required.

FIELD REQUIREMENTS ENGINEER

Determine operational needs for the space (MSVD) field performance and test facility test programs. Engineering degree, minimum MS or ME with 3-5 years of design experience in related field required.

CIRCUIT DESIGN ENGINEER

Responsible for the design and development of a broad variety of equipment such as amplifiers, oscillators, detectors, transmitters and test equipment including work in small philosophy and information theory. MS with 3 or more years experience.

DIGITAL COMPONENT AND CIRCUIT DESIGN ENGINEER

Will design and analyze A/D and D/A converter, multiplexers, parity check generators, digital storage devices, binary counters etc. for both analog and digital systems. Requires engineering degree with 3 or more years of experience.

FLIGHT TEST ANALYSIS ENGINEER

Studies leading toward the demonstration of vehicle flying characteristics as determined from flight test data. Provides data with vehicle dynamic models to specify parameters to be measured. Requires engineering or physics degree plus 2-5 years of applicable experience.

GAS DYNAMICIST

Will perform investigations of such areas of gas dynamics as: supersonic aerodynamics, nonequilibrium effects in gas dynamics, high altitudes, virus transfer and food transfer, boundary layer theory and flow field analysis. Requires PhD or the equivalent in experience.

GROUND SUPPORT ELECTRONICS SYSTEMS ENGINEER

Design and development of ground electronic systems. Through the RF spectrum to the microwave spectrum, conduct of the study of space vehicle. Requires BSEE, 6 years experience with at least ground in such fields as communications, telemetry or radar.

GROUND AND SPACE SUPPORT APPLICATION ENGINEER

For private technical assistance to the government design involved in the development of ground and space support systems. One of the support systems with knowledge in electronics and mechanical fields including member of ground and advanced technical system development.

GUIDANCE AND CONTROL ADVANCED SYSTEMS ENGINEER

Will be responsible for total systems analysis, synthesis and mechanicalization of advanced concepts in guidance and control for application to future systems. Requires an education background of at least 3 years in guidance and control with emphasis on creative analysis and design.

HUMAN FACTORS PSYCHOLOGIST/SCIENTIST

Work in the area of man-machine, man-vehicle and man-space relationships. Will study and analyze for space environment and space systems. Other psychological studies, involved in training, performance measurement, instrumentation, technical manuals and military personnel selection criteria. MS or PhD in Psychology.

HUMAN FACTORS SYSTEMS ENGINEER

Advanced design of man-machine or man-vehicle systems which are directly related to human factors such as: information, instrumentation, display, to achieve protection, support and/or reduce psychological, physiological, biostatistical and physiological control factors. Engineering degree with applicable experience in high speed aircraft or space vehicles.

INTERNAL THERMAL ENVIRONMENT ENGINEER

Responsibilities are mainly in thermally sensitive systems design of existing space vehicles including active and passive temperature controls. Will also include thermal load programs and ground-based thermal studies. Requires degree in ME with 3 or more years of heat transfer experience.

INTERPLANETARY AND LUNAR TRAJECTORY RESEARCH ASSOCIATE

Goal of analysis and computer studies to applied mechanics, orbital mechanics, celestial dynamics and analytical dynamics. Requires PhD in Mathematics, Astronomy or Applied Mechanics.

INERTIAL EQUIPMENT ENGINEER

Analyze, calibrate and application of various types of inertial equipment to space navigation and control systems. Development in the design and development of various inertial devices such as: laser gyros, ring laser gyros, and accelerometers and associated plus engineering design development.

LIFE SUPPORT ENGINEER

Design development of systems and components to protect, sustain, and assist man in part in space and other non-aerial environments. MS, Chem. E. or Physicist with experience in areas of air conditioning, refrigeration and design of the support equipment.

LOGIC CIRCUIT DESIGN ENGINEER

To provide high level technical assistance in design of logic circuits as applied to automatic programming systems for control of space vehicles. Requires MS or PhD with at least 3 years of ground-based system philosophy in logic design.

MANUFACTURING RESEARCH & DEVELOPMENT ENGINEER

Advanced study of production and process methods to meet future program needs. Design innovation and innovation to the state of the art in manufacturing research. MS or EE with 30 years of experience in the manufacturing of electronic and mechanical devices for aircraft or space vehicles.

PERSONAL DETAILS

Name _____
Home Address _____
City _____
State _____
Telephone _____
U.S. District No. ☐ ☐ ☐

Education

Undergraduate _____
College _____
Degree _____
Year of Graduation _____ Credits _____
College _____
Degree _____
Year of Graduation _____
Position: Director (primary job preference), level of responsibility, salary experienced _____
Applied Mathematics _____
Thermodynamics/Aerodynamics _____
Aerodynamics/Flight Mechanics _____
Instrumentation & Communications _____
Navigation, Control & Power _____
Ground & Space Support _____
Life Support Systems _____
Naval Armory & Fixing _____
Structural Engineering _____
Applied Mathematics _____
Quality Control Engineering _____
Manufacturing Engineering _____
Materials Science _____

PROFESSIONAL EXPERIENCE

(Two most recent in most applicable job)

Company _____
Position _____
Years of experience (last): _____
Salary _____
Assigned Duties _____

Company _____
Position _____
Years of experience (last): _____
Salary _____
Assigned Duties _____

MAIL THIS CARD

Simply circle the appropriate numbers at each position that most aptly describe your interest and send Form E to the office shown on the back of the card and mail it to us. The card should be filled in, then mailed or stapled, as postage is required. We will contact you just as soon as we have received this information.

I am interested in the position(s)

Projects Engineering 40, 41, 50
Thrusting Engineering 30, 31, 40, 49, 50
Systems Design 42, 50, 51
Advanced Systems 2, 6, 14, 32, 54
Thermodynamics/Aerodynamics 35, 36, 47, 50
Aerodynamics/Flight Mechanics 1, 10, 20, 27
Instrumentation & Communications 3, 6, 7, 12, 25, 26
Navigation, Control & Power 6, 12, 14, 15, 17, 25, 34, 35, 36, 47, 54
Ground & Space Support 21, 29, 30, 36, 52
Life Support Systems 23, 26
Naval Armory & Fixing 6, 14, 35, 37, 54, 56
Structural Engineering 54, 55, 56, 57
Applied Mathematics 5, 7
Quality Control Engineering 13, 23, 24, 46
Manufacturing Engineering 36, 39
Materials Science 35, 37

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General Electric Company
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Philadelphia 4, Pennsylvania

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Missile & Space Vehicle Department
General Electric Company
3198 Chestnut Street
Philadelphia 4, Pennsylvania

MATERIALS STUDIES ENGINEER

Requires ability to conduct basic research in materials research in glass, this is applying new materials for development and application to advanced systems being subjected to various environments. PhD or the equivalent in experience required.

MATERIALS AND PROGRESS ENGINEER

Analyze future materials requirements, plan programs for developing and testing processes, and advise in the proper use of materials. Requires a degree in Chemical or Metallurgical degree with experience in such fields as Physics, Metallurgy and Physics Chemistry.

MECHANICAL/ENVIRONMENTAL TEST EQUIPMENT ENGINEER

Analyze requirements for the design, development, improvement and installation of testing procedures on a variety of mechanical and environmental test equipment such as temperature chambers, vibration equipment, etc. MS with 3-10 years of applicable experience.

NAVIGATION AND CONTROL SYSTEMS DESIGN ENGINEER

Responsible for the navigation control system and project engineering of space navigation and control systems including attitude control, orbit control and space power. Requires a broad control background. EE or ME and five or more years experience.

NAVIGATION AND GUIDANCE ANALYSIS ENGINEER

To conduct analytical studies on tactical guidance and control systems including such applications as space rendezvous and soft landings. Requires MS or PhD with 3 or more years experience in navigation and guidance.

OPTICAL SPECIALIST

Planning and development of optical systems and components. Theory and application of physical and geometric optics. Internal video and video vision systems. Requires a degree in optical engineering or equivalent with 3-10 years experience.

ORBITAL DYNAMICS ENGINEER

Will conduct studies leading to design analysis and maintenance of satellite systems while in design analysis of configurations in orbit. Requires a degree in Physics degree with 3-5 years of applicable experience.

PLASMA PHYSICIST

Perform investigations associated with the generation and diagnosis of plasmas while the interaction of plasmas with magnetic fields and microwave radiation and many related phenomena in plasma physics. PhD or the equivalent in experience.

PRODUCTIVITY ENGINEER

Work directly with design engineering to establish manufacturing flexibility of design concepts. Will act as the major liaison between design and manufacturing engineering in the production of products in the production phase. EE or ME with 10 years of mechanical engineering and manufacturing experience.

PROJECT ENGINEER

Responsible for project direction of all work on assigned programs. This includes identifying customer requirements, developing project schedules, managing program direction and funding, measurement of technical progress, maintaining engineering background, and strong administrative capabilities.

PROJECT PLANNING ENGINEER

Coordinate engineering activity to insure that overall assigned program is properly planned and delivered. Function in the coordination of requirements and installation of a program into production. Requires engineering background and strong administrative capabilities.

PROFESSORIAL SYSTEMS ANALYSIS ENGINEER

Responsible for providing the optimum analysis and support of projects within the Engineering Department through the first stages of design. Must have a degree in electrical or mechanical engineering with MS, EE, or ME.

GENERAL ELECTRIC

QUALITY CONTROL COMPONENT ENGINEER

Responsible for complete program of cost control evaluation and qualification on all levels, microelectronic and mechanical components. Will review vendor hardware design performance against component tolerance and effect sensitive areas. ME or EE with 3-5 years of engineering or quality control experience.

QUALITY CONTROL PROGRAM ENGINEER

Full Q/C integration responsibility for the assigned program both internally with other operations and externally with the customer. Will review drawings and specifications regarding inspection and test requirements and formulate Q/C requirements. ME or EE with 5-10 years of engineering, inspection or quality control experience.

QUALITY CONTROL SYSTEMS ENGINEER

Assigned system is reviewed to assure that performance requirements and specifications are accomplished. Advanced design engineer in engineering systems level and between qualification and acceptance of the system. ME or EE with 3-10 years of engineering or quality control experience.

QUALITY STATISTICAL ANALYSIS SPECIALIST

In-depth knowledge and applied statistical methodology in engineering and manufacturing processes. Involvement in vendor analysis, failure analysis, component test system reliability and test data. Requires math background and degree with strong background in statistics.

RAZOR SYSTEMS ENGINEER

Applies razor systems techniques to problems of in-air guidance and target acquisition. Will define the placement of the individual sensor and maintain proper control over full engagement cycle. Requires strong background in radar systems with EE.

RELIABILITY CONSULTATION ENGINEER

Establishes complete reliability system to meet the requirements of the assigned program. Will be responsible for all aspects of reliability in accomplishing the objectives of designing and developing a product capable of long life. Should have extensive high-level reliability background.

RELIABILITY ENGINEER

Assignments will be as reliability analyst utilizing test program engineer skills and analysis required in military vehicle engineering. Contributions will be made in fully integrated reliability program. Reliability background would include engineering or analog degree with experience in reliability quality control or engineering design.

SALES APPLICATIONS ENGINEER

Integral specific customer requirements, an effective customer requirements with engineering in defense technical studies on the basis of the current technical progress. Requires 3-10 years in design or analytical engineering, engineering degree and background in military sales or related.

SPACE POWER ENGINEER

Advanced work in a broad variety of space power power sources for space vehicles. Studies all systems and associated level in space domains, nuclear fuel cells, photovoltaic, fuel cells and others at individual level. Ability to establish Class E, EE, or ME with directly applicable experience.

SPACE SIMULATION EQUIPMENT ENGINEER

Design of mechanical and electrical equipment for space simulation testing work in appropriate systems for aerospace planning, planning design and radiation simulation. Physics or ME with 3-10 years of experience applicable to this role.

SPECIFICATIONS ENGINEER

Responsible for the preparation and analysis of all levels of specifications for computer and very complex systems. Will be responsible for adherence to equipment in customer contract requirements. Engineering degree and five or more years of experience.

SPACE STRUCTURES CONSULTANT

Requires a high school individual who will assist in the design and implementation of the project in space vehicles. Must be creative, logical and able to perform without work beyond the state-of-the-art. Advanced degree preferred.

STRUCTURAL DESIGN ENGINEER

Responsible for the structural design and development of military vehicles, marine and space vehicles including modification of new materials, and preliminary stress analysis to the structure. Requires 3-10 years of design related design with ME or EE.

STRUCTURAL DYNAMICS ENGINEER

Responsible for studying and extending semi-analytic models and properties in new types of structural analysis. Will be responsible for the design of structures. Requires 3-10 years of design related work.

STRUCTURAL EVALUATION ENGINEER

Involved work in structural development testing with emphasis on experimental stress analysis including high temperature and thermal shock. Assignments can cover test planning, design of fixture and interpretation of data. ME or EE with 3-10 years experience.

SYSTEMS ANALYSIS ENGINEER

Perform preliminary studies in system systems through subsystems analysis to design to provide a balanced systems synthesis of fact. Before preliminary requirements and specific interface relationships between subsystems. Degree plus five or more years experience.

SYSTEMS DEVELOPMENT ENGINEER

Responsible for interpreting and specifying all levels of specifications for computer and very complex systems. Will be responsible for adherence to equipment in customer contract requirements. Engineering degree and five or more years of experience.

SYSTEMS PROJECT ENGINEER

Responsible for planning and carrying out programs of study and research on assigned technical systems project. Will investigate the entire systems effort and keep abreast of state-of-the-art advances. Broad background with EE or more years of systems experience.

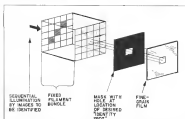
AVIONICS

Optical Data Correlation Methods Studied

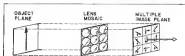
By Barry Miller



OPTICAL data correlation techniques known as Strehlman Multiple Image Correlation (SMIC) employ an image multiplier which reproduces a number of low copies of each input image. These copies are simultaneously compared with target stored on transparencies. Light then passing through target to be identified and its electrical stored image is recognized and image is identified as output.



TRANSFORMATIONS of images to be stored in Strehlman memory are sequentially exposed through image multiplier on fine film. Product of each image corresponding to input thus can be stored for matching or use as part of automatic aircraft landing system.



UNIDENTIFIED image (vertical arrow in object plane) is reproduced into three identical copies by diffusion lens mosaic multiplier. These are compared with three different images on transparencies in image plane. Matching images prevent systems record of light to pass and be identified.

different aspects and different displacement distances from the main. These would be stored on film in the memory of the Strehlman system. When an aircraft approaches the airport, its stored image is reproduced into the input plane of the multiplier in the Strehlman system. These images are about

simultaneously and in parallel compared with all the stored images. Loss line at a spot in the output image indicates aspect and displacement of the aircraft heading from the runway. For a fixed altitude, representative area for example, horizontal displacement of the spot might provide left or right indication on glide path, critical dis-



Using flexprint wire, flexible wiring provides conventional color-coded wire recognition.

50% reduction in wiring costs of this electrical assembly

Originally, 82 color-coded wires were involved in the manufacture of airborne junction boxes by John Oster Company, Chicago.

A switch to Sanders Flexprint wiring — first, flexible printed circuitry — reduced the 82 wires with 5 Flexprint wires and retained total installed costs of the finished component by 50%. Here's how this money-saving switch was accomplished:

BEFORE FLEXPRINT WIRING, assembly of junction boxes for an airborne electronic system required a costly sequence of assembly line operations: each box called for the selection of 82 color-coded wires . . . cutting them to various lengths . . . bending and twisting . . . identifying them and positioning . . . then soldering into tight corners. Opportunities for human error and mounting costs were inherent in the job, as in most electrical assembly work. With conventional wiring one more trouble source sensationally cropped up — during the junction box creation strain on the folded harness, and was apt to cause fragile connections.

WITH SANDERS FLEXPRINT WIRING, the flat, flexible cables and a shield

replaced the bulky harness (shown). Complete flexibility losses — virtually eliminated — the likelihood of broken connections where the junction box is once assembled and closed.

WHAT CAN FLEXPRINT WIRING DO FOR YOU? It saves, saving as it fast. Just send dimensional drawings, sketches or artwork of your current wired assemblies with the following information:

1. Electrical specifications
 2. Termination requirements
 3. Environmental conditions
 4. Approximate quantity
- We'll send you a proposal specifying estimated costs and delivery date. Or, if you'd prefer, we'll send you a new low-cost, Sanders Flexprint wiring in detail.

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BEFORE — A Costly Time-Consuming Assembly: Printed Circuit Conversion Wiring



AFTER — Wiring From External Weight, Cost and Time Saved Using Flexprint Wiring



Five Flexprint cables and 4 copper shields cut 50% of material-labor costs. Each cable is an artwork printed circuit, directly prepared by easy, progressive assembly. Connections of Flexprint wiring are totally encapsulated within the insulation except at terminations. Connections are exposed copper leads, covered in an insulator. The two shielded shields fold between the cables and insulate contact compliance effects.



Assembly gets off to a fast start One-piece Flexprint cables are self-terminating. They have no solder and no termination with solderless assembly. Each pinned termination, and automatically fit itself over an end connector pin. Wiring errors are almost impossible! And soldering between a high-speed operation because each connection is completely visible, not hidden in the connector or lost in a tangle of wires. Assemblies are set in a chassis that each connection is tight and right.



IMAGES can be multiplied by using optical fibers so that one strand from each of many, tapered fibers of input fiber tray delivers its own size of the output beam.

placement would be the approximate position on the glass slope.

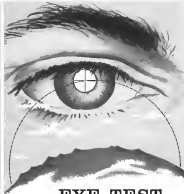
Simultaneous is expected to be capable of viewing large numbers of images simultaneously and applying an almost instantaneous estimate of off-axis displacement. This is done by two sensors per output resolution can, not be much greater than input and output response delays because there'll be no mechanical or electrical delay through the wallpaper. The analysis that, the conventional, person of this on-axis system would view in one second only to the application, but typically would be two inches square at its end, and five inches in length, space. Electromagnetic.

In the automatic landing system application as BLS outer radar might be expected to bring the search to the search of the radar, thereby eliminating the number of targets to be viewed.

Two Image Schemes

Two image multiplexing schemes are being considered by Space Electronics in connection with Sanders' studies. The first of these, multiplexing fiber optics (AW No. 23, p. 74) and is reported in the company as the more promising because of the high inherent optical efficiency of the optical fibers. The second technique is based on lenses and optics using immediately perceptible because of present difficulties in properly mounting optical fibers for the multiplexer.

Unique properties of fiber optics make the new technology appealing for these conditions studies. Benefits of optical fibers are capable of transmitting complex images from one point to another in total internal reflection within each fiber. A sharp picture image is transmitted as long as the fiber order



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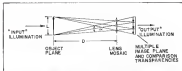
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NEW DEPARTURE MINIATURE AND INSTRUMENT BALL BEARINGS



FOR LENS mosaic multiplier the distance between the mosaic and the object plane is roughly five times the object height as a result of limiting the angle of view of any lens element to 0.2 radian.

At the output each of the bundle duplications that at the input face. Each fiber in the bundle which was the component of thousands of fibers carries a well defined set of images. Information can be projected or scanned without involving output images. Thus the absorption in the fiber is low for short lengths efficiency exceeds that of a lens.

In an unusual arrangement of fibers Space Electronics fabricates of one through a single input image into many duplications. Images. This can be accomplished as indicated for a single image in a scanning image which then the output box of a fiber bundle is divided into a multitude of square apertures forming a grid of independent patterns. The input can be assigned to be uniformly divided into a multitude of squares not necessarily equal in the number of squares in the output.

Then the order of the fiber is mixed. One fiber from each of the assigned input squares can be formed in even, output square, square, column and row sequence of the input fibers being projected within each output square. Recall that in each fiber bundle of the row under study 12 in square on the input could then be on the order of hundreds of these units of fibers, depending on the diameter which may be 10 to 50 microns or less. If then the number of assigned input squares is made as approximately large (each input square decreasingly small) the number of fiber squares in each fixed size output square becomes correspondingly high.

One example of the entire input face on which images are to be projected makes possible this application in small sets of each input, in even red and green squares with some low resolution.

Each small square in the output square is one unit of the transparency assigned behind and stored on film in the mosaic. This number of squares in the output must at least equal the number of stored transparencies as that the input image is small enough compared with each set of stored data.

Space Electronics believes that the

number of scanning and scanning fibers for the described application can be used by a random scanning system in the scanning arrangement of the mosaic and row sequence of the fibers and not be projected in the output as long as at least one stored from each of the assigned input boxes appears in each output. Under these conditions, the duplicate output, an scanned image within the single scanning input the elements stored on the transparencies must be carefully scanned for resolution to be achieved. Scanning a random set of the fibers, the computer tapes could simply store bands, records and a new multiplexed characteristics.

Transparencies of data or figures to be scanned later can be prepared by feeding with the end of the multi fiber transparencies can be exposed through the multiplier and all squares but one in the output would fail. A few gray lines is exposed in the image of the scanned square. The input face is thus exposed in sequence, to the extent of all images in the mask mosaic as it exposes a new output square, for each exposure. Thus the fast gray lines will contain each of the described images in a different square. When space scanning is employed in the multiplier the scanned images corresponding to those, to be obtained in a later display system, would be scanned behind with the multiplier and stored in the mosaic.

Lens Mosaic System

In its second approach to the multi plane of images Space Electronics uses a random mosaic which forms the multitude of identical reduced-size images of the input. As in the first approach these images are scanned and the potential transparencies of the input is obtained. This image contains Russian language translation made by Space Electronics requires 1,024 words known in a 32 by 32 array.

Projected data combined in this way which was stored in the mosaic, as expected by Space Electronics to be

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NEW MARQATRON

BY MARQUARDT/POMONA

**Produces Instant Visual Read-Out
From High Speed Processed Data**

Now, any eye—skilled or unskilled—can read the true, meaningful answers of the fastest, most complex computer, and do so at the push of a button! This is made possible by the MARQATRON, an automatic data-processing and display development by the Pomona Division of The Marquardt Corporation. MARQATRON establishes the basis of human understanding—instantly—of the vast data provided by computing systems. It establishes a comprehensive human-machine relationship by converting collected data into readable alpha-numerical and geometrical patterns. In this, the viewer can quickly adapt human intelligence, decision and control over any and all conditions that are reported.

The MARQATRON presents commercial and military situation data in visual images on a cathode ray screen. Operators view this reporting and are able to control or alter the characteristics of the test or operation.

In MARQATRON's original application in the U.S. Army Missile Master Program, surveillance information was converted into readable displays on screens enabling defense officers to make immediate decisions in relation to the use of all missile ordnance.

A modified MARQATRON is currently being used by Bendix on the Eagle Program, helping to determine the behavior of an experimental aerodynamic vehicle under specified operational conditions.

The adaptability and the uses of the MARQATRON are limitless in the field of data processing and display and large scale projection systems. New applications are now in development by Marquardt's Pomona Division. For detailed data, contact Dr. Wendell B. Bell, Vice President, Pomona Division, The Marquardt Corporation, 2709 North Garey Avenue, Pomona, California.

Engineers and scientists experienced in these or related fields will find it rewarding to discuss their career futures with Marquardt. The company's growth is a parallel to the atmosphere of challenge and accomplishment that has existed since the firm's beginning.



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Visual displays for satellite tracking, defense intelligence and missile tracking.



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Acoustic positional data for enroute approach, ground control, and for distribution of air traffic.



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Temporary readout of multichannel data for visual program verification.



A Portable Marquatron—no larger than a motion picture projector—is available for field use.

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From the Past— A Symbol for the Future

For 33 centuries the Armillary Sphere has signified man's concern with the heavens—his pursuit of scientific knowledge. Its lasting value as a technological tool is indicated by its use today in the planning of space missions. Giannini Scientific has adopted this symbol to indicate its continuing quest for scientific knowledge and the successful translation of the results, through long range Giannini planning, into practical industrial tools.

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- Relatively unaccomplished.
- Light weight.
- Compact.
- Potentially inexpensive.

The electronic supplies of the multiplexer utilizing cathode ray tubes in scanning devices could make its structure in several inches and again, applications. At present devices employing these techniques (especially fiber optics) would be expensive. If plans were made for availability at low cost, could be used for ranging operations for the multiplexer could run about 5108. Surfaces of these films are not too smooth enough for great internal reflections, however.

In the low range, between the range of one foot to about 0.2 meters to select up various distances problems leading to a loss of resolution. The size of the hole of the object plane to the distance from lens to object plane is therefore about 0.2. To avoid overlapping of images the distance from the source to the object plane, the number of lenses in the system, the distance between lens windows and multiple image plane.

As in the fiber optics multiplexer, an image representing an unknown lot of data is projected on the object plane and a number of images equal to the number of sources are simultaneously produced on the image plane, and projected against transparent windows in this plane. When projected images and associated transparencies are related, the light flux passing through the transparencies, exactly produces the focus and identifies the unknown lot of data.

Robert M. Stewart and Frank W. Lichen are responsible for the data correlation studies at Space Electronics.

WELDING FILTER CENTER

Welding Atomic Models—Mating and substituting other items to make welded models (models) Aug. 28 1959 p. 104 and Dec. 10 p. 71) is one of the specialties of such organization WELDS Welding Equipment, Model, Inc. 4207 W. 114th St. Minneapolis, Minn. The company is particularly known for its manufacturing of welding machines and is now starting acquiring contracts with Honda Corp. and Lockheed. Available for training personnel in the use of electronic equipment, welding techniques for making high component density remote models.

Robert S. Bond, WELDS president says he and most of the company's other personnel worked on individual models for the Extra KCBM and visible system while at Space Technology Laboratories.

• **Flux Entry Defense Field-Fit** small defense contract was awarded recently to Robert-Herman Corp. offshoot of Rana Woodledge. Division of Thompson Ramo Wooldridge Inc. Company plans to specialize in security development, limited production of military research systems and techniques related to intelligence, ballistic missile defense and home defense. Headed by Bernard Herman and Thomas B. Rector who were vice president, director special projects and director Staff Equipment Laboratory at Rana Woodledge, the company is half owned by A. D. Smith, Milwaukee, former equipment manufacturer. Their address is 12245 Santa Monica Blvd., Los Angeles.

• **Thermal Protection** Thermo-Solvent dyes packaged in an unusual manner which enables them to be reduced in power to produce various colors will be most produced during about the first of the year by the new Western Mass. production facilities of Universal Translucent Products Inc., California. Universal, former operators of the 1949 and 1954 series, the new dyes are packaged as follows: the dyes are housed in both sides to produce white, pink and hard glass is then added to give and others, other tech. making dyes without a solid. Coefficients of expansion of the metal and the semiconductor are roughly matched. The dyes will not react above 100°C but is extremely useful for future applications. This tech. will be the dyes can operate through alternate dipping into molten solder and then immersion in liquid nitrogen.

• **New Communications Company** Seeks Business—Rena Communications, Inc., newly organized Rena Communications Co. subsidiary which plans to specialize in communications and control communications has opened at 2121 Alabama Ave., Chicago Park, Calif. and is seeking its first contract. Company is headed by Dr. Fred E. Reed and Harold Meyer who are co-managers of the Communications Systems Department at Space Technology Laboratories in Camp Park.

• **Sign on the Dated Line-Maps** contract awarded, announced by various manufacturers include the following:

- **International Telephone and Telegraph Corp.** will update and maintain the entire network of the IRTV from Europe, Asia and Africa, India to Iceland during 1960 under a \$2,000,000 contract from USIA.
- **Collins Radio Co.** will supply YED transmitters, receivers and navigation systems for the American White ref.

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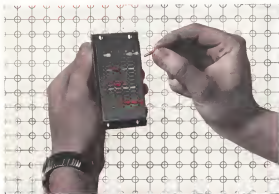
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AMP PINBOARDS can do a host of dry circuit switching or connecting functions... permit numerous variations in assembly. Complicated switching functions can be accomplished by simply wiring or removing a pin.

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AW 678 Argon Incorporated is being owned by Radio Active. The Radio Active to Cohen is for \$45,000.
 • Garrett Corp.'s Aerospace Mfg. Co. will produce ground air conditioning for use with Washington's T-15, T-15 and T-15 7" stretch test systems under an initial contract for \$150,000.

NEW AVIONIC PRODUCTS

• Plug-in sockets, with internal plug made, and female connectors at other end for use as computer patch boards in a probe station, is available in 10



voltage values of 0.00 ohms to 1 megohm with standard color code rings to show resistance value. Standard tolerance is 0.1% Manufacturer: Revco Inc. Products Co. 914 South 11th St. Hamburg, Pa.



• Interfacing potentiometers, Model 1051 for operation at temperatures up to 100C, is available in resistance values of 20,000 ohms to one megohm in power rating of 1 watt at 90C. The axial lead pots provide infinite resolution, range approximately 0.1 to 100 ohms, approximately 1/10 to 1/2 in. Manufacturer: Resonac Inc. 6155 Maguire Ave., Riverside, Calif.

• Silicon power diodes, Series DC 100 in ceramic cases designed for operation at temperatures up to 150C, are rated for input at 100C and are available with peak average ratings of 50 to 1,000 V. Diodes measure 0.11 in. dia. x 0.19 in. long and are available in numerous configurations. Data sheet giving application data is available. Manufacturer: Radio Shack Electronics Corp., 275 Weber St., New Haven, Conn.

• Extra coating disk Model 10 in which shaft position is indicated in 1/100 of 1 turn increments. Disk measures 1.0 in. diameter, 1 in. in depth and is designed for low shaft runout. When a full turn is completed, the



TWO NEW VOLTAGE-CONTROLLED SUBCARRIER OSCILLATORS For High-Level or Millivolt Signals

When millions of dollars ride on a single missile flight, precision instruments are necessary to assure accurate, reliable data. In FM telemetry systems, subcarrier oscillators are well known as precision instruments. They are not equalled in linearity, intelligence, frequency response and stability, efficient signal isolation, power gain and stability of all characteristics under aircraft or missile flight conditions.

Two new voltage-controlled subcarrier oscillators now available from CME are the Models 184C and 189B. The 189B millivolt oscillator delivers full bandwidth with <100mV into a floating balanced reactive input. Conversion mode rejection is typically 120dB at DC and over 7000 to 1 at carrier frequency.

The Model 184C is a rugged, precision subcarrier oscillator, packaged in a hermetically sealed 14-pin D-sub. It converts high-level signals of +5, +5, -5, or 0V into an FM subcarrier signal with a conversion linearity of 0.3%. For rugged, accurate, stable subcarrier oscillators for any application, contact CME.



CONDENSED SPECIFICATIONS

184C

Input: ±0.5 Vrms to 0.1 V +5 or -5 Vrms
 Output: 100 mVrms to 1 Vrms
 Linearity: 0.3% at 100 mVrms to 1 Vrms
 Frequency: 100 kHz to 1 MHz
 Conversion mode rejection: 120 dB at DC and over 7000 to 1 at carrier frequency
 Stability: 100 ppm over 10 years at 25°C
 Input impedance: 50,000 ohms, adjustable
 Case: 14-pin D-sub
 184C Channels: 143 and A E

189B

Input: 100 mVrms to 1 Vrms
 Output: 100 mVrms to 1 Vrms
 Linearity: 0.3% at 100 mVrms to 1 Vrms
 Frequency: 100 kHz to 1 MHz
 Conversion mode rejection: 120 dB at DC and over 7000 to 1 at carrier frequency
 Stability: 100 ppm over 10 years at 25°C
 Input impedance: 50,000 ohms, adjustable
 Case: 14-pin D-sub
 189B Channels: 143 and A E



**Electro-Mechanical
Research, Inc.**

P O Box 2041, San Diego, Florida



Now, all-weather power in a new Crusader!

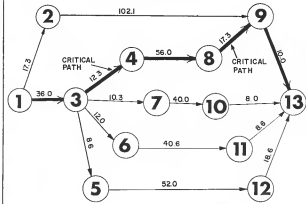
The new F4U-2N Crusader shows how "growth potential" in fighter design makes sense. This all-weather fighter developed fast. Its basic engineering had been established and refined by the 500-plus Crusaders already with the Fleet. Their reliability and availability — proved by 200,000 hours of flight time and 25,000 escape shots — accrued to the F4U-2N. And with this fighter, the flexible Crusader design once again "grew" to incorporate an advanced engine, improved recovery systems... new all-weather power for the Fleet. The F4U-2N is a product of Chance Vought's Aeronautics Division, designers of fighters, aircraft, ASW equipment and other products for atmospheric defense.

CHANCE
VOUGHT



AERONAUTICS
DIVISION DALLAS, TEXAS

MANAGEMENT



PERT/PEP FLOW CHART. Events (each major milestone of program are: 1—program go-ahead, 2—engine procurement, 3—complete plans and specifications, 4—complete fuselage drawings, 5—select GEM requirements, 6—order tail assembly substructure, 7—order wings substructure, 8—complete manufacture of fuselage, 9—complete assembly of fuselage-engine, 10—order wings from subcontractor, 11—receive tail assembly from subcontractor, 12—receive GEM, 13—order aircraft.

PERT/PEP Management Tool Use Grows

By Philip J. Kline

Washington — The most effective management tool yet conceived for planning and evaluating progress in the development of complex weapons systems is a tool conceived by the Navy, which is being applied to major weapons systems by the Navy, Air Force and Army. In October, the Air Force is adopting the technique on a voluntary basis as its value becomes apparent.

Navy, with the technique Program Evaluation Review Technique, or PERT. The Air Force version of PERT, known as Program Evaluation Procedure.

PERT/PEP provides positive and consistent management at all levels with

computer-prepared situation summaries at hourly intervals which reveal past, present critical and potentially critical elements in the program and their probable effect on the overall system schedule.

Last Air Force application of PERT is being made on the Skobit (GAMVNI) antiaircraft ballistic missile program. The technique also is being considered for use on the B-70, Dynam-800 and other major Air Force programs.

Navy has expanded use of PERT to its Eagle surface-to-air missile program and to the Manatee missile which will carry the Eagle. Navy also has told prospective bidders for developing its new fighter replacement missile to plan on using the PERT technique.

Army is applying PERT to its Nike Zeus anti-ICBM missile program.

Originally, PERT was applied only to major construction and defense programs, but today, more than 45 departments in the program to use it. The expanding use of PERT/PEP by all three services suggests that within several years most major defense firms will be employing the technique on a mandatory basis for one or more programs. Once a computer test its value, however, before this technique will spread to other contractor efforts on a voluntary basis.

General Electric's Light Military Electronics Department, (LMEDE), Ulster, N. Y., was one of the first to use the value of PERT and to adopt it on a voluntary basis before the de-



LUNAR PROBE



The moon — lacking an erosive atmosphere — may hold the key to the history of the solar system. Because of this lack of atmosphere, oceans, and wind, lunar explorations may help solve fundamental, universal questions.

Logically, the moon will be the first objective in the exploration of space. Initially the moon itself will be photographed and constructed, then derived observation stations will be established for a astronomical and geoscientific purposes. In time, the moon will serve as an intermediate stable enroute to other planets — step by step, into infinite space.

The National Aeronautics and Space Administration's Lunar Program will utilize Lockheed's AGENA-B satellite to play a significant part in forthcoming lunar exploration — as well as a host of other scientific space missions. The NASA lunar launch in 1961-69 will utilize the highly reliable Lockheed AGENA as second stage to carry the RANGER spacecraft. The AGENA will provide the extremely critical guidance and controls necessary to place the RANGER on the required lunar impact trajectory.

The lunar probe application demonstrates the versatility, reliability and success of the AGENA vehicle in Lockheed's satellite and spacecraft programs. Developed for the Air Force for use in the DISCOVERER program, the AGENA is utilized in the MIDAS missile defense alarm system and the SAMOS surveillance satellite system. Noted for a record of outstanding accomplishments, the AGENA is credited with being the first to be placed on a polar orbit, first to achieve a precise, predicted and nearly circular orbit, first to obtain attitude control on orbit, first to exert a steering capsule which was successfully recovered. The AGENA can be modified for a variety of space missions such as navigation, geophysical investigations, long range communications and deep space probes.

Lockheed's capability in satellites and spacecraft, manifested by such an achievement as the AGENA, encompasses the entire field. It includes current and long range programs such as interplanetary probes, global and space communication systems, and manned space travel.

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Lockheed / MISSILES AND SPACE DIVISION

System Manager for the Navy POLARIS FBM, the Air Force AGENA Satellite in the DISCOVERER, MIDAS and SAMOS Programs

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personnel became involved in the Polaris program. Today LMED is using PERT for all of its major development programs as well as its program support and maintenance. Westinghouse Air Force Division, which was introduced to PERT through its participation in the Polaris program, is also an enthusiastic supporter for the technique and is now applying it to many other non-Polaris projects.

In the area where weapons were far less complex, it was possible for a prime contractor, such as an aircraft manufacturing firm, to keep reasonably close watch on the progress of key elements in the weapon's development. Today a weapon system requires many qualified subsystem developments, each carefully carried out by different contractors, each of which must closely match at various steps in the program if it is to meet its timetable.

When each subsystem development program starts, usually an parallel task, independent development, frequently used by different contractors, which also must be integrated.

Warning Signs

An apparently unimportant point at a subsystem level, which could easily escape the attention of an overall weapon system manager, could mean a major system delay in months later unless systematic measures are taken immediately.

For example, a two-week delay in the shipment of a key bearing for a gyroscope might seem unimportant to the system manager in an ICBM development program. But that delay could mean a two-month delay in shipment of the needed guidance system and a four-week delay in delivery of its controls for flight test. That could result in a three-month delay in actual flight testing and a three-month delay in launch facilities when the missile finally is delivered.

It is the scheduling and monitoring of thousands of items which adds up to a complex system, and even then, those working research and development which itself is difficult to schedule and to predict precisely that makes weapon system management so difficult and the PERT/PEP technique so valuable.

Using better programming techniques adapted to include statistical (probabilistic) concepts, and digital computers to assist the analysis of relationships developed between the elements of weapon system elements, PERT/PEP provides situation awareness which provides those factors.

• Critical elements of the system must occur before and throughout the remainder of the program. Certainty is measured in terms of the probability of elements being available when re-

PERT/PEP Terminology

New words and new meanings for existing words are coming into use to define concepts in PERT/PEP. New meanings to PERT/PEP processes, activities, techniques and the Air Force Institute for Systems PEP program evaluation processes. These include:

• **PERT/PEP**—The application of PERT/PEP to a particular program. For example, The Minuteman has been PERT/PEP. The Polaris is PERT/PEP.

• **Event**—The major milestones of a program or subprogram in a weapon system, such as development of a component, which is a milestone which is clearly definable and which is reached and proved in an instant of time.

• **Network**—A chart which gives pictorial representation of chronological sequence and interrelationships of all program events.

• **Activity time**—The time required to perform a program from one event (milestone) to the next event.

• **Critical path**—The sequence of inter-related milestones and activities between start of the program and its completion which will require the greatest time to accomplish.

• **Slack time**—The maximum allowable change in an activity which can be tolerated before it affects overall system completion date.

related to each with related elements of other subsystems needed to meet overall weapon system schedule.

• **Activity**—An activity which is a milestone, a small change in the achievement of an objective in one subsystem can have a major impact on the overall system schedule, while a large change in another element of another subsystem has no impact. The PERT/PEP situation awareness tool recognizes what other unanticipated change in progress in one part of the program will have on other parts and on the whole.

• **Incompatibilities in schedules** of interrelated subsystems. PERT/PEP can predict and emphasize potential trouble spots in schedules or even before they might become a problem to management. A GC-developer can find it possible to meet certain dates LMED has applied the PERT technique to program already under way, it has developed future schedule program events which were unknown to project managers.

• **Fact of trade-offs** in funds, cost, power performance or time in one or all program schedule. When program an alternative manager contemplates a reallocation of resources, to accelerate a program or accept under changed funding, PERT/PEP can quickly give

them quantitative figures on the effect of such changes on the program completion, including the trade-offs between a trade-off.

Many of the advantages of PERT/PEP stem is much from the detailed planning which must precede the use of the technique to form the subsequent information which it provides to management.

The first step is to make a detailed analysis of the overall weapon system development program, listing every major milestone of nonrepetitive, critical events, that must be achieved, and their chronological order. This normally would be prepared jointly by the military program manager and the prime contractor. Each major activity between milestones and subsequent contractor prepares a similar analysis for its portion of the program.

The program activities selected in events must be well-defined and should occur at an instant of time which is precisely determinable. For example, "begin engine test" or "complete engine test report" would be suitable events, but "conduct engine test" would not because it extends over a long interval of time.

A very simple example covering the development of a new airplane, which Wright Air Development Division uses to illustrate the operation of PERT, has the following events:

- (1) Program goal/need received
- (2) Initial procurement of engine.
- (3) Complete plans and specifications.

- (4) Complete final design drawings.
- (5) Submit GPOAF documents.
- (6) Award subcontract for tail assembly.

- (7) Award subcontract for wings.
- (8) Complete manufacture of fuselage.

- (9) Complete assembly of fuselage and engine.
- (10) Receive wings from subcontractor.

- (11) Receive tail assembly from subcontractor.
- (12) Receive GPOAF.
- (13) Unload aircraft.

Program Flow Chart

The next step is to lay out a program flow chart, an artwork, in which the events are shown in circles whose positions roughly represent their chronological order. The events (circles) are then connected by lines which show interrelationships and sequence of events. These interconnecting lines represent work effort or activity, needed to progress from one program milestone (event) to the next.

The next step is to determine a procedure to obtain estimates of the time required for each activity, usually obtained in weeks. This is the time

required to progress from one event to the next. These estimates will come from the best available source, usually as close as possible to the team charged with performing or supervising the work.

Recognizing that engineering skill applied under repetitive mass manufacturing operations cannot be produced with great precision, PERT/PEP sets for these different elements of cost activity:

• **Most likely**—This is the estimated time required, assuming no unexpected problems will develop and that information will not prove easier than one estimates.

• **Optimistic**—This estimate, usually the most likely estimate is based on the time required if everything goes better than we normally let a right to expect.

• **Pessimistic**—The figure, larger than the most likely estimate represents the estimated time if problems prove more difficult to solve than anticipated. However, it does not reflect the recent possibility of catastrophe events such as fire.

In computing the probable time required to carry out the program, PERT/PEP does not use any one of these three estimates, but computes their expected time, which reflects the probable time based on a statistical weighting of the three estimates provided by the project engineer or supervisor.

Schedule Adjustments

If the three estimates show that little time will be gained if things go better than expected, but that considerable additional time will be required if things go bad, the PERT/PEP technique uses an expected time that is somewhat longer than the most likely, but less than the pessimistic estimate. In the three estimates indicate that there will be little time lost if things go badly, but considerable time will be gained if things go well, then the PERT/PEP expected time will be somewhat shorter than the most likely estimate.

This expected time computation is made by giving both the optimistic and pessimistic time estimates one-quarter the weight of the most-likely estimate. For example, if the most-likely estimate is 40 weeks, the optimistic is 30 weeks and the pessimistic is 60 weeks, the expected time estimate would be 42 weeks. If the three estimates were 30, 40, and 60 weeks respectively, the expected estimate time would be 40 weeks.

This computation normally is carried out by a digital computer as the first step in the PERT/PEP activity sequence. The next step is the computer program to take full of the individual

expected activity times, then every possible path in the network is traced from the starting event to the final event. Having done this, the computer then examines the total activity times of the most probable paths to find the longest which is called the critical path.

The critical path represents that sequence of activities/tasks which will require the greatest expected time to accomplish. There must be at least one critical path in a single network which subsequently divides into two critical paths.

The computer also calculates what is called slack time for each of its new activities. Slack time is calculated and known. Slack time represents the difference between the total expected activity time required for one specific path and the total for the critical path. It is a measure of the spare time each event of the network or each of the other sequence of events.

Computing Slack Time

The computer then calculates the expected slack time for each event, based on each path in the network.

If the total expected activity time along the critical path is greater than the time available to meet the network's requirements, then the program is said to have negative slack time. The number of units of negative slack time is a measure of how much extra effort is required.

With the foregoing information, plus consideration of a complex data and stringing data, the computer can produce situation awareness reports of great value to program managers. One particularly useful item is a tabulation of network events in order of their slack time. It can be ranked by critical events which have negative, zero or little slack time followed by those with increasing amounts of slack time. This presents those events or their associated activities which are in trouble, or potential trouble.

Rigging Safeguards

With knowledge how the PERT/PEP computer program calculates probable schedule times from three different estimates, estimates of activity time, a cost budget, or his resources, might be imagined in trying rigging their estimates to make the expected schedule match the contractor's requirements. While it might be possible to fool the system in a short time, the very large number of program activities represented in PERT/PEP, and the significant amount that the contractor report every two weeks whether he has achieved them, well-defined milestones, will quickly disclose any attempt to rig the system.

The PERT/PEP situation awareness prepared for project managers shows three estimates of a milestone which are part of the network path(s) and those which have considerable slack time, permitting the managers to shift resources to those activities which demand time to the critical path.

If a contractor proposes a change in the program, its effect on the current program completion date can quickly determined by inserting the resulting changes in activity times and network events in the computer.

Even two weeks, PERT/PEP networks are updated with latest estimates, which select an activity that has slack time in the program, network path. Contractors need report whether or not they have accomplished every milestone scheduled for that period plus any changes in estimates for later events.

These are entered into the computer and it quickly calculates and prints out the latest situation summary.

While the PERT/PEP situation awareness for the contractor system data, with these milestones, the program manager can see where there are areas for action, areas in which the events might be moved, conditions. At the situation level, the computer will find gross imbalances.

Normally, the program manager will concern themselves only with the milestones events and situation summary. But where a problem area develops or a situation is a particular subsystem or subsystems, the lower detail situation summaries can offer further details.

Complex System

For program action developments, even one little time margin, such as the example given earlier, they would be sufficient to permit the use of PERT/PEP. But the development of a program for the entire nuclear defense system of the United States, with about 1,000 events and this in only one of about 45 military, PEP networks, involved in the whole Polaris program.

By means of PEP, the Wright Air Development Division Substantive Program Office will be able to monitor an almost major system development in a network based in WADD augmented in the entire Northbrook network, which programs reports were handled manually on a three-month cycle at WADD. The development of a program director for global models is WADD's Systems Management Directorate.

Yet the format of PEP situation awareness presents WADD program managers to quickly spot problem areas, display them, and take action. For example, a month ago the PEP situation awareness for Substantive reported require

At the right a McDonnell Douglas Green Quail Missile is being lowered from a lift. The Green Quail ground support unit is shown below.



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check, one or two small components in the missile's flight control system—on these which would never have caused the top-level attention under previous management techniques, according to Robert B. Copeland, chief of plans and program affairs at WADD's Systems Management Directorate.

Another PEP subsystem assembly revealed negative check time due to slipping time for a critical test using conventional surface transportation. "Although the shipping date is usually made known, WADD already is making plans now to provide airlift for the item."

USAF-Navy Variations

A major difference in present, between Navy and Air Force in the use of new technique is that major Polaris contractors send their PERT estimates to Navy, which performs network computations then sends situation summaries back to the contractor. Air Force has its prime contractor perform network computations, then send situation summaries to USAF.

Because most major defense contractors have digital computer facilities, and because the PERT/PEP program requires only a modest amount of computer time, most Navy contractors prefer that their own computers be used to perform these tasks.

Both Navy and Air Force concede that some contractors were less than cooperative in the PERT/PEP technique when the requirement was first imposed. There was concern that it would increase the burden of program reports and paper shuffling already required on engineering personnel. But experience in date indicates that this is not the case and that PERT/PEP now reduces the cost of program reports.

Instead of requiring a single overall effort to describe the present program status, a contractor need send only a tabulation which shows events accomplished and scheduled missions on specific dates, status, network and cost code numbers. An interesting byproduct advantage, WADD's Matis points out, is that schedule information on classified projects can be discussed over regular telephone circuits by reflecting only to cost and network numbers.

If a contractor objects to the effort actually required to prepare the program network (flow chart), it is pointed out to him that he has committed himself to developing a complex system by a given date and surely he must have some detailed plan of operations. The network is only a tabular representation of this plan.

When WADD personnel read an Air Force Week report that certain SkunkBait contractors were attributing program delays to the added workload imposed by PERT (Oct. 3, p. 27), they

decided to investigate the validity of this complaint. Their study showed that a total of 1,500 man-hours had been spent to date on PERT test cells. 70% of these involved engineering effort. This is less than one-fourth the engineering man-hours spent during the same period in substantial earlier work items, according to a WADD spokesman.

New experience indicates that cost of PERT is roughly about 0.1% of contract price, slightly higher for smaller contracts. This cost does not take into account savings and relief savings availability, intangible on which it is difficult to put a price tag. On one smaller Polaris contract, where the total contract amounted to \$1.5 million, the network charged Navy only \$1,500 for its PERT efforts and delivery over an 18-month period, according to Capt. K. M. Telbo, chief of program evaluation branch, Navy Special Projects Office.

After initial familiarization with PERT/PEP, most computer and engineering managers become as enthusiastic over the technique in the military services.

They find that the need to prepare program networks forces all managers involved to do more detailed planning and analysis than they formerly did.

General Elmore's LHMED used the technique for planning programs on which it is preparing proposals or bids, even when not required by the service, and reformers the program network with its proposal. In at least two instances, LHMED used its program network and analysis to convince a military customer that the delivery date it had requested was unrealistic and that no contractor could meet it, according to an LHMED spokesman. Westinghouse Air Air

PERT/PEP Briefing

Navy's Special Projects office has prepared a PERT/PEP briefing which describes the principles of PERT and how it is used on the Polaris program. Copies of the film can be purchased for \$140 from MRC Productions of Colorado, 14000 Broadway Ave., Boulder, Colo. Navy also gives industry briefings at its weekly seminars. Its invited companies can contact Capt. K. M. Telbo, Special Projects Office, Wright Air Development Division, Dayton, Ohio.

Deveson also is an enthusiastic booster both for program management and its preparation of proposals.

His prompt one observation to speculate that the time may be more when the military services will require hidden or major weapons system programs to include one or more PERT/PEP program networks with their proposals. This would involve contracting efforts and military system engineers to better estimate cost break (1) present understanding of the problem to be solved and the responsibilities of his time and dollar estimates.

The new management tool has led to considerable inter-service and inter-branch exchange of information. It is also at the PERT/PEP conference to expand the number of contractors. Wright Air Development Division spokesman Fred Smith says that Navy's PERT/PEP. The Navy points out that the Special Projects team set up in 1955, which developed the original PERT concept, included representatives of Lockheed and the consulting firm of Booz Allen & Hamilton.

Navy has encouraged Polaris contractors who developed PERT programs for use on a particular type computer to make these programs available to other contractors to use from the expense of developing their own programs. Aero-General has a PERT program for the IBM 704. Lockheed has programs for the IBM 709 and 7090 and Sperry-Graphics has one for the Univac II.

Hughes Aircraft is developing a PERT program for use with low-cost punch card machines.

Wright Air Development Division is using a Hercules 5000 IBM 505 computer for PERT analysis, as part of its familiarization process and as a double

check on contractor computer situation estimates. The computer can handle 4,000 entries in less than an hour. WADD expects to shift over to a new IBM 7090 which will have greater storage capacity and operates approximately as much faster than the 7010A. General Electric's LHMED has a revolving road test, explaining the operation and advantages of PERT, which it has presented to other GE department, to its own employees, and even to some of its competitors.

Pulsed Plasma Unit Fired in 18.5-hr. Test

Washington—Plasma experiment developing 0.1 in. of thrust has been fired continuously for 18.5 hr. in a test of a specially pulsed propulsion system by General Electric Missile and Space Vehicle Department.

The acceleration, which fired at the rate of 3,000 pulses per min., on a 1-cupped tube with electrodes at both ends. Power source of 500 watts inced nitrogen gas is injected into the tube, causing current to flow between the electrodes. Magnet actuator exhausted the flow into a vacuum chamber.

GE and the test simulated the thrust required to stabilize the attitude of a spacecraft for about two years.

Automated Missile Depot

Los Angeles—USAF expects to send low-cost missiles to the first phase of an effort to completely automate its new missile launch pad subsystem depot at Hurlburt. The depot will handle, receive, store, and issue missiles to the Air Force, Air Force Strategic Air Command, and the Air Force Strategic Air Command.

About 75 companies attended a recent bidder's hearing last week a handful of firms believed to include Northrup, Lockheed, Bell International Business Machines, Boeing, Hughes, Kollsman Corp. of Los Angeles, Minneapolis-Honeywell, Sperry Corporation, Raytheon and On-Tech International. The Air Force is Air Force Strategic Air Command, Ohio.

The four most contracts to be awarded shortly are expected to lead to system specifications for automatic computer control of the depot. Equipment which will make up the depot VADT (Variable Automatic Test Equipment) will include about 100 of the depot infrastructure will run about \$12 million.

A number of potential bidders at the hearing were informed that the procurement officer's statement that Air Force expects industry to share cost of the studies and the development phase are anticipated.

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Image enhancement techniques are constantly in experimental use. Applications in meteorology may include aid in interpretation of cloud cover photographs such as were taken by Tiras II. Enhancement techniques can aid in interpretation of all photographs taken during aerial and space reconnaissance missions. Unique image sensing methods such as radio, infrared and ultra-violet may benefit by enhancement. Medical and industrial x-ray analysis are extremely interested in the advantages which image enhancement may offer. Astronauts feel that these techniques will aid in their interpretation of photographs of the heavens. New applications are constantly being considered.

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AERO COMMANDER 680F has new engines for higher power and speed. Nozzle air intakes have been streamlined. Price is \$113,900.

Higher Powered 680F Has Wide Regime

By Herbert J. Cohen

Newark, N. J.—Aero Commander, Inc. has fitted its Model 680F with two 350-hp fuel injection engines that give the executive transport a high degree of speed, performance and built-in safety.

New Learmonth 3050-540 engines are the major change in this latest addition to the Aero Commander line. Sixteen airplanes have been delivered at a base price of \$113,900.

Lateral changes are confined to the long drag "spud-line" but nozzles. For wind air intakes have been lowered for updraft intake in which the exhaust is directed for dumping over the top.

Flight performance is markedly improved over the Aero Commander 580A (AW July 11, p. 148), which is powered by two Learmonth 280-hp engines. New Model 680F has high cruise speed, service ceiling and useful load, plus power to spare.

Engines are horizontally-opposed, air



LANDING GEAR retracts flush into nacelle after a 90-day test.



680F has just started rotation cycle in the view of a takeoff. Takeoff speed is 90 mph



SEATS are mounted (above) to allow cockpit use. Fuel below has dual instruments.



cylinder powerplants fitted with fuel injection and superchargers. They turn two V-14s Harnall three-blade propellers. Maximum gross weight is 3,900 lb.

Aircraft flown for this report was a 680F-N60111X—owned by Air Caviar Supply, Aero Commander dealer at Newark Airport. With this American West pilot seat Paul Blanton, Aero Commander, Inc., product manager stationed at the company's home base at Beekun, Okla.

Weather was clear and good temperature at SBF when we climbed up the engines after 1415. Auxiliary fuel pump is started first. Auxiliary hydraulic pump (for 500 psi pressure) is activated when master switch is turned on.

Starting sequence is simple. Aero Commander has positioned the controls horizontally on the upper panel so that the master switch is at the left, 180-amp generator, boost, pitot, tank selector and starter switches follow in sequence to the right. For shutdown the pilot merely works from the right to left.

Power Steering

The 680F features power steering on the nose wheel, in which direct taps on the middle pusher turn the gear; more pressure gives banking action. It is a fairly sensitive system but is easy to master and eliminates tiring by use of the throttle. There is no rudder control on the ground.

Center fuel tank is used for starting, takeoff and initial flight. Total fuel capacity is 221 gal.

At the Reserve 4 runway block, we checked propeller controls at 1,930 rpm by moving the levers to full-feathering position as the quadrant magnet was checked. At 125 rpm, maximum drop at 3,300 rpm. Alternate air source also is checked at this point, section is open, drop and use in radiation air temperature. Power check is made at 3,300 rpm.

Recommended climb procedure for the 680F is use of semi-circuit flap and cowl flaps full open (electric flap switches are directly in front of the pilot). Nose and saddle trim wheels are cocked and reduction air on the full and partial.

First indication of the power-packed 680F performance comes in the initial roll. Acceleration is considerably fast, reaching Blanton told, should be at about 60 mph but the engine reached 90 before we started the climb process.

Surface wind was gusty at about 30 kt and we were off the ground at about 1,100 ft. With the recommended 120 mph best climb speed established shortly after the gear and flap were retracted. Takeoff power at 45 in. manifold and 3,400 rpm was reduced to

30 in. and 2,700 rpm, producing a climb rate of about 1,500 fpm.

At secondary climb speed of 140 mph, the Commander was gaining altitude at a rate of 1,100 fpm and we leveled off at 12,900 ft where, at 70% of power, the plane trimmed out at 240 mph. Power settings were 31 in. and 2,600 rpm with mixture set at idle lean. Fuel consumption at the power selected was about 27 gph.

In cruise effort power requires the 680F did slightly better than its published figures. For example, the 60% power setting of 30 in. and 2,100 rpm produced a calculated airspeed of 190 mph and a true speed of 215; about 5 mph better than specifications for a 190 condition.

[Aircraft for the 680F were also lent from the industrial airport



COMMANDER 680F is parked near company headquarters at Beekun, Okla.

once the private piston pilot has been used backward and does not give exact readings at higher speed. At 160 mph indicated, calculated airspeed is 5 mph faster.)

Most recommended cruise is obtained at 45% power, pulling 22.5 in. and 2,000 rpm for a true airspeed of 190 mph. Fuel consumption at this cruise is about 15 gph.

Flight requires under standard cruise conditions are impressive. With the right engine, fuel flow and pulling left 100 power at 3,200 rpm on the left engine the 680F will climb at 500 ft per min and holds altitude with a 95 mph airspeed with gear and flap down.

There is a single stall warning horn on fuselage leading and the other horn. There is a tendency to drop off on the right wing but recovery can be made almost instantly with little or possible loss in altitude.

Blanton demonstrated a recovery in which he put the 680F into a power off stall and held the airplane steady with rudder and aileron and, after a smooth power advance to about 28 in., recovered in less than 30 ft.

Aileron control is excellent in all regimes, particularly in the stall area. In one maneuver turning into a steep approach, the ailerons were deliberately exaggerated with an approach of 400 ft.

Performance below characteristics are very good. With 10 in. and 30 mph, the 680F lifts down at about 3,000 fpm using quarter flap. The landing is 700 ft.

The airplane maintains a high degree of controllability in all areas. In a 90 deg bank, little bank pressure is needed to maintain altitude and slight rudder pressure keeps the ball in the center.

The landing, the 680F is flown down wind at 120 mph with gear down and full flap. On final, flap can be placed in full down position and at 100 mph glide established in both landing attitude.

The low, clean configuration of first models photo who are used to strong

lighter in mid-range smooth and there is a tendency to roll off high in the flaps. A couple of landing video film shows.

After the landing without downwind, a high performance 680F in which engine can run up to 3,000 rpm with full throttle. Blanton, we then reduced and throttle advanced to 47 in. Nose is pulled off the ground at about 60 mph. The Commander climbed at a steep angle—about 40 deg—and as indicated, the 680F was going the the end of Newark's Runway 4. Climb speed was 110 mph.

The aircraft was fitted with a best engine mixture located behind the cockpit on the right fuselage. In fact, it is part of its standard equipment. Below is the constant flow hose in which an altitude gauge is set to the correct flight altitude. Change in (100) in 4.5% on the cylinder located in the first engine compartment. Most played into seven miles on the console.

Wing and propeller vibration require must be extreme. The 680F has the DeSoto hydraulic indicator light system and amplifier. The main system consists of adding rubber bags in each blade.

PRIVATE LINES

North Helicopter Corp. Elkhart Ind. has received production of its B-2 helicopter (AW No. 16) in 113 to two aircraft per week to meet a growing backlog of orders. At 1-1/2 million per unit, sales and the firm has taken orders at the rate of 12 per week since September and the B-2 is in back-order through next March at \$19,900. The company has 16 U.S. dealers and was, more in the international market. Also production will go to the B-2s which within the next 12 months.

Aero America Center has issued 16 new Astor Model 150s from Dorset Inc., distributor in Tusculum,

Aero Commander 680F

Specifications and Performance

Maximum gross weight	3,900 lb.
Dry empty weight	4,800 lb.
Useful load	3,200 lb.
Maximum speed (sea level)	215 mph
Maximum speed (at 8,000 ft)	200 mph
Cruise speed (75% power, 10,000 ft)	240 mph
Still speed (50% power, 10,000 ft)	171 mph
Range (50% power, 10 min reserve)	1,400 mi.
Normal fuel capacity	221 gal.
Service ceiling (two engines)	28,900 ft.
Service ceiling (single engine)	16,700 ft.
Rate of climb (two engines, sea level)	1,600 fpm.
Rate of climb (two engines, sea level)	400 fpm.
Takeoff distance (50 ft. obstacle)	1,160 ft.
Landing distance (50 ft. obstacle)	1,130 ft.

680F Dimensions

Airplane	
Height	14 ft 6 in.
Length	31 ft 1.15 in.
Span	49 ft 6 in.
Wing	12 ft 12 in.
Cabin	
Height	61 in.
Width	52 in.
Length	135 in.
Ceiling	277 in.
Baggage Compartment	
Height	41 in.
Width	47 in.
Length	31 in.
Ceiling	32 in.

Ala., for use in basic flight instruction courses at Ft. Rucker.

Boeing Alaska distribution selling 51 refueling air tankers of the company's products in 1985 totaled 17, with an selling more than 52 million worth, and three in the 55 million category. They are: Atlantic Aviation Service Inc., Philadelphia, Pa.; Bader Airplane Sales, Chicago, Ill.; Combs Aircraft Inc., Denver, Colo.; France Aviation Leasing, Miami; Golden Gate Aviation Inc., Oakland, Calif.; J. R. Gray Inc., Dallas, Tex.; Northern Leasing Co., Van Nuys, Calif.; Ohio Aviation Co., Van Nuys, Calif.; Southern Airways Co., Atlanta, Ga.; Youngstown Aerospace Inc., Youngstown, Ohio; Southair Inc., Memphis, Tenn.; Aero Aviation Inc., San Antonio, Tex.; Lightfoot Inc., Portland, Ore.; Robert Corp., Inc., Omaha, Neb.; Piedmont Aviation Inc., Winston-Salem, N.C.; Topola Aircraft Sales & Service, Inc., Topola, Kan.; Tebar Distribution Inc., Tulsa, Okla.; Bascam Aircraft Management Corp., Indianapolis, Ind.; Young Aviation Corp., St. Louis, Mo.; Cato-Carl Flying Service, Minneapolis, N.M.; Elton Flying Service, Diamond, Iowa; Page Airways Inc., Rochester, N.Y.; United Airplane Sales, Inc., Wichita, Kan.; Copter Aviation, Rockledge, Fla.; Traveler Global, Denver, Colorado.

U. S. Business & Utility Aircraft Shipments

September, 1985

Make & Model	No. of Units	Net Selling Price
Aero Commander 580A, 580B, 580C, 580D, 580E, 580F, 580G, 580H, 580I, 580J, 580K, 580L, 580M, 580N, 580O, 580P, 580Q, 580R, 580S, 580T, 580U, 580V, 580W, 580X, 580Y, 580Z, 580AA, 580AB, 580AC, 580AD, 580AE, 580AF, 580AG, 580AH, 580AI, 580AJ, 580AK, 580AL, 580AM, 580AN, 580AO, 580AP, 580AQ, 580AR, 580AS, 580AT, 580AU, 580AV, 580AW, 580AX, 580AY, 580AZ, 580BA, 580BB, 580BC, 580BD, 580BE, 580BF, 580BG, 580BH, 580BI, 580BJ, 580BK, 580BL, 580BM, 580BN, 580BO, 580BP, 580BQ, 580BR, 580BS, 580BT, 580BU, 580BV, 580BW, 580BX, 580BY, 580BZ, 580CA, 580CB, 580CC, 580CD, 580CE, 580CF, 580CG, 580CH, 580CI, 580CJ, 580CK, 580CL, 580CM, 580CN, 580CO, 580CP, 580CQ, 580CR, 580CS, 580CT, 580CU, 580CV, 580CW, 580CX, 580CY, 580CZ, 580DA, 580DB, 580DC, 580DD, 580DE, 580DF, 580DG, 580DH, 580DI, 580DJ, 580DK, 580DL, 580DM, 580DN, 580DO, 580DP, 580DQ, 580DR, 580DS, 580DT, 580DU, 580DV, 580DW, 580DX, 580DY, 580DZ, 580EA, 580EB, 580EC, 580ED, 580EE, 580EF, 580EG, 580EH, 580EI, 580EJ, 580EK, 580EL, 580EM, 580EN, 580EO, 580EP, 580EQ, 580ER, 580ES, 580ET, 580EU, 580EV, 580EW, 580EX, 580EY, 580EZ, 580FA, 580FB, 580FC, 580FD, 580FE, 580FF, 580FG, 580FH, 580FI, 580FJ, 580FK, 580FL, 580FM, 580FN, 580FO, 580FP, 580FQ, 580FR, 580FS, 580FT, 580FU, 580FV, 580FW, 580FX, 580FY, 580FZ, 580GA, 580GB, 580GC, 580GD, 580GE, 580GF, 580GG, 580GH, 580GI, 580GJ, 580GK, 580GL, 580GM, 580GN, 580GO, 580GP, 580GQ, 580GR, 580GS, 580GT, 580GU, 580GV, 580GW, 580GX, 580GY, 580GZ, 580HA, 580HB, 580HC, 580HD, 580HE, 580HF, 580HG, 580HH, 580HI, 580HJ, 580HK, 580HL, 580HM, 580HN, 580HO, 580HP, 580HQ, 580HR, 580HS, 580HT, 580HU, 580HV, 580HW, 580HX, 580HY, 580HZ, 580IA, 580IB, 580IC, 580ID, 580IE, 580IF, 580IG, 580IH, 580II, 580IJ, 580IK, 580IL, 580IM, 580IN, 580IO, 580IP, 580IQ, 580IR, 580IS, 580IT, 580IU, 580IV, 580IW, 580IX, 580IY, 580IZ, 580JA, 580JB, 580JC, 580JD, 580JE, 580JF, 580JG, 580JH, 580JI, 580JJ, 580JK, 580JL, 580JM, 580JN, 580JO, 580JP, 580JQ, 580JR, 580JS, 580JT, 580JU, 580JV, 580JW, 580JX, 580JY, 580JZ, 580KA, 580KB, 580KC, 580KD, 580KE, 580KF, 580KG, 580KH, 580KI, 580KJ, 580KK, 580KL, 580KM, 580KN, 580KO, 580KP, 580KQ, 580KR, 580KS, 580KT, 580KU, 580KV, 580KW, 580KX, 580KY, 580KZ, 580LA, 580LB, 580LC, 580LD, 580LE, 580LF, 580LG, 580LH, 580LI, 580LJ, 580LK, 580LM, 580LN, 580LO, 580LP, 580LQ, 580LR, 580LS, 580LT, 580LU, 580LV, 580LW, 580LX, 580LY, 580LZ, 580MA, 580MB, 580MC, 580MD, 580ME, 580MF, 580MG, 580MH, 580MI, 580MJ, 580MK, 580ML, 580MM, 580MN, 580MO, 580MP, 580MQ, 580MR, 580MS, 580MT, 580MU, 580MV, 580MW, 580MX, 580MY, 580MZ, 580NA, 580NB, 580NC, 580ND, 580NE, 580NF, 580NG, 580NH, 580NI, 580NJ, 580NK, 580NL, 580NM, 580NN, 580NO, 580NP, 580NQ, 580NR, 580NS, 580NT, 580NU, 580NV, 580NW, 580NX, 580NY, 580NZ, 580OA, 580OB, 580OC, 580OD, 580OE, 580OF, 580OG, 580OH, 580OI, 580OJ, 580OK, 580OL, 580OM, 580ON, 580OO, 580OP, 580OQ, 580OR, 580OS, 580OT, 580OU, 580OV, 580OW, 580OX, 580OY, 580OZ, 580PA, 580PB, 580PC, 580PD, 580PE, 580PF, 580PG, 580PH, 580PI, 580PJ, 580PK, 580PL, 580PM, 580PN, 580PO, 580PP, 580PQ, 580PR, 580PS, 580PT, 580PU, 580PV, 580PW, 580PX, 580PY, 580PZ, 580QA, 580QB, 580QC, 580QD, 580QE, 580QF, 580QG, 580QH, 580QI, 580QJ, 580QK, 580QL, 580QM, 580QN, 580QO, 580QP, 580QQ, 580QR, 580QS, 580QT, 580QU, 580QV, 580QW, 580QX, 580QY, 580QZ, 580RA, 580RB, 580RC, 580RD, 580RE, 580RF, 580RG, 580RH, 580RI, 580RJ, 580RK, 580RL, 580RM, 580RN, 580RO, 580RP, 580RQ, 580RR, 580RS, 580RT, 580RU, 580RV, 580RW, 580RX, 580RY, 580RZ, 580SA, 580SB, 580SC, 580SD, 580SE, 580SF, 580SG, 580SH, 580SI, 580SJ, 580SK, 580SL, 580SM, 580SN, 580SO, 580SP, 580SQ, 580SR, 580SS, 580ST, 580SU, 580SV, 580SW, 580SX, 580SY, 580SZ, 580TA, 580TB, 580TC, 580TD, 580TE, 580TF, 580TG, 580TH, 580TI, 580TJ, 580TK, 580TL, 580TM, 580TN, 580TO, 580TP, 580TQ, 580TR, 580TS, 580TT, 580TU, 580TV, 580TW, 580TX, 580TY, 580TZ, 580UA, 580UB, 580UC, 580UD, 580UE, 580UF, 580UG, 580UH, 580UI, 580UJ, 580UK, 580UL, 580UM, 580UN, 580UO, 580UP, 580UQ, 580UR, 580US, 580UT, 580UU, 580UV, 580UW, 580UX, 580UY, 580UZ, 580VA, 580VB, 580VC, 580VD, 580VE, 580VF, 580VG, 580VH, 580VI, 580VJ, 580VK, 580VL, 580VM, 580VN, 580VO, 580VP, 580VQ, 580VR, 580VS, 580VT, 580VU, 580VV, 580VW, 580VX, 580VY, 580VZ, 580WA, 580WB, 580WC, 580WD, 580WE, 580WF, 580WG, 580WH, 580WI, 580WJ, 580WK, 580WL, 580WM, 580WN, 580WO, 580WP, 580WQ, 580WR, 580WS, 580WT, 580WU, 580WV, 580WW, 580WX, 580WY, 580WZ, 580XA, 580XB, 580XC, 580XD, 580XE, 580XF, 580XG, 580XH, 580XI, 580XJ, 580XK, 580XL, 580XM, 580XN, 580XO, 580XP, 580XQ, 580XR, 580XS, 580XT, 580XU, 580XV, 580XW, 580XX, 580XY, 580XZ, 580YA, 580YB, 580YC, 580YD, 580YE, 580YF, 580YG, 580YH, 580YI, 580YJ, 580YK, 580YL, 580YM, 580YN, 580YO, 580YP, 580YQ, 580YR, 580YS, 580YT, 580YU, 580YV, 580YW, 580YX, 580YY, 580YZ, 580ZA, 580ZB, 580ZC, 580ZD, 580ZE, 580ZF, 580ZG, 580ZH, 580ZI, 580ZJ, 580ZK, 580ZL, 580ZM, 580ZN, 580ZO, 580ZP, 580ZQ, 580ZR, 580ZS, 580ZT, 580ZU, 580ZV, 580ZW, 580ZX, 580ZY, 580ZZ	1	\$1,500,000
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Boeing Stearman 17M	1	\$1,500,000
Boeing Stearman 17N	1	\$1,500,000
Boeing Stearman 17O	1	\$1,500,000
Boeing Stearman 17P	1	\$1,500,000
Boeing Stearman 17Q	1	\$1,500,000
Boeing Stearman 17R	1	\$1,500,000
Boeing Stearman 17S	1	\$1,500,000
Boeing Stearman 17T	1	\$1,500,000
Boeing Stearman 17U	1	\$1,500,



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IMMELMANN: THE "EAGLE OF LILLE"

LEACH HERITAGE OF THE AIR™ 12

Just as the German monoplane started up to loop and turn sideways, the F.E. 2B spun five. The Fokker E III broke and shuddered. In seconds, its tail section broke apart, the rear of the fuselage ripped off and both wings collapsed. At the controls as his ship plummeted to earth over Arras on the Western Front was the master of the Immelman turn.

It was shortly after 9 p.m. on June 12, 1916. Oberleutnant Max Immelman, the "Eagle of Lille" but finally kept his date with death. The Royal Flying Corps credited 2nd

Lt. George H. McCubbin of No. 23 Squadron with the kill. Immelman had scored his first victory in 1915 while assigned to Flying Section No. 42 at Douai. It was there he formed a friendship with Oswald Boeckle, destined to become one of his country's greatest aces.

Both men achieved fame flying the highly successful Fokker monoplane. First German aircraft to be equipped with Fokker's synchronized machine gun, a weapon that gave Germany unqualified supremacy in the air for many months.

(Continued)

In the winter of 1915-16, Immelman carried his score to 13 victories and earned Germany's highest award for bravery—the Pour le Mérite. In April, he received a Fokker equipped with three machine guns, but the storm threw his synchronization gear out of order and splintered the prop with bullets. Immelman landed the plane just before vibration tore it to pieces. Again, on May 31 he was shot down by his own gun—but he survived the crash without a scratch.

By June 18, Immelman had shot down his 15th victim. That evening he took off for a short patrol with two companions. They met two F.E. 2B fighters out on their last patrol of the day.

Patrol against each other 6,000 feet above Arras were two of the war's outstanding aces.

The cumbersome F.E. 2B was remarkable for its sturdy construction and excellent field of fire in all forward directions. Powered by a 120 hp. Beard more engine, it was equipped with a Lewis gun mounted on the front of the observer's cockpit.

Fokker's highly maneuverable E. III carried an Oberleutnant. If anyone delivering 110 hp. and mounted a single air-cooled Spandau machine gun. Steel tubing was used throughout the basic structure.

For nearly half a century there has been conjecture about Immelman's death. Some sources claim that the German ace was a victim of his own tailfin fire and others suggest that Immelman overestimated his ship.

In 1916, Oswald Boeckle declared: "Immelmann lost his life by a silly chance. All that is written in the papers about a fight in the air... is not."

Leutnant Immelman, who was flying with Immelman when the ace met his death, later drew to the scene of the crash and examined the wreckage. He afterward wrote: "Once again I learned about his own propeller to pieces."

But George McCubbin had the last word. "Our bullets not only got him, but his prop as well."

Heritage of the Air

One of the most inspiring chapters in the history of technical evolution is the story of the men and flying machines of World War I. It is the highly personalized story of brave men—and the wood, wire, steel, and rudimentary technologies that converted manpower to horsepower. Today, Leach Corporation celebrates its 40th year in electronics with the presentation of this Heritage of the Air series.

★ ★ ★

Technical Director for Heritage of the Air is Lt. Col. Kirkbrigg S. Brown, USAF

LISA



LISA, a subsidiary of Leach Corporation serving customers overseas. With NATO activities abroad increasing rapidly, Leach Corporation has formed Leach International, S.A. as a significant step toward meeting the defense requirements of free nations.



LISA is now headquartered in Switzerland with offices in Panama, France, Zurich, LISA directs all sales of Leach products in Europe, Africa, the Middle East, India and Pakistan. These products—backed by a 40-year-old reputation for quality and reliability—include electronic, electromechanical components and subassemblies, power conversion systems, instrumentation and communications.

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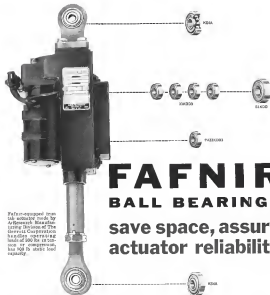
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to the steering post, and at 1934 acceleration at second run. On this occasion the floaties were opened wide (check), and the standard engine boost was checked, but at about 15 in. the post loose page. Barry and I quit a lot (Capt. Thorne's plane) and went about the (Capt. Thorne's) of 60 in. Capt. Thorne's response around 1934 was to be abandoned and deleted to return to the space for consideration with the station engine. The aircraft rolled in for the end of the runway and burst back to the Terminal Building, among at 1934 in Capt. Thorne took over the controls while engine



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for fuel was the dense case of the accident.

In view of the representations made to me, it is necessary to set out in some detail the evidence upon which the Commission based its findings upon the first and third factors. On the question of duty on the runway, the Gemini report refers to the following sources of evidence:

- Two-tone reports of witnesses involving shock together with the reports of such systems submitted by BKA were examined. These reports may be summarized to the effect that the extent to which taxi-in is required depends on the thickness of the cloud and the type of aircraft. Aircraft with snowboards are allowed to a greater extent than aircraft of tailwheel design because in flight the snowboard causes an increasing nose heavy moment at the rolling point; moreover and this must be corrected by the pilot by means of transferable force on the elevator control. All experience goes to show, however, that it may be assumed that taxi-in can be made with snowboard aircraft without danger up to a cloud-depth of at least 100 ft.

• The head of the aircraft meteorological office Dr. H. K. Meier showed "the last data concerning successful and last operations, published from the month of 1958 to a total of 4.5 cm of snow, which have fallen, which, on the runway would have resulted in a form a layer of about 300 mm."

- Hans Karpf-Ritter, traffic manager of the Munich-Riem Airport Co. had driven with a colleague along the runway immediately after the time of the first two shorter taxi-in. "We found that the entire runway was covered with snow approximately 3-4 cm deep. Some of it was very soft, but it was a solid, entry men coming from the runway. We began from the east and drove off the runway at the west end. We did not really stop, but got lost and circled back, but that the road led by the snow-covered partly of water." (It is interesting to add here that when after the publication of the Gemini report, Capt. Thum made further representation to the Commission of lack of a further statement was taken from Hans Karpf-Ritter in mid. "We checked not only the results, but also our side. We got lost to make just checks on both sides. I can assure that there were no accumulations of snow in the center of the runway or on surface. However, which might have constituted a sizeable difference from that of the rest of the runway. On the right side of the runway there is a natural hollow which quickly drains off the water. On the left side of the runway special drainage has been constructed."

• Capt. E. R. Wright, who had landed a BKA Vought at Munich at 1515 hr on the day in question, estimated the cloud depth at 10 to 15 m in places and stated that parts were mainly wet and low from clouds. (The report also mentioned that in Capt. Wright's opinion from his pilot's seat during the process of landing, he could not see a cloud of any great magnitude at the point of touch.)

• Prof. Dr. H. Schlichting presented a report with the technical aspects of the matter in which he showed that assuming a rolling friction coefficient μ , increased from 0.03 to 0.08, the rolling distance required for a normal taxi-in may be increased by ap-

proximately 110 m. (Equal to 123 yards.)

• Captain Thum's report and that of the other witnesses in question, none of these captains reported any expenditure worthy of serious consideration.

• Capt. Thum, in his last statement, made two days after the accident, stated that he was misled with the conditions of the runway.

Upon the method of wing sweep, the Report refers to the following sources of evidence:

- Chief Inspector of Aerobics and two air officers inspected the wingless shortly after their arrival in Munich at 2250 hr on some 4 hr after the accident, during which time further investigation was made. They found the aircraft covered with a layer of 3 cm of powdery snow on the wing; this could be pushed off bluntly from the surface without difficulty, and no damage was found to be a very rough layer of ice about 1 mm thick. From American spot checks, they concluded that the entire wing surface was covered with such ice, not only below the two engines over the saddle of the slip stream, where there was snow, but on the airfoil and not blended with the upper panel areas.

- Two witnesses whose duties took them to the wing during taxi-in (Dr. Block, the traffic manager and Robert Wiegner, employed by the postal inspection) had seen melted snow running off the wing. Wiegner was now living at the wing side runway. Capt. Thum did not state running from the trailing edge of the wing.
- Two witnesses (Schmidel and Wehner)

who watched the aircraft prior to its last departure from runway, fully high as it reached the landing, stated that on leaving the apron, the wings, outboard of the engines, were covered with a thick substance.

• Meteorological evidence showed that soft snow was laid down during the period between 1400 and 1600 hr to a depth of about 1 cm. Thick and that conditions of precipitation and humidity were such that by 1600 hr the snow could have melted to ice.

Ice Formation

Upon the data presented above, the Commission has to say that the snow on the wing could have formed before the accident. Thus, then considered whether a cloud layer known after the accident, during the period in question, could have formed before landing, and taking snow would be thin and would not blend with any ice on which it fell. However, if left on a wing surface by the last approach, the crew it would not melt and ice would not, would reform. The Commission has that the evidence is for the snow on the wing was too small and too quickly as compared to have melted the flying snow, and that the wing surface was covered with a layer of snow. They reported to emphasize the fact that no ice was found on the wing immediately behind the engines, pointing out that if post-accident melting and re-freezing occurred for the layer of ice under the wing, such a layer must have been found during the slide in the previous taxi-in.

We were provided with copies of the full report prepared by Dr. Schlichting. The following are being set out in the basic facts is follows:

"The investigation of the site of the accident and the behavior of witnesses and persons on the ground, and the British aircraft 'Blueshrike' G-A211 on Feb. 6, 1958, at the 'Airport of Munich-Riem', led to the following main conclusions:

(1) "The aircraft did not have the ground clearance of the taxi-in, i.e., at no low level of them, with all the engines on."

(2) "The engines failed satisfactorily."

(3) "The attitude of the aircraft while taxiing, the second half of the runway, was as normally associated with normal taxi-in, and short landing, its ground speed of attack in 5.5 km/h to 9.5 km/h."

(4) "At the time of the accident the snow was covered with a layer of snow and short from 2 to 4 cm thick. Furthermore, it may be fairly correctly assumed that the major part of the snow was covered by a layer of ice of about 1 mm thick."

It concerns the means of a normal take off run, and that that an aircraft should in normal conditions reach the lift-off speed of 119 kt in 1,000 yards (910 yards). It examines a number of factors affecting the lift-off speed, and concludes that the major part of the snow was covered by a layer of ice of about 1 mm thick."

"There are no data available about the way in which the coefficient of rolling friction, μ , is affected by the presence of snow on the runway. It is possible that due to the displacement and softening of the snow by the wheels, the coefficient, μ , is



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function of the speed, although it is normally independent of speed. In the absence of more certain information, it is assumed to be constant. Instead of $\mu = 0.81$ it is assumed that with shock, the coefficient becomes either 0.36 or 0.15, i.e., the part, most of which is assumed to be double or triple the rolling friction respectively.

The total support loads that with normal rolling friction developed, the rolling distance to contact is increased by 150 meters (150 yards), and with it doubled, the distance is increased by 270 meters (270 yards). The drag effect of drag, at this maximum rolling distance to a given speed, only slightly, but its effect on the lift characteristics increases with speed from a maximum of 150 lb. to 170 lb. or more. The Report concludes with the following summary:

"Exact information about the actual run of the rocket cannot be given, near the power running and wing loading time at the base of the rocket are not known. Although the ideal calculations which were carried out are only based on more or less accurate assumptions and estimates, the following statements can nevertheless be made, based on the results of these calculations:

- (1) It is very unlikely that the shock on the runway stage could have resulted in an excessive rolling distance.
- (2) Shock on the runway combined with wing of the wing could lead to an excessive rolling distance (about 1,100 meters).
- (3) The ideal run of the rocket on earth only have approximately takes the following course:

Because of the shock on the runway and because of the drag moment due to wing of the wing the rolling acceleration was appreciably below the normal value. This led to the fact that when the safety speed V_s at 117 ft had been reached, a distance of about 1,500 meters had already been covered so that the end of the runway had already almost been reached. Since, however, due to the wing of the wing, the shock speed had not yet been reached, the pilot could not hit the aircraft of the ground. As it shows by the fact when track the pilot evidently attempted to leave the ground right up to about 150 meters from the end of the runway. Large acceleration distance as shock to wing was not able for abandoning the aircraft, the aircrafts could no longer be avoided."

Their Statement

Capt. Thies made a written statement to the German authorities May 6, 1955. The portion of the statement dealing with the first run reads that Capt. Thiesman agreed the throttle to about 25 in. of boost with the brakes on, released the brakes and opened the throttle to full power. It can then be:

"At about 85 ft the part boost started to surge. I called 'port surge slightly' and pulled the port throttle lever back until the surging was arrested, the reading was about 14 in. and then adjusting the lever again until it was fully open and indicating 74 in. The standard indication had increased at 74 in. throughout. I called 'full power again' and pushed at the emergency button and pressure. I then looked at the speed indicator, the speed was 195 ft and I called '105'; the boost remained

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constant at 574 in. The needle of the ASI was fluctuating slightly and when it reached 177 kt. I called "V," and noted that a positive indication of more speed. Capt. Raymond was confident the last of the moments (Up to this point, while I had not looked out of the cockpit, I had not yet perceived any feeling that the acceleration had been other than normal under the circumstances). The needle leveled at 317 kt and then dropped 4 or 5 kt. I was conscious of a shift of acceleration; the needle, dropped further to about 165 kt and leveled at this reading.

"Suddenly, Capt. Raymond called out 'no more speed' and I looked up for the first time and saw a large and a tree, off the nose my left hand had been behind the throttle lever. I stood up and stepped the throttle and they were left, toward 1. Below, Capt. Raymond was pulling the control column back, he called loudly, 'underspeed up' and I shifted up and then pulled the legs in from both left hands and looked forward. The aircraft jounce was very smooth as if it had become airborne and it looked as if we were slowly passing to darkness. I remember thinking that we couldn't possibly get between the house and the forest, as we pulled back and then the aircraft climbed."

It should be appreciated that a safety margin the aircraft spent in the "V" table doesn't exist; however, which is a valid calculation in respect of any pilot. At least, a decision speed (described in V2) at which the aircraft would be unable to continue and along with it, while no longer appropriate as of being loaded to a standard within the distance available and smooth, a table of V2 at 100 ft. at V2 at which the aircraft should be flown off. In the circumstances of this table, V2 was at 107 kt and V1 at 109 kt.

Runway Slush

The Commission accepted Dr. Scholze's report about slush that "the crew according to which the aircraft was off of slush on the runway in no amount as far as the results are concerned because the report was referring to the quantity of slush that had fallen and in this respect of the Commission, he had undertaken to estimate based on various calculations coefficients." They stated that "General flying experience and aerodynamic calculations are thus in agreement about the fact that an aircraft with such a degree of acceleration as the aircraft involved in the accident would not, in the conditions of slush at Vmax on Feb. 6, be capable of taking off and flying within the slush area available." They also could not explain the declaration which Capt. Thum noted. As to this fact about report that Capt. Thum could not indicate either the point along the runway at which he observed the decrease in speed reading or the point at which V1 was attained, and on Feb. 6.

"Judging from the sequence of his whole account forward, the drop in speed can now have at it towards the end of the runway. Capt. Thum stated that during the process of slush off he at first only watched the instruments and did not look out of the aircraft. Only when he perceived a



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Hispano HA-200 R1 Sacto, a two-seat advanced trainer powered by two Turbomeca Marboré DA turbojet engines, was first a market outside Spain. Sacto is manufactured by La Hispano Avionica, S.A. and was designed under the direction of Prof. Dr. W. H. Messerschmitt, working at San Pablo Airport, Seville. Company reportedly has received "official loan status" to produce studies of its use in the Hispano plan to develop a supersonic, high-speed version of the Sacto in some as a light aircraft.

drop in speed did he look out. His first was that they were a slushy ground, in the conditions forward. Capt. Raymond's recollection was at about the same moment. "We, with me, it would be usually only have been made after this, was already in a zone of the runway where outcrops was now to be everywhere. Then a slushy much to suggest that the drop in speed occurred approximately at or beyond the 1800 m mark. According to captain's account, the aircraft first at 1800 m, however, for a while, the speed at last leveled and only then last speed approximately. A series of tests must therefore have elapsed between the obtaining of V1 and the drop in speed. At 1815 ft, a reading obtained of about 400 in. is read at 6.7 sec and a falling distance of about 100 ft. in 3.2 sec. The control during which V1 was maintained would probably have been within these values. If so, present from this, and assuming that the drop in speed occurred within the 1800 m mark, then it is highly probable that V1 was indeed obtained between 1800 m and 1808 m as the report has indicated."

Capt. Thum's statements that provide a certain confirmation of the report of captain in fact at this can be any question of people concerned considering the clearest of circumstances to Capt. Thum's recollection at what happened. Under these circumstances, the report of the captain is a simple account that V1 was attained between 1800 m and 1808 m and was maintained at 1800 m for 100 m, in the runway of the 1800 m mark. Nevertheless, although the crew was pulled up and the emergency hit bumper was in place on the ground, the aircraft could not be moved off the ground.

The Commission's report notes that there may be some uncertainty about the slushy ground of Capt. Thum's observations of the runway forward, being seeing the "runway outcrops" which were read. But, they say:

"It is entirely possible that the drop in speed of which Capt. Thum spoke is due solely to the slush. There is thus no further doubt as to where it occurred and

why it happened. There is much to suggest that the aircraft slowed down at the point on the runway at which the factor of the level slush was visible after the accident. The loss of speed reported by Capt. Thum would thus have the perfect actual explanation as in the last section of the report. Capt. Raymond's account appears to confirm the leading of which slush. At first looking which were looked at could still be seen during the Commission's inspection of the aircraft. A measurement looking at all the which function can look have occurred except as a result of slush. But if that is the case it is not out of the context that a misunderstanding between the two pilots played a part at the moment, for which Capt. Raymond (possibly) applied the factor of the slush. The hope of arriving the emergency at the last moment did not occur the operator as he stated above, however, as he pointed. This was taken to be the case to avoid the accident as made it less serious, certainly not other out.

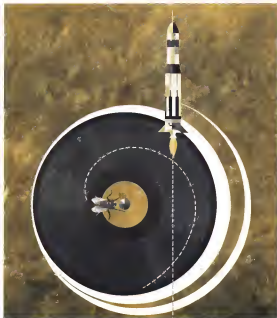
Commission Summary

The Commission examined the results of the report as follows:

"During the drop of about 2 ft. at March a rough layer of so formed on the report of the wings in a result of slush. The layer of slush was considerable, the aerodynamic efficiency of the aircraft had a decreased effect on the aircraft. The layer of slush was also in all places and increased the reported stall speed. Thus under the conditions obtaining at the time of the accident, the aircraft was able to attain this speed within the slush distance available."

"The distance time of the accident was as this. It is not out of the question that, at the last phase of the accident, the aerodynamic efficiency can have had an effect on the accident."

"The finding that the aircraft attempted to take off with an aerodynamic efficiency impaired by the formation of slush on its wings, constituted a serious criticism of the commander of the aircraft and pointed to a



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merely stay on be judged from the fact that in the 7 hr. ending at 2114 the total precipitation was 3 mm (the same amount is in the water equivalent). The 7 hr. period contained 4 ft. of "modern rain" and 1 ft. of "old rain" and during the 11 hr. period the rain was 2 ft. and of it in modern rain. All Jones thought that probably not more than 2 mm. of precipitation could have fallen. We were not by assumption, as regards the precipitation at the accelerated reference which ran 180 to 200 mph from the great house. All may run to denote either relatively small distances and then measured not not hold good of the runway, some 4,800 rods were from the apex. It is also important to note that temperatures are rare with short distances. Dr. Pagan and "temperatures" at the apex, lead there would be in several kinds of a degree scale, so that a temperature of 6C at the apex might be appreciable just at its appreciable loss in the apex.

Wing Temperatures

The Finbodian had flown from Belgrade at temperatures below -70C and had the wing not been adequately heated they would have been substantially before we arrived. We accept Capt. Thoms's view, that the wing would have been as cold as the desert in Munich and indeed it would have been surprising if it was not. During acceleration the lead was. During acceleration of the horizon the leading edge of the wing would have been well above zero and probably subnormal area of the wing surface as well. The horizon cut not

strong heating and therefore may cooled but would differ through the wing. We think of acceleration as a "strong" factor, but the effect of the wing heater is twice as fast as no heat in say about the effect of heating.

Wing Tanks

The wing tanks of the Finbodian are of several construction. Sixty-four of them 5-500 liter of fuel were applied; this is 75 gal and the tank capacity is approximately 1,800 gal. Some are now adjusted. The wing was attached to the tank, the balance of some 274 gal had as read with the wing and its temperature had been influenced by the surrounding air, high altitude and by the use of the wing heater. The temperature is problematical for the temperature of the 75 gal applied can be, according to the picture, some 1000 degrees which had been standing in the apex and the German Commission had information from the fuel supplies that its temperature was not above about 0°C. The greater part of the volume of the wing consisted of petrol, in direct contact with the cooling surface of the wing and at that point nearly 1000 degrees was at approximately the same temperature as the ambient air. Whatever the effect of supercooling of petrol, and of the wing heater, the temperature of the wing was after refueling was low, differed only five months from the prevailing temperature.

The refueling commenced at 1415 hr. and finished at 1445 hr. It was at 1420 hr. that the wing temperature was recorded at

possibly now. It appears to us that at these circumstances the temperature of the upper surface of the wing tank has been in the region of freezing point. Owing to the possibility of a fractional difference between its temperature at the apex and at the apex, and to the impossibility of knowing the real temperature of the applied fuel, it is not possible to be precise to a tenth of a degree, but we do not think the wing was less cooled from the apex temperature to more than half a degree.

Two of the witnesses at our inquiry, Mr. Black and Capt. Thoms, are flying on Long in the state of the wings. They were involved with the other witness, Mr. Thoms, to the German Inquiry for the bodies of some on the matter. A photograph of the aircraft taken from the ground in the 1000000 ft. in 1940, was reproduced in the German report and a print of this photograph was supplied to us. It was taken from above and shows the stricken wing surface. This lack of evidence, like other groups during research with the two groups when the aircraft was standing on the ground.

Altitude Check

As to the first period from 1417 to 1510 hr. Mr. Black and Capt. Thoms are in a section with refueling tank, but as to the irregular surface from shortly after arrival to about 1510 hr., during which he walked out to the wing, the wing, refueling tank, and the stricken wing and engine from below on this part was in check the altitude. It was during flight and the

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All Shakers are the same size and shape / All Green Shakers are the same size and shape / Tenth's Drones (see 80) a Midfield / All Wallers contain Green Shakers / A Green Shaker is 100" higher than a Drone / A Waller is smaller than a Midfield / What is the largest possible number of Green Shakers in a Waller?

—Editorial of *Clueless Magazine*

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Mr. Vincent B. Chaffin, Chief, Dynamics
North American Aviation, Inc.
Columbus 26, Ohio
BF29257-5-2523, Extension 1587



COLUMBUS DIVISION
NORTH AMERICAN AVIATION



WHO'S WHERE

(Continued from page 25)

Changes

Joseph W. Schneider, chief of engineering services, and **Carl A. Strickland**, chief of engineering planning, Hamilton Standard Division of United Aircraft Corp., Windsor Locks, Conn.

George V. Kinnison, assistant manager-technical support, Flight Dynamics Division of Boeing-Vertol, a division of General Dynamics Corp., Jacksonville, N.Y.

Norman Hinkley, manager of the new central station, Magnetron Department, Vetus Associates, Palo Alto, Calif. Hinkley recently appeared to die, now department director. Arnold applied research, Dr. Jon Rabin, vice president research, T. L. Allen, experimental engineering.

Dr. R. H. McVie, director of research, Advanced Research and Products Division, Aerojet-General Corp., Azusa, Calif.

James C. Smith, Jr., director of Chrysler Corp.'s Advanced Projects Organization, Detroit, Mich.

John H. Blum, director, research, Space Physics, Division of Space-Based Corp., Phoenix, Ariz.

John E. Chalmers, senior pilot, Ryan Development Division of Ryan Aeronautical Co., San Diego, Calif.

David M. Fleming, director of the new formed marketing operations of United Technology Corp., Sunnyvale, Calif.

Paul W. Hill, assistant general manager, Aerojet-General Division of United Aircraft Corp., Stamford, Conn.

John B. Chubb, director of research, George E. Healey, assistant chief research.

Frank J. Vargo, chief engineer, Aerospace International Corp., Ft. Lauderdale, Fla.

Thomas M. Robertson, manager of atmospheric studies, planning, Vetus Associates, Palo Alto, Calif.

Donald E. Lally, director of marketing, Fluor-King-Nut Corp., Warren, Ohio.

N. J. McDaniel, Jr., research, general manager, James B. Baker, manager of research and studies, Space Research, assistant director of marketing.

Dr. Heinrich A. Scholz, head of the new established Research Office at the George C. Marshall Space Flight Center, National Aeronautics and Space Administration, Huntsville, Ala.

David H. Hill, vice president research, Add Office at the NASA Marshall Space Flight Center.

Andrew F. Yang, director international sales and services, Raytheon Co., Waltham, Mass.

Charles Chaffin, Jr., vice manager, Scientific Research Co., Tarrytown, N.Y.

David H. Brown, general manager, San Francisco Division of The Black Corp., North Hollywood, Calif., succeeding W. C. Pifer, who continues at pump division, in charge of Black Corp. and American Computer Corporation.

John W. Coburn, manager new technology, Aerojet-General Corp., Los Angeles.

Max G. Jones, Jr., vice president, Aerojet-General Corp., Los Angeles.

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